

AGENDA
REGULAR MEETING OF THE CARO CITY COUNCIL
April 20, 2026, 6:30 P.M.

**** This Meeting is being recorded and broadcast on the City of Caro's official YouTube channel "[@CityofCaro](#)" for viewing purposes only ****

CALL TO ORDER (Pledge of Allegiance)

AGENDA APPROVAL

PUBLIC COMMENTS – AGENDA ITEMS ONLY

COMMUNICATION:

1. Charter Communications – Upcoming Changes
2. Law Enforcement Memorial Service - May 6, 2026
3. Planning Commission Meeting Minutes – April 14, 2026
4. Planning Commission 2025 Annual Report

CONSENT AGENDA:

1. Regular Council Meeting Minutes – April 6, 2026
2. Invoices
3. Department Reports
 - A. Police Report – Chief Brian Newcomb
 - B. Fire Report – Chief Randall Heckroth
 - C. Code Enforcement Report – Jon Beaupre

REGULAR AGENDA:

1. Cultivate Creativity Mural Host Building Application
2. Purchase Request & Budget Line-Item Adjustment – Elections Contracted Services
3. Appointment to the Planning Commission
4. Reschedule Committee of the Whole Meeting
5. Cars & Crafts Road Closure Request
6. Parking Lot Maintenance Bids
7. Council Action – 2026 Sidewalk Assessments (Postponed from 04/06/26)
8. 2026 Sidewalk Construction Engineering Services (Postponed from 04/06/26)
9. FY 2026/2027 Budget Proposal & Capital Improvements Programs

ITEMS POSTPONED: None

COMMITTEE/LIAISON POSITION REPORTS:

1. Economic Development Corporation (Mayor Snider)
2. Chamber of Commerce (Manager)
3. Downtown Development Authority (Kish)
4. Fair Board (Oedy)
5. Parks & Recreation (White)
6. Planning Commission (Vacant)
7. Tuscola County Board of Commissioners (Parker)
8. Zoning Board of Appeals (Mayor Snider)

MAYOR'S REPORT – Written report submitted

MANAGER REPORT – Written report submitted

CLERK'S REPORT – Written report submitted

TREASURER'S REPORT – Written report submitted

CLOSED SESSION:

Closed Session pursuant to Section 8 of the Open Meetings Act –

“To consult with its attorney regarding trial or settlement strategy in connection with specific pending litigation.”

ADDITIONAL PUBLIC COMMENTS

ADJOURN

March 26, 2026



T3 P1 472 *****AUTO**ALL FOR AADC 480

City Of Caro
317 South State Street
Caro, MI 48723-1797

Re: Charter Communications - Upcoming Changes to Channel Lineup

Dear Franchise Official:

This letter will serve as notice that on or after March 26, 2026, Spectrum Mid-America, LLC ("Spectrum") will add **MLB Detroit SportsNet Channel** on channel 213.

If you should have any questions about this change, please feel free to contact me at (616) 607-2380.

Sincerely,

Derrick Mathis

Derrick Mathis
Manager, State Government Affairs - Michigan
Charter Communications



Your Personal Invitation

From The:

**Greater Thumb Area
Fraternal Order of Police
Lodge #148**

Invites You to Attend

**The
Law Enforcement Memorial
Service For
Huron, Sanilac, and Tuscola
Counties**

Wednesday, May 6, 2026 at 6:00 pm

**Indianfields Township Cemetery
On M-24 (Ellington Street)
Just south of M-81
Caro, Michigan 48723**

Law Enforcement Memorial

Stay Safe

Bill Strasz
President
Greater Thumb Lodge #148
Fraternal Order of Police
P.O. Box 148, Caro, MI 48723



Photo by: Rae Ann Hadd Photography, Millington, MI.

In the Memory of

**Sheriff Joseph J. Murray
Huron County Sheriff Dept.
EOW: June 2, 1932**

**Officer William O. Putnam
Caro Police Dept.
EOW: December 25, 1961**

**Chief James C. Lounsberry
Marlette Police Dept.
EOW: January 19, 1986**

**Deputy Kelly J. Vermeersch
Huron County Sheriff Dept.
EOW: June 11, 2000**

**MINUTES
CITY OF CARO
PLANNING COMMISSION MEETING
Tuesday, April 14, 2026
7:00 p.m.**

CALL TO ORDER

Chair Carpenter called the meeting to order at 7:03 pm
Chair Carpenter appointed City Manager Czasak as Acting Secretary

ROLL CALL

Present: Chair Carpenter, Vice Chair Rolland, Commissioners Sheardy and Eschenbacher
Absent: Secretary Ewald and Commissioner Porondek
Also Present: City Manager Czasak

APPROVAL OF AGENDA

Motion to approve the agenda as presented by Vice Chair Rolland, Seconded by Commissioner Sheardy.
Motion carried.

APPROVAL OF MINUTES – Tuesday, December 9, 2025

Motion to approve the minutes of Tuesday, December 9, 2025, regular meeting as presented by Vice Chair Rolland, Seconded by Commissioner Sheardy. Motion carried.

PUBLIC COMMENT AND COMMUNICATIONS

None

NEW BUSINESS

1. 2026 Officer Elections
 - i. Chair
Motion to reelect Mike Carpenter Chair by Vice Chair Rolland, Seconded by Commissioner Sheardy. Motion carried.
 - ii. Vice-Chair
Motion to reelect Art Rolland as Vice Chair by Chair Carpenter, Seconded by Commissioner Sheardy. Motion carried.
 - iii. Secretary
Motion to reelect Luke Ewald as Secretary by Chair Carpenter, Seconded by Commissioner Eschenbacher. Motion carried.
2. 2025 Annual Report
Motion to approve the 2025 Annual Report as presented by Commissioner Eschenbacher, Seconded by Vice Chair Rolland. Motion carried.
3. 2026-2032 Capital Improvement Plan
Motion to approve the 2026-2032 Capital Improvement Plan by Commissioner Eschenbacher, Seconded by Vice Chair Rolland. Motion carried.

ANY OTHER BUSINESS/ON-GOING BUSINESS

None

PUBLIC COMMENT/ANNOUNCEMENTS

Vice Chair Rollend inquired about the status of the parking lot development in the recently approved rezoned parcel on M-24. City Manager Czasak informed the Commission that no site plan for the development had been submitted, therefore no update was available.

ADJOURNMENT

Motion to adjourn by Commissioner Eschenbacher, Seconded by Vice Chair Rollend. Motion carried.

Meeting adjourned at 7:28 pm.

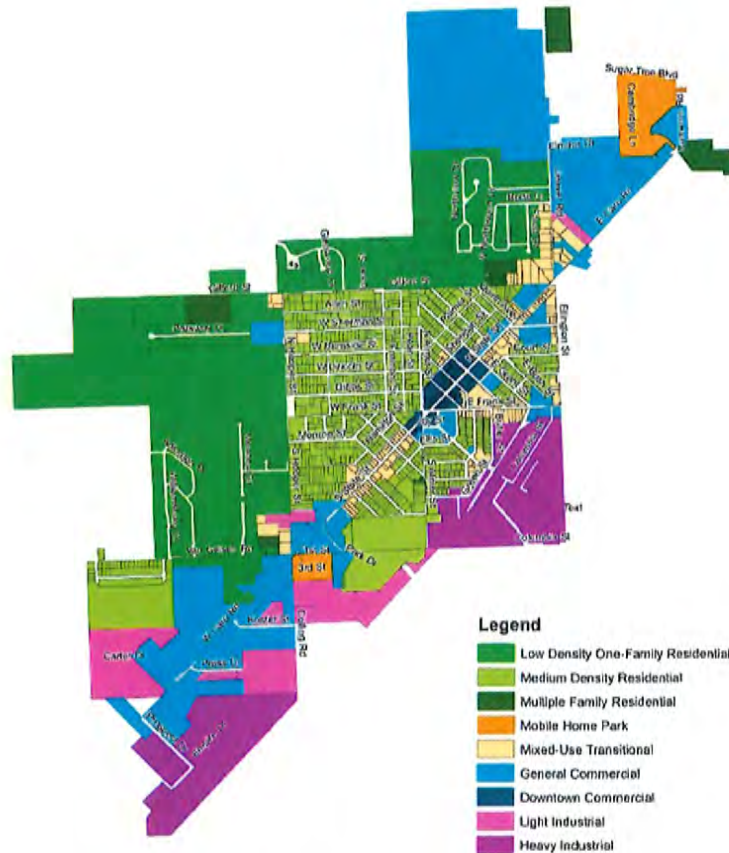
Respectfully submitted,

Scott R. Czasak
City Manager/Zoning Administrator
Acting Secretary

City of Caro



Planning Commission 2025 Annual Report



Prepared by: Scott R. Czasak, MPA, CPM, PDM
City Manager/Zoning Administrator

Adopted by Planning Commission on Tuesday, April 14, 2026.

I. Introduction

The City of Caro Planning Commission is comprised of seven (7) individuals who may represent specific important segments of the economic, governmental, educational, and social development of the City. Sworn members of the Planning Commission are members of the commission for a three (3) year term.

It is important to note several members of the Planning Commission have served either the respective commission or in other public service roles for a considerable amount of time. The City of Caro would like to personally express a deep appreciation for the time and service to the community by members of the Commission.

II. Purpose

This annual report is mandated by the Michigan Planning Enabling Act (MCL 125.3801 - 125.3885), which states: “A Planning Commission shall make an annual written report to the legislative body concerning its operations and the status of planning activities, including recommendations regarding actions by the legislative body related to planning and development”.

This annual report serves as an important tool in the ongoing efforts of development in the City of Caro. By increasing information sharing between the City Council, administrative staff, the Planning Commission, and other boards and commissions of the City a more expedient and transparent development process can occur. This annual report is one of the many tools at the disposal of the City to identify upcoming issues and priorities, a review of actions previously taken, and in the budgeting process.

III. Membership

Currently, the Planning Commission is comprised of six (6) members for three (3) year terms.

<i>Planning Commission Member:</i>	<i>Term Expiration:</i>
Mike Carpenter	11/2028
Luke Ewald	11/2028
Martin Porondek	11/2026
Art Rollend	11/2026
Herb Sheardy	11/2027
Robert Eschenbacher	11/2027
Vacant	Council Liaison

IV. Development Reviews

Project Type	Location	Description	Status	Recommendation to Legislative Body	Date of Action
Site Plan Review	625 N. State Street	Change layout of building and parking lot for redevelopment	Approval granted.	N/A	10/14/2025
License and Site Plan Review	1075 S. Colling Road	Class-C Adult-Use and Medical Marihuana Grow license and site plan	Approval of Site Plan and Recommend to Council	Recommended City Council grant Class-C Adult-Use and Medical Marihuana Licenses	11/12/2025
Rezoning Request	1081 Cleaver Road	Rezoning requests from RA-1 and RA-1 with an Office Overlay to OS-1	Public Hearing held 12/9/2025.	Recommended rezoning to Council.	12/9/2025

V. Meetings

The City of Caro Planning Commission met 10 times during the 2025 calendar year. This exceeds the MPEA's requirement of four (4) meetings annually.

VI. Master Plan Review

During the 2025 calendar year no review of the Master Plan was undertaken as the plan was updated with a final vote in 2023.

VII. Zoning Ordinance Amendments

Ordinance Type	Description	Status	Date of Action
Amendment	Amend specifications for accessory buildings.	Recommended for Council approval.	4/8/2025
Addition	Add language for camping in specific areas of R-2 Zoning	Recommended for Council approval.	4/22/2025
Addition	Add language setting specifications for drive throughs in various zones	Recommended for Council approval.	4/22/2025
Addition	Add language regulating electronic message signs in various districts.	Recommended for Council approval.	8/12/2025
Addition	Add language regulating electronic message signs in various districts, with changes requested by Council.	Recommended for Council approval.	10/28/2025

VIII. Variances

9/11/2025: The Zoning Board of Appeals granted a variance to 130 N. Hooper to construct an accessory building with a 1-foot setback as opposed to the 8-foot required in the ordinance. The ZBA noted the variance was for this specific shed only and is not a permanent variance.

IX. Actions by Legislative Body

Type of Action	Date of Action	Specifics	Vote
Ordinance Adoption	7/7/2025	Adopted camping ordinance	7-0
Ordinance Adoption	7/7/2025	Adopted drive-through ordinance	7-0
Ordinance Adoption	7/7/2025	Adopted amendment to Accessory Buildings ordinance.	7-0
Ordinance Review	10/6/2025	Referred electronic signs ordinance back to PC with instructions	4-2
Marihuana Licenses	12/1/2025	Granted Class-C Adult-Use and Medical Marihuana Grow licenses	7-0

X. Zoning Map

No changes to the Zoning Map were completed during the year 2025.

XI. Trainings Attended

No members of the Planning Commission attended training during the year 2025.

XII. Potential Training Topics in the Upcoming Year, Based on Goals and Priorities

During the City Budget process training was anticipated for new members to obtain the Citizen Planner certification from MSU Extension, as well as Zoning Board of Appeals training for members of that body from MSU Extension. Other training courses can be developed based on the needs identified by City Council and the Planning Commission.

XIII. Joint Meetings

No joint meetings were held in 2025 between the City of Caro Planning Commission and other intergovernmental bodies or external agencies. Of note, the Redevelopment Ready Communities program, of which the City of Caro is engaged in, does recommend at least one joint meeting annually, therefore holding one or more of these meetings will be explored.

XIV. Other Meetings

No other types of meetings were held in 2025 involving the City of Caro Planning Commission.

REGULAR MEETING OF THE CARO CITY COUNCIL
April 6, 2026, 6:30 P.M.
Council Chambers, 317 S. State St., Caro, MI 48723

Mayor Karen Snider called the regular meeting of the City Council to order on April 6, 2026, at 6:30 p.m. in the Council Chambers.

Present: Mayor Karen Snider, City Council: Emily Campbell, Charlotte Kish, Doreen Oedy, John Riley and Jill White.

Absent: Heidi Parker

Others: Scott Czasak – City Manager, Rita Papp – City Clerk, and other guests.

AGENDA APPROVAL

26-M-63

Motion by Riley, seconded by Kish to approve the agenda as presented.

Motion Carried.

COMMUNICATIONS:

1. Charter Communications – Upcoming Changes (2)
2. Parks & Recreation Committee Meeting Minutes, March 24, 2026

PUBLIC COMMENTS – AGENDA ITEMS ONLY

Robert Eschenbacher – Commented on his support of agenda item number 14 – Van Geisen Property RFQ.

Sharon Slough - Commented on her concern with the sidewalk project on her property.

Resident on Montague Ave. – Inquired on the process of leaf pick up in the spring and commented on his concern with Montague Avenue and the need for repair.

Greg Bird, Allen Edwin Homes – Commented on agenda item # 14 – Van Geisen Property RFQ and introduced himself.

CONSENT AGENDA

1. Regular Council Meeting Minutes – March 16, 2026
2. Invoices

26-M-64

Motion by White, seconded by Riley to approve the consent agenda as presented including invoices.

Motion Carried.

REGULAR AGENDA: (action required)

1. Open Public Hearing – 2026 Sidewalk Special Assessments
Mayor Snider opened the public hearing at 6:50 p.m.

2. Public/Council Comment – 2026 Sidewalk Special Assessments

Sharon Slough – Inquired on the contingency cost and how it is determined. Also disagrees with the need for the sidewalk project on her property.

Councilor Charlotte Kish – Suggests not doing corner lots all at once.

3. Close Public Hearing – 2026 Sidewalk Assessments

26-M-65

Motion by Kish, seconded by Campbell to Close Public Hearing – 2026 Sidewalk Special Assessments at: 7:00 p.m.

Motion carried.

4. Council Action – 2026 Sidewalk Assessments

26-M-66

Motion by Mayor Snider, seconded by Kish to postpone this matter to the next regular council meeting.

Roll call vote: Campbell – yes, Kish – yes, Oedy – yes, Parker – absent, Riley – yes, White – yes, Mayor Snider – yes.

Motion carried.

5. 2026 Sidewalk Construction Engineering Services

26-M-67

Motion by Riley, seconded by White to postpone this matter to the next regular council meeting.

Motion carried

6. Columbia Street Resolution No. 2026-04

26-M-68

Motion by Kish, seconded by Campbell to adopt Resolution 2026-04 adding portions of Columbia Street into the City of Caro Act 51 Road Map as presented.

Roll call vote: Kish – yes, Oedy – yes, Parker – absent, Riley – yes, White – yes, Campbell – yes, Mayor Snider – yes.

Motion carried

7. Water Meters Purchase Request

26-M-69

Motion by White, seconded by Oedy to approve the purchase of 150 MIU Stealth water meters from Michigan Pipe and Valve for the quoted price of \$24,750.00.

Motion carried

8. Parks and Recreation Reallocation Request

26-M-70

Motion by Oedy, seconded by White to accept the recommendation from the Parks and Recreation Committee to reallocate unused funds from the kayak launch and installation of the Lions Head Fountain to be spent on picnic tables and shade umbrellas.

Roll call vote: Oedy – yes, Parker – absent, Riley – yes, White – yes, Campbell – yes, Kish – no, Mayor Snider – no.

Motion carried

9. Picnic Tables Purchase

26-M-71

Motion by Campbell, seconded by Riley to approve the purchase of six (6) 8' brown A-frame recycled plastic picnic tables from ULINE at a cost of \$1,120.00 each (\$6,720.00), totaling \$7,433.47, including shipping and handling of \$713.47.

Roll call vote: Parker – absent, Riley – yes, White – yes, Campbell – yes, Kish – no, Oedy – yes, Mayor Snider – no.

Motion carried

10. AquaZone (Splash Pad) Shade Purchase

26-M-72

Motion by Campbell, seconded by Oedy to approve the purchase of three (3) 15' X 15' X 8' Offset Single Post Pyramid Shade Systems at a cost of \$8,271.00 each (\$24,813.00), for a total project cost of \$29,046.00, including Michigan Professional Engineer sealed drawings, calculations, and shipping/handling.

Roll call vote: Riley – yes, White – yes, Campbell – yes, Kish – no, Oedy – yes, Parker – absent, Mayor Snider – no.

Motion carried

11. Personnel Request – Randy Heckroth, Fire Chief

26-M-73

Motion by White, seconded by Oedy to adopt the proposed Fire Department Reorganization Plan as presented.

Roll call vote: White – yes, Campbell – no, Kish – no, Oedy – yes, Parker – absent, Riley – yes, Mayor Snider – no.

Tie Vote - Motion failed.

**** Committee of the Whole Meeting scheduled for April 14, 2026 at 6:00 p.m. to discuss this issue.**

12. Sherman Street Contractor

26-M-74

Motion by Kish, seconded by White to award the Sherman Street construction contract to Glaeser Dawes Corporation for the bid price of \$689,982.32 pending MDOT approval and authorize the City Manager to sign all necessary documents.

Roll call vote: Campbell – yes, Kish – yes, Oedy – yes, Parker – absent, Riley – yes, White – yes, Mayor Snider – yes.

Motion carried

13. Sherman Street Resolution No. 2026-05 & Contract

26-M-75

Motion by White, seconded by Campbell to adopt Resolution No. 2026-05 authorizing the City Manager to sign MDOT contract 26-5094 as presented.

Roll call vote: Kish – yes, Oedy – yes, Parker – absent, Riley – yes, White – yes, Campbell – yes, Mayor Snider – yes.

Motion carried

14. Van Geisen Property RFQ Results

26-M-76

Motion by White, seconded by Riley to authorize the City Manager to enter exclusive negotiations with Allen Edwin Homes for the sale of the Van Geisen Property.

Roll call vote: Oedy – yes, Parker – absent, Riley – yes, White – yes, Campbell – yes, Kish – yes, Mayor Snider – yes.

Motion carried

ITEMS POSTPONED: None

COMMITTEE/LIAISON POSITION REPORTS: None

MAYOR'S REPORT – Written report submitted.

MANAGER'S REPORT – Written report submitted.

Gave an update on the recent WWTP discharge, The City of Caro has obtained Tree City USA status and City Manager presented a plaque and flag to City Council. Montague Avenue and the extensive cost it will be to repair was explained.

CLERK'S REPORT – Written report submitted.

ADDITIONAL PUBLIC COMMENT:

Sharon Slough – Inquired on the entrance to Marshalls and who is responsible for repairing the road.

Sue Ellen Greenlee – Thanked council on behalf of the Parks & Recreation Committee.

Tanya Batschke – Thanked council for Parks & Recreation projects. Commented on her support for the Personnel Request from the Fire Chief and commended his hard work.

Danielle Rolando – Commented her disappointment on how the Van Geisen Property is being handled and the conversation of the sale should have been communicated to current residents for further comments. Inquired if the property is platted.

Randy Heckroth, Fire Chief – Commended Louise Hodges for her 20 years of service.

26-M-77

Motion by Oedy, seconded by White to adjourn the meeting at 8:40 p.m.

Motion carried.



Rita Papp, MiPMC2
City Clerk

Report Criteria:

Report type: GL detail

Check.Type = {<>} "Adjustment"

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
ADVANCE AUTO PARTS					
04/26	04/20/2026	80036	590-540-776-000	OM&R SUPPLIES NORMAL	254.51
04/26	04/20/2026	80036	590-540-776-000	OM&R SUPPLIES NORMAL	112.55
04/26	04/20/2026	80036	590-540-776-000	OM&R SUPPLIES NORMAL	153.54
Total ADVANCE AUTO PARTS:					520.60
ALS GROUP USA, CORP					
04/26	04/20/2026	800488	590-540-777-000	STATE TESTING & PERMITS	1,502.00
Total ALS GROUP USA, CORP:					1,502.00
AMAZON CAPITAL SERVICES					
04/26	04/20/2026	800489	101-301-776-000	MAINTENANCE SUPPLIES	25.06
04/26	04/20/2026	800489	101-265-776-000	O&M SUPPLIES	60.18
04/26	04/20/2026	800489	101-253-750-000	TECHNOLOGY	89.99
Total AMAZON CAPITAL SERVICES:					175.23
ANDERSON, TUCKEY, BERNHARDT &					
04/26	04/20/2026	800490	101-172-802-000	AUDIT	9.00
04/26	04/20/2026	800490	101-751-802-000	AUDIT	5.00
04/26	04/20/2026	800490	202-483-802-000	AUDIT	9.00
04/26	04/20/2026	800490	203-483-802-000	AUDIT	9.00
04/26	04/20/2026	800490	216-336-802-000	AUDIT	9.00
04/26	04/20/2026	800490	591-540-802-000	AUDIT	9.00
Total ANDERSON, TUCKEY, BERNHARDT &:					50.00
BRIGHTSPEED					
04/26	04/20/2026	800491	101-172-750-001	SOFTWARE MAINTENANCE AGREE'T	25.82
04/26	04/20/2026	800491	101-253-750-001	SOFTWARE MAINTENANCE AGREE'T	25.82
04/26	04/20/2026	800491	101-260-750-001	SOFTWARE MAINTENANCE AGREE'T	25.82
04/26	04/20/2026	800491	101-301-750-001	SOFTWARE MAINTENANCE AGREE'T	25.83
04/26	04/20/2026	800491	216-336-750-001	SOFTWARE MAINTENANCE AGREE'T	25.82
04/26	04/20/2026	800491	661-575-750-001	SOFTWARE MAINTENANCE AGREE'T	69.99
04/26	04/20/2026	800491	590-540-750-001	SOFTWARE MAINTENANCE AGREEM	70.00
04/26	04/20/2026	800491	248-728-801-000	DDA CONTRACTED SERVICES	25.83
04/26	04/20/2026	800491	590-540-853-000	TELEPHONE	71.86
04/26	04/20/2026	800491	591-540-853-000	TELEPHONE	71.86
Total BRIGHTSPEED:					438.65
BUSY BEE CLEANING					
04/26	04/20/2026	800492	101-441-801-002	CONTRACTED SERV - JANITORIAL	123.50
04/26	04/20/2026	800492	216-336-801-002	CONTRACTED SERV - JANITORIAL	52.00
04/26	04/20/2026	800492	101-301-801-002	CONTRACTED SERV - JANITORIAL	97.50
04/26	04/20/2026	800492	101-253-801-002	CONTRACTED SERV - JANITORIAL	91.00
04/26	04/20/2026	800492	101-260-801-002	CONTRACTED SERV - JANITORIAL	91.00

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
04/26	04/20/2026	800492	101-172-801-002	CONTRACTED SERV - JANITORIAL	91.00
04/26	04/20/2026	800492	590-540-801-002	CONTRACTED SERV - JANITORIAL	104.00
Total BUSY BEE CLEANING:					650.00
CARTER LUMBER					
04/26	04/20/2026	80037	101-265-776-000	O&M SUPPLIES	82.70
Total CARTER LUMBER:					82.70
CASS CITY HARDWARE					
04/26	04/20/2026	80038	591-540-760-000	POSTAGE	15.00
Total CASS CITY HARDWARE:					15.00
CITY OF CARO					
04/26	04/20/2026	80039	101-265-922-000	WATER/SEWER/GARBAGE	134.32
04/26	04/20/2026	80039	101-441-922-000	WATER/SEWER/GARBAGE	574.93
04/26	04/20/2026	80039	101-703-922-000	WATER/SEWER/SAN	13.63
04/26	04/20/2026	80039	101-703-922-000	WATER/SEWER/SAN	13.63
04/26	04/20/2026	80039	101-751-922-000	WATER/SEWER	22.73
04/26	04/20/2026	80039	101-703-922-000	WATER/SEWER/SAN	23.73
04/26	04/20/2026	80039	101-751-922-000	WATER/SEWER	27.23
04/26	04/20/2026	80039	216-336-922-000	WATER/SEWER/GARBAGE	239.70
04/26	04/20/2026	80039	248-728-922-000	WATER/SEWER/GARBAGE	1,212.06
04/26	04/20/2026	80039	590-540-922-000	WATER/SEWER/GARBAGE	278.73
Total CITY OF CARO:					2,540.69
COOPERATIVE ELEVATOR CO.					
04/26	04/20/2026	80040	661-575-930-000	CONTRACTED REPAIRS	2,069.40
Total COOPERATIVE ELEVATOR CO.:					2,069.40
DIGICOM GLOBAL INC.					
04/26	04/20/2026	800493	216-336-740-000	OPERATING SUPPLIES	237.12
Total DIGICOM GLOBAL INC.:					237.12
DTE ENERGY					
04/26	04/14/2026	800486	590-540-920-000	ELECTRIC	9,014.22
04/26	04/14/2026	800486	101-441-926-000	STREET LIGHTS - ELECTRIC	5,529.23
04/26	04/14/2026	800486	248-728-920-000	ELECTRIC	5.22
04/26	04/14/2026	800486	590-545-920-000	ELECTRIC - LIFT STATIONS	826.36
Total DTE ENERGY:					15,375.03
DUNN HARDWARE & SUPPLY, INC.					
04/26	04/20/2026	80041	101-441-776-001	O&M SUPPLIES	89.64
Total DUNN HARDWARE & SUPPLY, INC.:					89.64

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
EMTERRA ENVIRONMENTAL USA CORP					
04/26	04/20/2026	800494	596-521-801-000	CONTRACTED SERVICES	18,816.63
04/26	04/20/2026	800494	596-521-801-000	CONTRACTED SERVICES	22,412.15
Total EMTERRA ENVIRONMENTAL USA CORP:					41,228.78
FERGUSON ENTERPRISES LLC #1480					
04/26	04/20/2026	80042	591-540-776-000	O&M SUPPLIES	110.57
04/26	04/20/2026	80042	591-540-776-000	O&M SUPPLIES	441.12
Total FERGUSON ENTERPRISES LLC #1480:					551.69
GAMBLES DO IT BEST HARDWARE					
04/26	04/20/2026	80043	661-575-776-000	MAINTENANCE SUPPLIES	82.83
04/26	04/20/2026	80043	591-540-776-000	O&M SUPPLIES	82.83
04/26	04/20/2026	80043	101-265-776-000	O&M SUPPLIES	24.99
04/26	04/20/2026	80043	591-540-776-000	O&M SUPPLIES	13.49
04/26	04/20/2026	80043	591-540-776-000	O&M SUPPLIES	26.97
04/26	04/20/2026	80043	216-336-740-000	OPERATING SUPPLIES	145.93
04/26	04/20/2026	80043	590-545-776-000	OM&R SUPPLIES	52.47
04/26	04/20/2026	80043	591-540-776-000	O&M SUPPLIES	11.56
04/26	04/20/2026	80043	591-540-776-000	O&M SUPPLIES	26.77
04/26	04/20/2026	80043	216-336-740-000	OPERATING SUPPLIES	50.26
04/26	04/20/2026	80043	216-336-740-000	OPERATING SUPPLIES	60.22
Total GAMBLES DO IT BEST HARDWARE:					578.32
GRAINGER					
04/26	04/20/2026	800495	590-540-776-000	OM&R SUPPLIES NORMAL	1,524.33
Total GRAINGER:					1,524.33
GREAT LAKES BAY CONSTRUCTION					
04/26	04/20/2026	800496	101-265-970-003	CAPITAL OUTLAY - DPW GARAGE	5,698.86
Total GREAT LAKES BAY CONSTRUCTION:					5,698.86
HUBBELL, ROTH & CLARK, INC					
04/26	04/20/2026	800497	590-540-801-003	CONTRACTED SERV-SRF	33,909.03
Total HUBBELL, ROTH & CLARK, INC:					33,909.03
KIRK'S SUPPLY					
04/26	04/20/2026	80044	591-540-776-000	O&M SUPPLIES	489.95
Total KIRK'S SUPPLY:					489.95
KONA ICE OF SAGINAW					
04/26	04/20/2026	80045	101-751-957-000	RECREATION PROGRAMS	450.00
Total KONA ICE OF SAGINAW:					450.00

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
LAWSON PRODUCTS, INC.					
04/26	04/20/2026	80046	661-575-776-000	MAINTENANCE SUPPLIES	190.48
Total LAWSON PRODUCTS, INC.:					190.48
MEC UNDERGROUND SOLUTIONS LLC					
04/26	04/20/2026	80047	590-545-801-000	CONTRACTED SERVICES	6,930.00
Total MEC UNDERGROUND SOLUTIONS LLC:					6,930.00
MERITAGE MANAGEMENT LLC					
04/26	04/20/2026	800498	248-728-943-001	DDA BUILDING RENT	350.00
Total MERITAGE MANAGEMENT LLC:					350.00
MESSA					
04/26	04/20/2026	80048	101-702-716-000	HOSPITALIZATION INSURANCE	114.93
04/26	04/20/2026	80048	101-441-716-000	HOSPITALIZATION INSURANCE	3,537.48
04/26	04/20/2026	80048	101-751-716-000	HOSPITALIZATION INSURANCE	173.79
04/26	04/20/2026	80048	202-463-716-000	HOSPITALIZATION INSURANCE	434.47
04/26	04/20/2026	80048	202-483-716-000	HOSPITALIZATION INSURANCE	447.69
04/26	04/20/2026	80048	101-172-716-000	HOSPITALIZATION INSURANCE	586.93
04/26	04/20/2026	80048	101-262-716-000	HOSPITALIZATION INSURANCE	293.79
04/26	04/20/2026	80048	101-253-716-000	HOSPITALIZATION INSURANCE	1,323.18
04/26	04/20/2026	80048	101-260-716-000	HOSPITALIZATION INSURANCE	1,069.11
04/26	04/20/2026	80048	101-265-716-000	HOSPITALIZATION INSURANCE	1,042.74
04/26	04/20/2026	80048	101-301-716-000	HOSPITALIZATION INSURANCE	14,558.76
04/26	04/20/2026	80048	591-536-716-000	HOSPITALIZATION INSURANCE	86.89
04/26	04/20/2026	80048	591-540-716-000	HOSPITALIZATION INSURANCE	2,346.16
04/26	04/20/2026	80048	596-560-716-000	HOSPITALIZATION INSURANCE	647.83
04/26	04/20/2026	80048	596-521-716-000	HOSPITALIZATION INSURANCE	173.79
04/26	04/20/2026	80048	661-575-716-000	HOSPITALIZATION INSURANCE	514.23
04/26	04/20/2026	80048	101-000-231-006	HEALTH INSURANCE WITHHOLDING	10,227.79
04/26	04/20/2026	80048	216-336-716-000	HOSPITALIZATION INSURANCE	1,963.78
04/26	04/20/2026	80048	590-560-716-000	HOSPITALIZATION INSURANCE	2,441.37
04/26	04/20/2026	80048	590-536-716-000	HOSPITALIZATION INSURANCE	86.89
04/26	04/20/2026	80048	590-540-716-000	HOSPITALIZATION INSURANCE	5,061.85
04/26	04/20/2026	80048	590-545-716-000	HOSPITALIZATION INSURANCE	608.26
04/26	04/20/2026	80048	591-560-716-000	HOSPITALIZATION INSURANCE	1,713.45
04/26	04/20/2026	80048	203-463-716-000	HOSPITALIZATION INSURANCE	521.37
04/26	04/20/2026	80048	203-483-716-000	HOSPITALIZATION INSURANCE	447.69
04/26	04/20/2026	80048	204-442-716-000	HOSPITALIZATION INSURANCE	260.68
04/26	04/20/2026	80048	204-483-716-000	HOSPITALIZATION INSURANCE	222.90
04/26	04/20/2026	80048	248-441-716-000	HOSPITALIZATION INSURANCE	86.89
04/26	04/20/2026	80048	248-728-716-000	HOSPITALIZATION INSURANCE	58.76
04/26	04/20/2026	80048	101-371-716-000	HOSPITALIZATION INSURANCE	85.52
Total MESSA:					51,138.97
METTLER-TOLEDO, INC.					
04/26	04/20/2026	80049	590-540-801-000	CONTRACTED SERVICES	570.37

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
Total METTLER-TOLEDO, INC.:					570.37
MICHIGAN DIVERSIFIED SERVICES LLC					
04/26	04/20/2026	80050	202-463-801-000	CONTRACTED SERVICES	500.00
Total MICHIGAN DIVERSIFIED SERVICES LLC:					500.00
MICHIGAN MUNICIPAL LEAGUE UNEMPLOYMENT					
04/26	04/20/2026	800499	101-000-237-000	STATE UNEMPLOYMENT TAX PAYABL	186.47
Total MICHIGAN MUNICIPAL LEAGUE UNEMPLOYMENT:					186.47
MICHIGAN PIPE & VALVE-SAGINAW					
04/26	04/20/2026	800500	591-540-970-002	CAPITAL OUTLAY - HYDRANTS	1,255.00
04/26	04/20/2026	800500	591-540-776-000	O&M SUPPLIES	92.00
04/26	04/20/2026	800500	591-540-970-001	CAPITAL OUTLAY - METERS	525.00
04/26	04/20/2026	800500	591-540-776-000	O&M SUPPLIES	613.00
04/26	04/20/2026	800500	591-540-970-001	CAPITAL OUTLAY - METERS	455.00
04/26	04/20/2026	800500	591-540-776-000	O&M SUPPLIES	300.00
Total MICHIGAN PIPE & VALVE-SAGINAW:					3,240.00
MICHIGAN STATE POLICE					
04/26	04/20/2026	80051	101-301-750-000	POLICE TECHNOLOGY	33.00
Total MICHIGAN STATE POLICE:					33.00
MOORE MOTOR SALES					
04/26	04/20/2026	80052	216-336-930-000	REPAIRS - EQUIPMENT	770.29
Total MOORE MOTOR SALES:					770.29
NEWTON-JOHNSON PLB.& HTG., INC					
04/26	04/20/2026	80053	591-540-801-000	CONTRACTED SERVICES	203.16
Total NEWTON-JOHNSON PLB.& HTG., INC:					203.16
PROBLEM SOLVED LLC					
04/26	04/20/2026	80035	591-540-970-000	CAPITAL OUTLAY	53,200.00-
04/26	04/20/2026	80035	591-540-970-000	CAPITAL OUTLAY	53,200.00
04/26	04/16/2026	800507	591-540-970-000	CAPITAL OUTLAY	53,200.00
Total PROBLEM SOLVED LLC:					53,200.00
RASMUSSEN TRUCKING SERVICE CENTER LLC					
04/26	04/20/2026	800501	216-336-930-000	REPAIRS - EQUIPMENT	2,681.66
Total RASMUSSEN TRUCKING SERVICE CENTER LLC:					2,681.66
ROWE PROFESSIONAL SVS COMP.					
04/26	04/20/2026	800502	204-442-801-000	CONTRACTED SERVICES	787.50
04/26	04/20/2026	800502	203-463-801-000	CONTRACTED SERVICES	750.00

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
04/26	04/20/2026	800502	202-463-801-000	CONTRACTED SERVICES	875.00
04/26	04/20/2026	800502	591-540-801-000	CONTRACTED SERVICES	175.00
04/26	04/20/2026	800502	591-540-801-000	CONTRACTED SERVICES	262.50
04/26	04/20/2026	800502	101-751-801-000	CONTRACTED SERVICES	4,310.00
04/26	04/20/2026	800502	202-451-801-000	CONTRACTED SERVICES - CONST.	4,000.00
Total ROWE PROFESSIONAL SVS COMP.:					11,160.00
SERV-A-PURE COMPANY					
04/26	04/20/2026	80054	590-540-776-001	LAB SUPPLIES	1,039.74
Total SERV-A-PURE COMPANY:					1,039.74
SWANK MOTION PICTURES INC					
04/26	04/20/2026	80055	101-751-957-000	RECREATION PROGRAMS	525.00
Total SWANK MOTION PICTURES INC:					525.00
TEAM FINANCIAL GROUP					
04/26	04/20/2026	800503	101-172-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	101-253-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	101-260-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	101-301-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	101-371-750-001	SOFTWARE MAINTENANCE AGREEM	33.17
04/26	04/20/2026	800503	101-441-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	216-336-750-001	SOFTWARE MAINTENANCE AGREE'T	33.17
04/26	04/20/2026	800503	101-751-750-001	SOFTWARE MAINTENANCE AGREE'T	33.16
04/26	04/20/2026	800503	590-540-750-001	SOFTWARE MAINTENANCE AGREEM	33.17
04/26	04/20/2026	800503	591-540-750-001	SOFTWARE MAINTENANCE AGREEM	33.17
04/26	04/20/2026	800503	596-521-750-001	SOFTWARE MAINTENANCE AGREEM	33.17
04/26	04/20/2026	800503	661-575-750-001	SOFTWARE MAINTENANCE AGREE'T	33.14
Total TEAM FINANCIAL GROUP:					398.00
TERRENCE BLACKMER					
04/26	04/20/2026	80056	216-336-960-000	EDUCATION & TRAINING	200.00
Total TERRENCE BLACKMER:					200.00
TRACE ANALYTICAL LABORATORIES, INC					
04/26	04/20/2026	800504	591-540-777-001	WATER TESTING	43.50
04/26	04/20/2026	800504	591-540-777-001	WATER TESTING	63.50
Total TRACE ANALYTICAL LABORATORIES, INC:					107.00
TUSCOLA COUNTY ADVERTISER					
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	67.50
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	189.00
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	216.00
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	25.00
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	310.50
04/26	04/20/2026	800505	590-540-900-000	PUBLICATION	148.50
04/26	04/20/2026	800505	591-540-801-000	CONTRACTED SERVICES	765.33

GL Period	Check Issue Date	Check Number	Invoice GL Account	Invoice GL Account Title	Amount
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	25.00
04/26	04/20/2026	800505	101-260-900-000	PRINTING & PUBLICATION	216.00
04/26	04/20/2026	800505	101-703-900-000	PRINTING/PUBLICATION	2,022.04
Total TUSCOLA COUNTY ADVERTISER:					3,984.87
TUSCOLA COUNTY HEALTH DEPT.					
04/26	04/20/2026	80057	590-540-801-000	CONTRACTED SERVICES	87.00
Total TUSCOLA COUNTY HEALTH DEPT.:					87.00
TUSCOLA COUNTY TREASURER					
04/26	04/20/2026	80058	101-000-432-005	LIEU OF TAX DISTRIB-MOBILE EST	122.50
04/26	04/20/2026	80058	101-000-432-003	LIEU OF TAX DISTRIB-SUGARTREE	207.50
Total TUSCOLA COUNTY TREASURER:					330.00
TUSCOLA TECHNOLOGY CENTER					
04/26	04/20/2026	80059	248-728-900-000	ADVERTISING	13.48
Total TUSCOLA TECHNOLOGY CENTER:					13.48
WATER SOLUTIONS UNLIMITED INC					
04/26	04/20/2026	800506	591-540-776-000	O&M SUPPLIES	3,705.88
Total WATER SOLUTIONS UNLIMITED INC:					3,705.88
WEX BANK					
04/26	04/14/2026	800487	661-575-860-000	GAS/OIL	939.76
04/26	04/14/2026	800487	216-336-860-000	GAS & OIL	303.74
04/26	04/14/2026	800487	101-301-860-000	GAS/OIL/TIRES	1,523.91
04/26	04/14/2026	800487	590-540-860-000	GAS/OIL/DIESEL	303.16
04/26	04/14/2026	800487	101-371-860-000	GAS	70.26
Total WEX BANK:					3,140.83
Grand Totals:					252,863.22

Report Criteria:
 Report type: GL detail
 Check.Type = {<>} "Adjustment"



CARO POLICE DEPARTMENT

317 S. STATE STREET, CARO, MI 48723

Brian V. Newcomb, Chief of Police

To: Caro City Council, Caro City Manager

From: Brian V. Newcomb, Chief of Police

Regarding: Month end report, March 2026

Date: April 2, 2026

POLICE REPORTS

Police report for March 2026=396

February 2026 = 339

January 2026= 263

December 2025=348

November 2025=397

October 2025-453 complaints

September 2025-366 Complaints

August 2025- 465 complaints

July 2025=450

June 2025-446 complaints

May 2025= 397 complaints

April 2025=452 Complaints

March 2025 -392 complaints

February 2025-283 Complaints

January 2025-309 Complaints

December 2024-246 complaints

MILEAGE

March 2026 = 5838 Miles

GASOLINE

February 2026 =486.5 gallons

911 OPEN LINE/HANGUP			
ABANDONED VEHICLE	4		
AIRPLANE CRASH			
ALARM	10	2080 WELLS, DOMESTIC VIOL IN PROGRESS, ASSIST MSP	
ANIMAL AT LARGE	3	745 SAGINAW RD, ASSAULT W GUN, ASSIST SHERIFF	
ARSON			
ASSAULT INCLUDING DOMESTIC	8		
ASSIST DHHS	3		
ASSIST FIRE	3		
ASSIST MDOC	11		
ASSIST MSP			
ASSIST OTHER PD	6		
ASSIST THUMB NARCOTICS			
ASSIST TUSH IN CARO	4	ASSAULT, RESIST, OBSTRUCT POLICE	FELONY
ASSIST DPW		ASSAULT, RESIST, OBSTRUCT POLICE	FELONY
ATTEMPT TO LOCATE PERSON	3	ASSAULT, RESIST, OBSTRUCT POLICE	FELONY
B&E	1	ASSAULT, RESIST, OBSTRUCT POLICE	FELONY
BACKGROUND INVESTIGATION LE		ASSAULT, RESIST, OBSTRUCT POLICE	FELONY
BULLYING INCLUDING CYBER		OPERATE VEHICLE WHILE INTOXICATED	MISDEMEANOR
CHILD LOCKED IN VEHICLE		RECEIVING AND CONCEALING STOLEN	FELONY
CHILD NEGLECT/ABUSE	1	R&C 2ND OFFENSE	FELONY
CITIZEN ASSIST		IMPERSONATE L.E. OFFICER	MISDEMEANOR
CIVIL DISPUTE	15	CARRY CONCEALED WEAPON	FELONY
CONCEALED WEAPONS	1	CARRY CONCEALED WEAPON	FELONY
CONDITIONAL BOND VIOLATION		CARRY CONCEALED WEAPON	FELONY
CONSERVATION VIOLATION		OPERATE VEHICLE WITH HIGH BAC	MISDEMEANOR
COUNTERFEITING		OPERATE WITH NO INSURANCE	MISDEMEANOR
CRIMINAL SEXUAL CONDUCT	1	OPERATE VEHICLE WHILE INTOXICATED	MISDEMEANOR
CRIMINALLY SEXUAL MATERIAL		WARRANT ARREST	MISDEMEANOR
CURFEW VIOLATION		FELON IN POSSESSION OF FIREARM	FELONY
DEATH MESSAGE		PAROLE VIOLATION	MISDEMEANOR
DISORDERLY	3	WARRANT ARREST	FELONY
DISTURBING THE PEACE	2	SCHOOL THREATS	FELONY
DOG BITE		OPERATE WHILE INTOXICATED	MISDEMEANOR
DOG LOCKED IN VEHICLE		WARRANT ARREST	MISDEMEANOR
DRIVE WHILE LICENSE SUSPENDED	2	WARRANT ARREST	MISDEMEANOR
EMBEZZLEMENT		WARRANT ARREST	MISDEMEANOR
EXTORTION		WARRANT ARREST	MISDEMEANOR
FALSE PERSONATION		RETAIL FRAUD	MISDEMEANOR
FATAL TRAFFIC CRASH		LARCENY FROM YARD	FELONY
FELONIOUS ASSAULT		ASSAULT AND BATTERY	MISDEMEANOR
FIGHT IN PROGRESS		RETAIL FRAUD	MISDEMEANOR
FIREWORKS VIOLATION		CHILD ABUSE 4TH DEGREE	MISDEMEANOR
FLEE POLICE		DOMESTIC VIOLENCE	MISDEMEANOR
FOLLOW UP INVESTIGATION	5	DOMESTIC VIOLENCE 2ND OFFENSE	MISDEMEANOR
FOUND PROPERTY	6	CHILD ABUSE 4TH DEGREE	MISDEMEANOR

FORGERY		CHILD ABUSE 4TH DEGREE	MISDEMEANOR
FRAUD	5	DRIVE WHILE LICENSE SUSPENDED	MISDEMEANOR
GENERAL	10	DRIVE WHILE LICENSE SUSPENDED	MISDEMEANOR
GUNSHOT WOUND		NARCOTICS POSSESSION	FELONY
HARASSMENT	10	DRIVE WITH NO INSURANCE	MISDEMEANOR
HAZMAT INCIDENT		DRIVE WITH NO REGISTRATION	MISDEMEANOR
HIT AND RUN PDA		DRIVE WITH NO REGISTRATION	MISDEMEANOR
HOMELESS		DRIVE WITH NO REGISTRATION	MISDEMEANOR
HOMICIDE ATTEMPT		DRIVE WITH NO REGISTRATION	MISDEMEANOR
IDENTITY THEFT		OPERATE WHILE INTOXICATED	MISDEMEANOR
INDECENT EXPOSURE	1	OPERATE WHILE INTOXICATED	MISDEMEANOR
INJURY CRASH	3	OPERATE WHILE INTOXICATED	MISDEMEANOR
INTOXICATED PERSON		PAROLE VIOLATION	FELONY
INVESTIGATION FOLLOWUP		PAROLE VIOLATION	FELONY
INVESTIGATIVE CHECK OR STOP		PAROLE VIOLATION	FELONY
KEYS LOCKED IN VEHICLE		PROBATION VIOLATION	MISDEMEANOR
KIDNAPPING		PROBATION VIOLATION	MISDEMEANOR
LARCENY	1	PROBATION VIOLATION	MISDEMEANOR
LARCENY BY CONVERSION		WARRANT ARREST	FELONY
LARCENY FROM VEHICLE	2	WARRANT ARREST	FELONY
LARCENY IN A BUILDING	1	WARRANT ARREST	FELONY
LIQUOR INSPECTION	12	WARRANT ARREST	FELONY
LITTERING	2	WARRANT ARREST	FELONY
LOITERING		WARRANT ARREST	FELONY
LOST PROPERTY	1	WARRANT ARREST	MISDEMEANOR
MDOP	1	WARRANT ARREST	MISDEMEANOR
MED FIRST RESPONSE CALL	15	WARRANT ARREST	MISDEMEANOR
MENTAL HEALTH CALL	5	WARRANT ARREST	MISDEMEANOR
MIP-ALCOHOL		WARRANT ARREST	MISDEMEANOR
MIP-VAPE		WARRANT ARREST	MISDEMEANOR
MISSING JUVENILE		WARRANT ARREST	MISDEMEANOR
MISSING PERSON		WARRANT ARREST	MISDEMEANOR
MISUSE OF 911 LINE		WEAPONS OFFENSE	FELONY
MOTORIST ASSIST	3		
MUTUAL AID	2		
NARCOTICS	1		
NATURAL DEATH	2		
NO INSURANCE-VEHICLE	1		
NO OPERATORS LICENSE			
NO REGISTRATION MISDEMEANOR	4		
NOISE COMPLAINT	3		
OBSCENE MATERIAL POSSESSION			
OPEN DOOR	3		
OPEN INTOXICANTS IN A M.V.			
OVERDOSE-DRUGS			
OWI	5		
PARKING VIOLATIONS	5		

PAROLE VIOLATION	3		
PDA	9		
PPO VIOLATION			
PROBATION VIOLATION	3	TOTAL ARRESTS FOR MARCH 2026	
PROWLER			65
PUBLIC RELATIONS			
RECKLESS DRIVING	1		
REGISTRATION VIOLATION			
RESIST OFFICER			
RETAIL FRAUD			
ROAD RAGE	1		
RUNAWAY			
SEARCH WARRANT			
SINKHOLE IN ROADWAY			
STALKING			
SUBPOENA SERVICE	3		
SUICIDE OR ATTEMPTED SUICIDE	6		
SUICIDAL PERSON-THREATS OF			
SUSPICIOUS PERSON	9		
SUSPICIOUS SITUATION	11		
SUSPICIOUS VEHICLE	7		
THREATS			
THREATS TO ATTY GENERAL			
THREATS TO COURTHOUSE			
THREATS TO SCHOOL	1		
TRAFFIC CONTROL	8		
TRAFFIC STOPS/CITATIONS	108		
TRESPASS	1		
TRUANCY			
UDAA			
VULNERABLE ADULT ABUSE	1		
VERBAL DOMESTIC	3		
VIN INSPECTION	2		
WARRANT ARREST - FELONY	6		
WARRANT ARREST - MISDEMEANOR	8		
WEAPONS OFFENSE	1		
WELFARE CHECK	14		
WITNESS INTIMIDATION			

TOTAL COMPLAINTS	396
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		Fire runs March 1, 2026 thru March 31, 2026	City of Caro Fire Department	Report to Council		page 1
Run #	Date	Responsible entity	Adress of call	Description	Water usage	Township
142	3/1/2026	1517 S. Hurds Corner Rd.		Medical 91	0	Wells
143	3/1/2026	309 W. Sherman St.		Medical 92	0	City
144	3/2/2026	95 Elmdor Dr.		Medical 93	0	City
145	3/2/2026	420 E. Frank St.	Goldie langworthy	Human rescue	0	City
146	3/3/2026	4178 W. Caro Rd.		Medical 94	0	Juniata
147	3/3/2026	500 W. Gilford Rd.	Paul Hutchinson	Gas smell investigation	0	City
148	3/4/2026	at or near 1690 Mertz Rd.	Linda Middleton	vehicle crash	0	Indianfields
149	3/4/2026	1601 W. Gilford Rd. #C113		Medical 95	0	City
150	3/4/2026	7181 E. Cass City Rd.	Elkland FD	grass fire	0	Mutual
151	3/4/2026	232 W. Burnside St. #4		Medical 96	0	City
152	3/4/2026	1430 Cleaver Rd.		Medical	0	City
153	3/4/2026	1112 Valley Dr.		Medical 97	0	Indianfields
153	3/5/2026	1167 E. Caro Rd.		Medical 98	0	City
155	3/6/2026	1940 French Rd.		Medical 99	0	Almer
156	3/6/2026	1264 E. Caro Rd.	Premier Lawn & Garden	smoke investigation	0	Almer
157	3/6/2026	1430 Cleaver Rd.		Medical 100	0	City
158	3/6/2026	M-81 & Chambers Rd.		Medical 101	0	Indianfields
159	3/6/2026	126 W. Gamble St.		Medical 102	0	City
160	3/7/2026	3540 N. Hurds Corner Rd.		Medical 103	0	Ellington
161	3/7/2026	4468 W. Caro Rd.		Medical 104	0	Juniata
162	3/7/2026	2091 Forest Dr.		Medical 105	0	Indianfields
163	3/8/2026	4511 W. Dixon Rd.		Medical 106	0	Juniata
164	3/9/2026	1323 Sugar Tree Blvd.		Medical 107	0	City
165	3/9/2026	1430 Cleaver Rd.		Medical 108	0	City
166	3/9/2026	2091 Forest Dr.		Medical 109	0	Indianfields
167	3/10/2026	1845 Sunrise Dr.		Medical 110	0	Almer
168	3/10/2026	139 E. Congress St.		Medical 111	0	City
169	3/10/2026	1181 E. Varo Rd.		Medical 112	0	City
170	3/10/2026	633 W. Frank St.		Medical 113	0	City
171	3/10/2026	656 W. Lincoln St.		Medical 114	0	City
172	3/10/2026	330 Hamilton St.		Medical 115	0	City
173	3/11/2026	W. Gilford & Pearl St.	Caro DPW	Flooding	0	City
174	3/11/2026	W. Caro Rd., Sheridan Rd.	County RD. Comm.	flooded roads	0	Juniata
175	3/11/2026	State & congress & Gilford	Caro DPW	Flooding	0	City
176	3/11/2026	732 Westchester Dr.	Jean Sines	flooded basment	0	City
177	3/11/2026	3591 W. Caro Rd.		Medical 177	0	Juniata
178	3/11/2026	651 N. State St.		Medical 117	0	City
179	3/11/2026	1359 S. Colling Rd.		Medical 118	0	Indianfields
180	3/11/2026	1754 Mertz Rd.		Medical 119	0	Indianfields
181	3/12/2026	138 E. Darbee Rd.		Medical 120	0	Almer
182	3/12/2026	317 Montague Ave.		Medical 121	0	City
183	3/13/2026	1770 Hope Dr.		Medical 122	0	Almer
184	3/13/2026	1601 W. Gilford Rd. G510		Medical 123	0	City
			Submitted	4/2/2026		

Run #	Date	Responsible entity	Adress of call	Description	Water usage	Township
		Fire runs March 1, 2026 thru March 31, 2026	City of Caro Fire Department	Report to Council		page 2
185	3/13/2026	1323 Cambridge Ln.		Medical 124	0	City
186	3/13/2026	1123 Mertz Rd.		Medical 125	0	Indianfields
187	3/13/2026	1955 W. Fairgrove Rd.	Thumb Electric Co.	wire down	0	Almer
188	3/14/2026	9880 Saginaw St.	Reese FD	Church fire	0	Mutual
189	3/14/2026	192 N. State St.		Medical 126	0	City
190	3/14/2026	106 S. Hooper St.	DTE	wire issues	0	City
191	3/14/2026	110 Park Dr. #14		Medical 127	0	City
192	3/14/2026	601 W. Gilford Rd. #407F		Medical 128/	0	City
193	3/14/2026	2526 Tolinson Rd.		Medical 129	0	Ellington
194	3/15/2026	Chambers & W. Caro Rd.		Medical 130	0	Indianfields
195	3/15/2026	2075 W. Akron Rd.	Akron FD	Barn fire	7000	Mutual
196	3/15/2026	815 S. State St.	Pizza Hut	fence fire	0	City
197	3/15/2026	1167 E. Caro RD.		Medical NO #	0	City
198	3/15/2026	1665 Pine Knoll Dr.		Medical 131	0	Indianfields
199	3/16/2026	2995 Bruisee Rd.	Thumb Electric Co.	wires down	0	Indianfields
200	3/16/2026	2910 Chamber Rd.	Thumb Electric Co.	wires down	0	Indianfields
201	3/16/2026	Kirk & Vangeisen Rd.	DTE	wires down	0	Juniata
202	3/16/2026	362 N. State St. # 1/2		Medical 132	0	City
204	3/17/2026	315 Norman St.		Medical no #	0	City
206	3/18/2026	1800 W. Caro Rd.		Medical 133	0	Indianfields
207	3/18/2026	411 E. Elmwood Rd.		Medical 134	0	Almer
208	3/18/2026	1108 S. Murray Rd.		Medical 135	0	Wells
209	3/18/2026	1167 E. Caro RD.		Medical	0	City
210	3/18/2026	2676 E. Bevens Rd.		Medical 136	0	Wells
211	3/20/2026	1885 E. Deckerville Rd.		Medical 137	0	Almer
212	3/20/2026	2676 E. Bevens Rd.		Medical 138	0	Wells
213	3/21/2026	2546 E. Bevens Rd.	Sloan Meeghin Charity	Smoke detector	0	Wells
214	3/22/2026	2676 E. Bevens Rd.		Medical 140	0	Wells
215	3/22/2026	1754 Mertz Rd.		Medical 141	0	Indianfields
216	3/22/2026	3264 E. Dayton Rd.		Medical 142	0	Wells
217	3/22/2026	537 Meadow Dr.		Medical 143	0	City
218	3/22/2026	1978 Gun Club Rd.		Medical 144	0	Indianfields
219	3/23/2026	1429 E. Caro Rd.		Medical 145	0	Almer
220	3/23/2026	M24 & Ellington St.		Medical 146	0	City
221	3/23/2026	1121 E. Caro Rd.	adult female driver	vehicle crash	0	City
222	3/23/2026	2173 Aqua Ln.		Medical 147	0	Indianfields
223	3/24/2026	2124 1st. St.		Medical 148	0	Juniata
224	3/25/2026	19 Fremont St.		Medical 149	0	City
225	3/25/2026	216 W. Burnside St.		Medical 150	0	City
226	3/25/2026	2676 E. Bevens Rd.		Medical 151	0	Wells
227	3/26/2026	2140 Jacob Rd.	Adam Rodriguez	smoke investigation	0	Ellington
228	3/26/2026	303 N. Hooper St.	McComb Schools	fire alarm	0	City
229	3/26/2026	601 W. Gilford Rd. #311 B		Medical 152	0	City
			Submitted	4/2/2026		

Fire runs March 1, 2026 thru
March 31, 2026

Report to Council

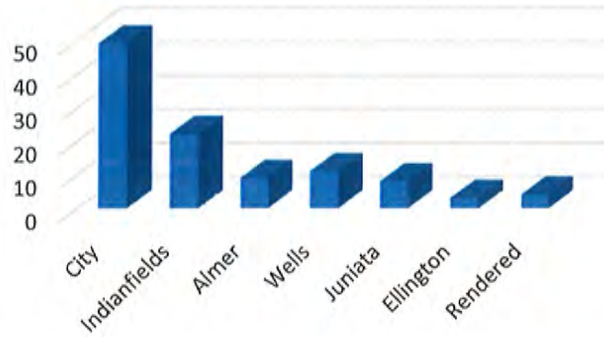
City of Caro Fire Department

Med. payroll vs income



■ Medical recovery
■ Medical payroll

Calls per Area



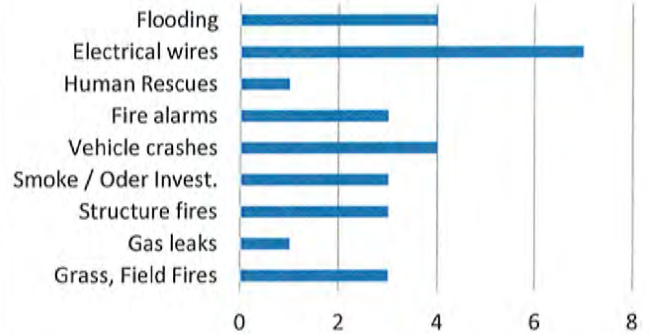
Fire vs Medical calls



Medical recovery	\$2,360.00	City	49	FIRE	29
Medical payroll	\$1,875.00	Indianfields	22	Medical	79
	\$485.00	Almer	9	Total runs	108
		Wells	11		
		Juniata	8		
		Ellington	3		
		Rendered	4		

Grass, Field Fires	3
Gas leaks	1
Structure fires	3
Smoke / Oder Invest.	3
Vehicle crashes	4
Fire alarms	3
Human Rescues	1
Electrical wires	7
Flooding	4

Fire Calls

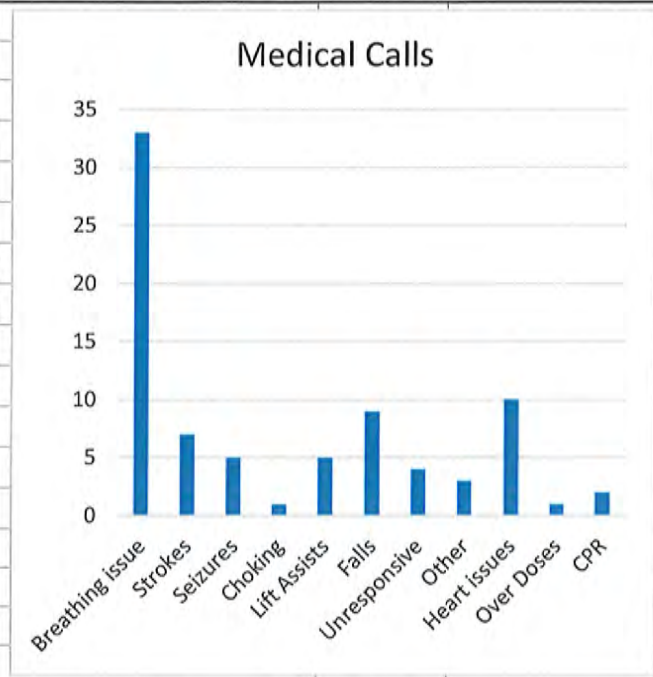


Submitted

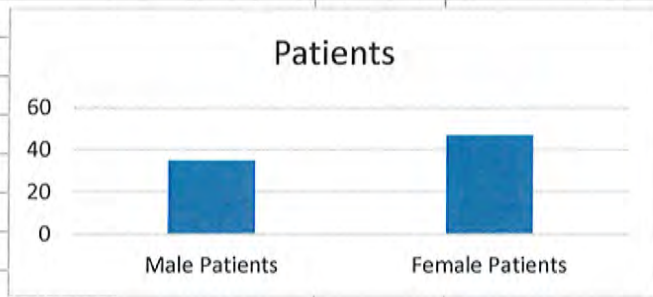
4/2/2026

City				
Medical	38			
Fire calls	11			
		49		
				<p>City of Caro</p> <p>Fire calls: 11, Medical: 38</p>
Indianfields				
Medical	18			
Fire calls	4			
		22		
				<p>Indianfields</p> <p>Fire calls: 4, Medical: 18</p>
Almer				
Medical	6			
Fire calls	3			
		9		
				<p>Almer</p> <p>Fire calls: 3, Medical: 6</p>
Wells				
Medical	10			
Fire calls	3			
		13		
				<p>Wells</p> <p>Fire calls: 3, Medical: 10</p>
Juniata				
Medical	5			
Fire calls	3			
		8		
				<p>Juniata</p> <p>Fire calls: 3, Medical: 5</p>
Ellington				
Medical	2			
Fire calls	1			
		3		
				<p>Ellington</p> <p>Fire calls: 1, Medical: 2</p>
	Fire runs March 1, 2026 thru March 31, 2026			
				Report to Council
	Submitted			4/2/2026
				City of Caro Fire Department
				page 5

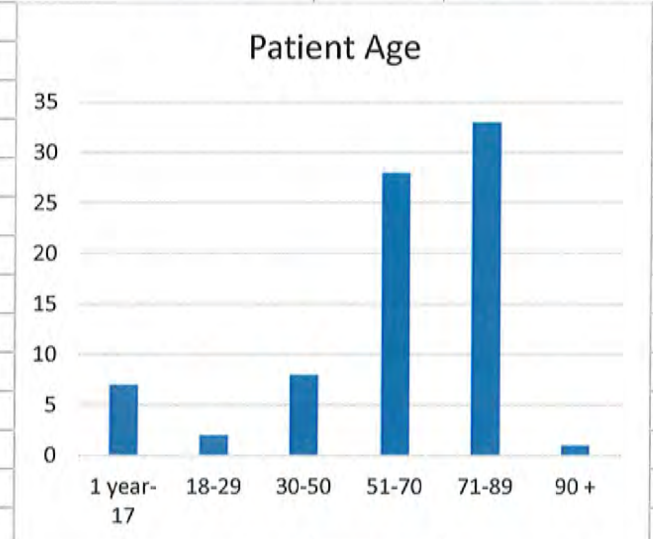
Breathing issue	33
Strokes	7
Seizures	5
Choking	1
Lift Assists	5
Falls	9
Unresponsive	4
Other	3
Heart issues	10
Over Doses	1
CPR	2



Male Patients	35
Female Patients	47



Patients Age	
1 year-17	7
18-29	2
30-50	8
51-70	28
71-89	33
90 +	1



Fire runs March 1, 2026 thru March 31, 2026

CITY OF CARO

CODE ENFORCEMENT

April 2026 Council Code Report

March 2026 Monthly Review

315 W. Bush St.	Blight vehicle	1 st notice
1357 Parkside Dr.	Garbage placement	1 st notice
1227 E. Caro Rd.	Blight vehicle	1 st notice
1121 E. Caro Rd.	Pallets	1 st notice
1012 Turner Dr.	Garbage accumulation	1 st notice
127 W. Bush St.	Trailer	1 st notice
227 W. Grant St.	Garbage placement	1 st notice
502 Fremont St.	Garbage placement	1 st notice
1635 Parkway Dr.	Garbage placement	1 st notice
29 N. Kinyon St.	Garbage placement	1 st notice
175 W. Gamble St.	Appliance	1 st notice
344 Wells St.	Garbage placement	1 st notice
357 Wells St.	Garbage accumulation	1 st notice
357 Wells St.	Tires	1 st notice
225 Ellis St.	Pallet	1 st notice
325 S. Almer St.	Garbage accumulation	1 st notice
508 E. Frank St.	Garbage accumulation	1 st notice
214 E. Bush St.	Auto parts	1 st notice
648 Meek St.	Garbage placement	1 st notice
810 W. Lincoln St.	Garbage accumulation	1 st notice
1083 Knollwood Dr.	Pallet	1 st notice
341 W. Grant St.	Garbage accumulation	1 st notice
846 W. Lincoln St.	Tire	2 nd notice
846 W. Lincoln St.	Garbage accumulation	1 st notice
917 W. Lincoln St.	Tires	1 st notice
213 W. Congress St.	Garbage accumulation	1 st notice
208 W. Congress St.	Tires	1 st notice

CITY OF CARO

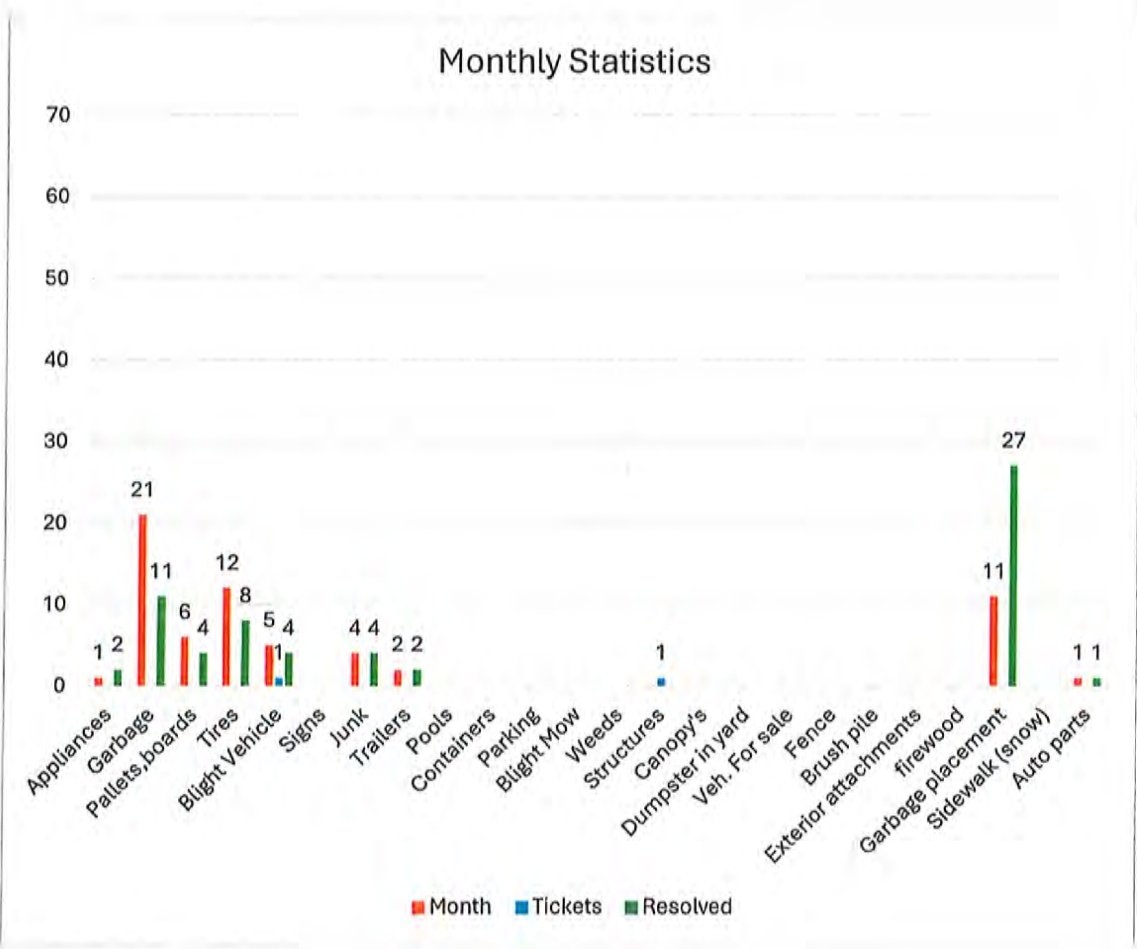
CODE ENFORCEMENT

April 2026 Council Code Report

March 2026 Monthly Review

1538 W. Caro Rd.	Junk/garbage acc.	1 st notice
204 Ellis St.	Garbage accumulation	1 st notice
1303 Sugar Tree Ct.	Construction material	1 st notice
1007 E. Caro Rd.	Blight structure	3 rd offense/ \$500.00
1705 Parkside Dr.	Tire	1 st notice
820 Gibbs St.	Blight vehicle	2 nd offense/ \$250.00
419 Gibbs St.	Junk accumulation	1 st notice
138 W. Gamble St.	Junk accumulation	2 nd notice
645 Court St.	Trailer	1 st notice
210 Pearl St.	Blight vehicle	1 st notice
223 N. Almer St.	Garbage accumulation	1 st notice
110 Park Dr.	Garbage accumulation	1 st notice
1121 E. Caro Rd.	Pallets	2 nd notice
1227 E. Caro Rd.	Blight vehicle	2 nd notice
1167 E. Caro Rd.	Garbage placement	1 st notice
1171 E. Caro Rd.	Garbage placement	1 st notice
230 Monroe St.	Garbage placement	1 st notice
263 W. Congress St.	Tires	1 st notice
161 W. Gamble St.	Garbage placement	1 st notice
1734 Van Geisen Rd.	Pallets	1 st notice
1521 W. Caro Rd.	Junk accumulation	1 st notice
1425 W. Caro Rd.	Pallets	1 st notice
1425 W. Caro Rd.	Tires	1 st notice
347 Wells St.	Mattress	1 st notice
322 Wells St.	Tires	1 st notice
114 Howard St.	Tires	1 st notice
147 Alexander St.	Tires	1 st notice

CITY OF CARO CODE ENFORCEMENT



Monthly total tickets issued: 2

Monthly total blights: 63

Monthly cases resolved: 63

Monthly blight mows:

Sidewalk snow removal:

Top 3-Violations: #1 Garbage #2 Tires #3 Garbage placement

CITY OF CARO

CITY MANAGER
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RITA PAPP
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TAMMY RIES
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LAURA GENOVICH

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JILL WHITE

MEMORANDUM

TO: City Council and City Manager
FROM: Carrie Will – Parks & Recreation
SUBJECT: Cultivate Creativity Mural Host Building Application
DATE: April 20, 2026

The Parks and Recreation Committee is exploring an exciting opportunity to bring public art to Bieth Memorial Park through the *Cultivate Creativity: Public Art Project*. Cultivate Creativity aims to enhance the Caro community by bringing meaningful, accessible art into public spaces that reflects the spirit, history, and identity of the area. The proposed project would feature a mural on the green Parks & Recreation Building, creating a visually engaging and welcoming centerpiece within the park that captures the vibrant spirit and atmosphere of Bieth Park and the AquaZone Splash Pad. The mural would be seen and enjoyed by parkgoers, event attendees, and community members daily. Property owners are responsible for any building prep work before painting begins and small portion (10% of total cost not exceeding \$750) of mural cost based on mural size.

Approval is respectfully requested to submit the Host Building application for a mural to be added to the green Parks & Recreation Building during Summer 2026.

Option #1:

Motion to approve the submission of a Host Building Application for the 2026 *Cultivate Creativity: Public Art Project* to install a large mural on the green Parks & Recreation Building at Bieth Memorial Park.

Option #2:

Motion to approve the submission of a Host Building Application for the 2026 *Cultivate Creativity: Public Art Project* to install a medium mural on the green Parks & Recreation Building at Bieth Memorial Park.

Option #3

Take No Action.

2026 Call for Host Buildings

If you are located within the Caro community, you are eligible to apply to have a mural painted on your building as part of the Cultivate Creativity project!

The committee reviews location applications on size, condition, material, visibility, and proximity to other murals. All property owners that are selected must give final written approval of the design by the artist we select. If our chosen artist doesn't vibe with your vision, you can always postpone until next year!

A few notes about being a potential location:

- Locations must be located within the Caro community
- Locations may apply to be considered for a smaller piece of artwork (either smaller art that could be mounted to the building or painted directly on the wall) OR a large scale, full wall mural.
- The Cultivate Creativity Committee is also collecting artist applications to be considered for this year's mural. All artists must submit an application AND demonstrate the necessary experience and quality to be considered.
- Both the property owner and Cultivate Creativity Committee must give final approval of the mural design before painting begins.
- The property owner must complete any prep work on the wall necessary for the mural to be painted.
- The property owner will also be responsible for a small portion of the mural cost. This will vary based on the size of the mural.

foreve926always.will@gmail.com [Switch account](#)



Not shared



* Indicates required question

Applicant Name (First & Last) *

Your answer

Business Name *

Your answer

Property Owner Name *

Your answer

Property Address *

Your answer

Email *

Your answer

Phone *

Your answer



Why are you interested in being a location for Cultivate Creativity? *

Your answer

What is the material for the wall to be considered? *

Your answer

Are you interested in being considered for: *

- Large scale mural
- Medium scale mural
- Smaller piece

Our form is having issues with image uploads. Please email up to three pictures *
of the wall you want considered to cultivatecreativityincaro@gmail.com

Your answer

Please add any notes that you feel the committee should consider:

Your answer

Agreement *

By submitting this application, I agree to abide by contest rules and regulations as stated. I hereby agree that I shall hold the Cultivate Creativity committee, the Rotary Club of Caro and its elected officials and members harmless from any and all claims, suits, damages, or loss of use resulting from an act or omission to act by the Cultivate Creativity committee, the Rotary Club of Caro and its elected officials and members or agents arising out of, or in the course of, my participation in the Cultivate Creativity project.

Your answer

Submit

Clear form

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Google Forms



CITY OF CARO

CITY MANAGER
SCOTT CZASAK
CITY CLERK
RITA PAPP
CITY TREASURER
TAMMY RIES
CITY ATTORNEY
LAURA GENOVICH

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Caro MI 48723
Phone 989-673-2226
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Website www.carocity.net

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CHARLOTTE KISH
DOREEN OEDY
HEIDI PARKER
JOHN RILEY
JILL WHITE

TO: City Manager/ City Council
FROM: Rita Papp – City Clerk
SUBJECT: Purchase Request & Budget Line-Item Adjustment –Elections Contracted Services
DATE: April 20, 2026

I am requesting City Council approval for a budget adjustment to accommodate an expenditure associated with a recently awarded grant. The expense necessary to implement the grant-funded project exceeds my authorized spending limit as well as the City Manager authorized spending limit and therefore requires Council authorization. The cost to complete the project will be **\$8,537.00**. Documentation is attached.

I am requesting approval of a budget adjustment to **101-262-801-000, Elections Contracted Services** to increase this expense line in anticipation of a forthcoming grant award from MAMC. The adjustment is necessary to ensure that the City can properly account for and expend grant funds in accordance with the grant requirements.

The anticipated grant will provide funding for a handicap accessible door in the fire hall for Election Day which will require corresponding expenditures beyond the amount originally appropriated in the current fiscal year budget. While the grant will offset these costs, the expense line must be increased to allow for proper financial tracking.

This adjustment will not negatively impact on the City's general fund, as expenditures will be reimbursed or covered by the grant proceeds at 100 percent once the State of Michigan releases the funds to MAMC for distribution to the City of Caro.

I respectfully request Council approval the expenditure and to amend the budget accordingly to accommodate this project.

Option 1: Motion to approve the expenditure of \$8,537.00 to Security Lock Service and to approve an increase to a budgeted expense line within the Elections Department General Fund, 101-262-801-000, Contracted Services, in the amount of **\$8,537.00** increasing the total budget from **\$3,000.00** to **\$11,537.00** to be funded from General Fund.

Option 2: Take no action.

Option 3: Postpone this matter.

ESTIMATE

Security Lock Service
3458 Maxwell Rd.
Owendale, MI 48754

lockservicegaeth@gmail.com
+1 (989) 673-1682



Bill to
City of Caro

Estimate details

Estimate no.: 1050
Estimate date: 08/03/2025

#	Date	Product or service	Description	Qty	Rate	Amount
1.		service call		1	\$100.00	\$100.00
2.		M9900 marks panic bar		1	\$597.00	\$597.00
3.		Etd127e1g alarm lock		1	\$1,343.00	\$1,343.00
4.		handicap opener		1	\$4,983.00	\$4,983.00
5.		BEA Receiver for Handicap Operator		1	\$70.00	\$70.00
6.		BEA Transmitter for Handicap Operator		2	\$70.00	\$140.00
7.		uo13500 handicap opener actuator		2	\$150.00	\$300.00
8.		Bollard Mounting Post		1	\$504.00	\$504.00
9.		locksmith labor		1	\$500.00	\$500.00
					Total	\$8,537.00

Accepted date

Accepted by

CITY OF CARO

CITY MANAGER
SCOTT R. CZASAK
CITY CLERK
RITA PAPP
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MEMORANDUM

TO: Caro City Council
FROM: City Manager Scott R. Czasak
DATE: Wednesday, April 15, 2026
RE: Agenda Item – Cars and Crafts Road Closures

As you know, every year, we permit the closure of certain roads for the Cars and Crafts event put on by the Caro Chamber of Commerce. This year they have gotten their requests in with plenty of time to get approval from Council and work with MDOT on their approvals.

Specifically, they are requesting to close:

1. East Sherman Street closed from State Street to Court Street including the alley from Thursday, June 4 at 5:30 p.m. through Saturday, June 6, 7:00 p.m. for concession stands/food trucks.
2. Closure of side streets to ensure the safety of pedestrians enjoying the car show downtown, since the cars will be located directly on State Street (M81).
 - o East and West Lincoln Streets closed from State Street to alley from Saturday, June 6, 7:00 a.m. through 4:00 pm
 - o East and West Burnside Street closed from State Street to alley, Saturday, June 6, 7:00 a.m. through 4:00 p.m., east and west and for potential activities and safety of community members and visitors to our community.
3. State Street closed on Saturday, June 6, 7:30 a.m. to approximately 4:30 p.m. from Frank Street to Grant Street for the car/bike/big rig show and other activities

Options for motions are:

1. Motion to approve the requested street closures for the 2026 Cars and Crafts event.
2. Postpone action.
3. Take no action.

March 11, 2026
City Council- City of Caro
317 South State Street, Caro, MI 48723
RE: CARS & CRAFTS WEEKEND 2026

Dear City Council Members,

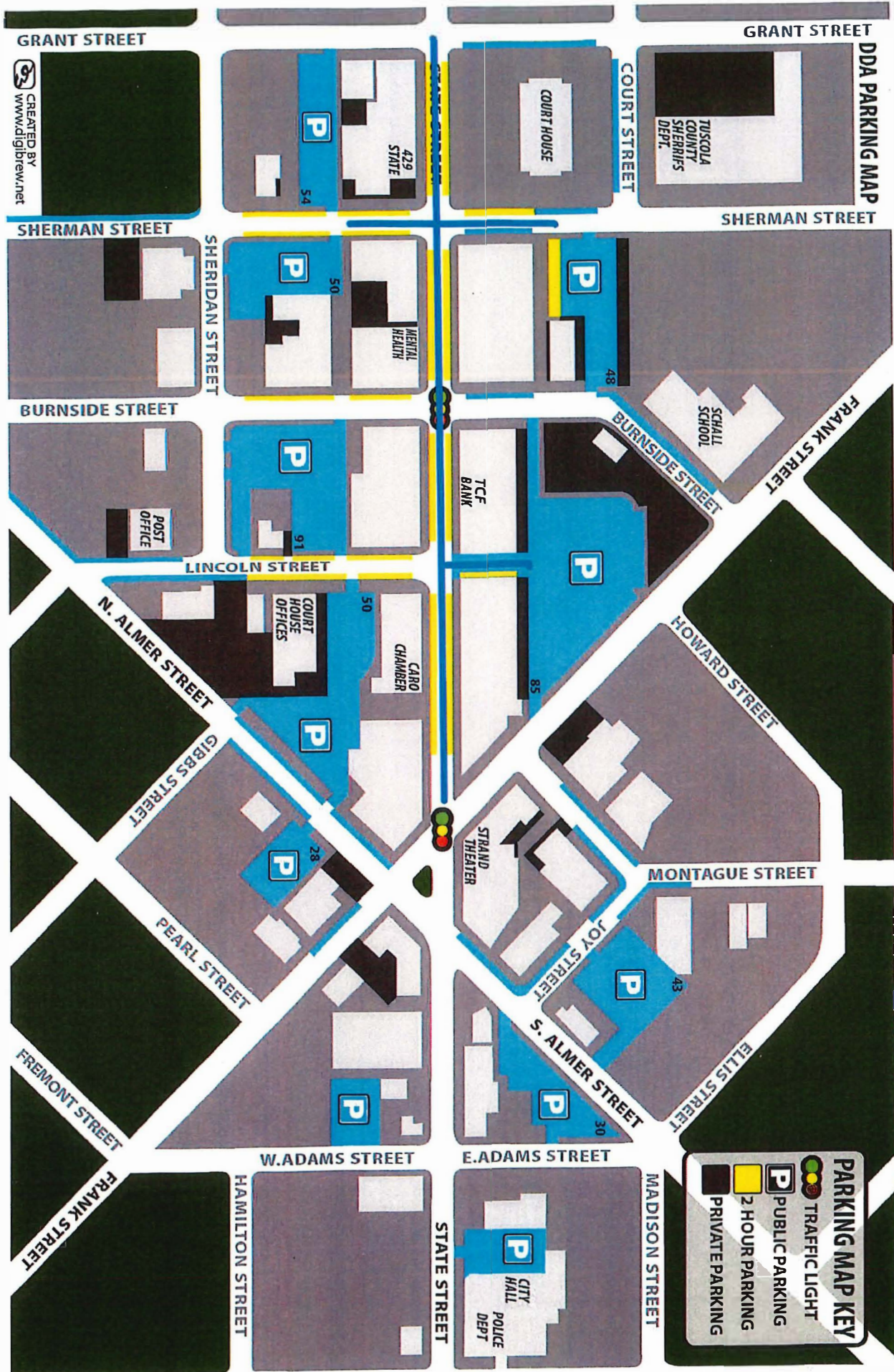
The Caro Chamber of Commerce Cars & Crafts Weekend committee has set the 2026 dates for June 5 - 6, 2026. We would like to request the following from the City:

1. East Sherman Street closed from State Street to Court Street including the alley from Thursday, June 4, 2026, at 5:30 p.m. through Saturday, June 6, 2026, 7:00 p.m. for concession stands/food trucks.
2. Closure of side streets to ensure the safety of pedestrians enjoying the car show downtown, since the cars will be located directly on State Street (M81).
 - o East and West Lincoln Street closed from State Street to alley from Saturday, June 6, 2026, 7:00 a.m. through 4:00 pm
 - o East and West Burnside Street closed from State Street to alley, Saturday, June 6, 2026, 7:00 a.m. through 4:00 p.m., east and west and for potential activities and safety of community members and visitors to our community.
3. The Chamber will coordinate the placement of four (4) port-a-johns on Thursday, June 4, 2026, for the event on Friday and Saturday. Port-a-johns are to be placed at the following locations: two (2) in the parking area on E Sherman behind Continental Home Center; two (2) in the parking lot off East Lincoln Street behind Community First Title. The Chamber will obtain the port-a-johns from an outside source.
4. Use of sidewalks on State Street, both sides, from Frank Street to Grant Street on June 5 – 6, 2026, for craft show and downtown business sidewalk sales.
5. State Street closed on Saturday, June 6, 2026, from 7:30 a.m. to approximately 4:30 p.m. from Frank Street to Grant Street for the car/bike/big rig show and other activities. In the past the City of Caro has requested MDOT approval. *Will the procedure continue?*
6. The Chamber is requesting that a possible car-cruise throughout Caro on June 5th or June 6th take place after the car show. We would work with the Caro Police Department on logistics.
7. Assistance from DPW with coordination of ten (10) picnic tables (stored at the City Storage facility under an MOU agreement with the City) to be placed on East Sherman Street for concessions; six (6) garbage barrels to be placed on East Sherman Street and one (1) on West Lincoln Street. Electrical outlets on light posts to be in working order. Also, the use of the fire hydrant for water hook-up on Sherman Street for food vendors.
8. Request for DPW to place applicable detour signage/festival in progress signs in appropriate locations with sandbags to weigh the signs down in case of strong winds.
9. The Chamber will meet with Caro Police Department officials prior to the event and provide names and cell phone numbers of Chamber Board members and committee members involved. The City Manager will have a listing of cell phone numbers. The Chamber requests the same courtesy of City Officials to have contact numbers if an emergency occurs. The Chamber will also make a reminder call to 911 the morning of the event, Caro Police Chief notifies as well.
10. Requesting the cooperation of Tom Reese and his accommodating DPW staff to assist us with miscellaneous items.
11. Requesting the cooperation of the City of Caro Fire Department & Caro Police Department wonderful staff with ladder truck, squad cars & First Responders for family events that will take place, as they have participated in past events.

If there are any questions, please call the Chamber office 673-5211.

Sincerely,

Kim Stevenson, Business Manager
Caro Chamber of Commerce
989.673.5211



CREATED BY
www.digitbrew.net

*Thurs / Fri June 4th & 5th
E Sherman - only
M-81 / E Sherman / Lincoln St Parking
Road Closure + event area
All areas marked*

CITY OF CARO

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MEMORANDUM

TO: Caro City Council
FROM: City Manager Scott R. Czasak
DATE: Wednesday, April 15, 2026
RE: Agenda Item – Parking Lot Maintenance Bids

As you know, in the Fiscal Year 2025/2026 budget the City allocated \$75,000 for maintenance of City Parking lots. As such, DPW Superintendent Reese identified four (4) parking lots for this first wave of maintenance, which would include cracksealing, sealcoating, and restriping of the parking lots. The 4 identified were the State Street City Hall parking lot, the parking lot on S. Almer between Joy and E. Adams Street, the parking lot on Joy Street between the thrift store and the dentist office, and the N. Almer St parking lot across the street from the American Legion.

The bid packet was placed per City policy via BidNet and posting on the City's social media account. Three bids were received, 2 electronically and 1 paper bid.

The following bids were received:

Company	Location	Bid Price
Astec Asphalt Inc	Brown City, MI	\$14,500.00
Hayhoe Asphalt	Mason, MI	\$14,666.00
Yeager Asphalt	Carrollton, MI	\$9,450.00

After a review of the bids, it is the recommendation of DPW Superintendent Reese and me to award the contract to Yeager Asphalt for the bid price of \$9,450.00. As this leaves a majority of the available funding left we will review the possibility of adding other parking lots if they can be done both timely and cost effectively.

Options for motions are:

1. Motion to award the parking lot maintenance contract to Yeager Asphalt for the bid price of \$9,450.00 and authorize the City Manager to sign all necessary documents.
2. Motion to award the parking lot maintenance contract to (insert company) for the bid price of (insert price) and authorize the City Manager to sign all necessary documents.
3. Postpone for further discussion.
4. Take no action.

FIRM Astec Asphalt, Inc. NAME:

ADDRESS: 4270 Toman Rd, Brown City, MI 48416

ESTABLISHED: August 25th, 1993 STATE: Michigan

TYPE OF ORGANIZATION: (Circle One)

- a. Individual
- b. Partnership
- c. Corporation
- d. Joint Venture
- e. Other _____

If applicable, former Firm Name(s) and locations

Bid Price: \$14,500.00

YEARS IN WORK RELATED FIELD:

How many years has your company been doing work in general contracting, or related field?

33 Years

Explain the type of work in a related field, if any:

We have been in the asphalt industry for

33 years. This includes asphalt paving and the maintenance services

that follow.

USE OF SUBCONTRACTORS:

To provide any of the services listed in these specifications, would any services be handled by subcontractors?

No

I/we claim no proprietary right to the ideas, writings, items, or samples, unless so stated in this bid.

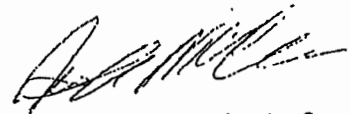
5. Unless otherwise required by law, the prices and/or cost data which have been submitted have not been knowingly disclosed by the proposer and will not knowingly be disclosed by him/her prior to opening, in the case of a bid directly or indirectly to any other proposer or to any competitor.

6. No attempt has been made or will be made by the proposer to induce any other person or firm to submit or not to submit a bid for the purpose of restricting competition.

7. I/we agree that submission of the attached bid constitutes acceptance of the solicitation contents and the attached sample contract and general terms and conditions. If there are any exceptions to these terms, I/we have described those exceptions in detail on a page attached to this document.

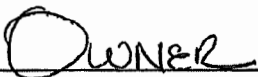
8. I/we acknowledge communication of any kind regarding my/our bid directed to parties other than the Program Administrator may result in my/our disqualification.

9. I/we warrant that no conflict of interest knowingly exists for any member of the Program team that contributed to this bid or prospective contract.



JOSHUA McCLURE
Signature

4/1/26
Date



Title

HAYHOE ASPHALT
Name of Company

EXHIBIT B, page 1
City of Caro Parking Lot Maintenance Bid Form
Use this Form for your bid; total of 4 pages.
COMPANY INFORMATION

FIRM HAYHOE ASPHALT NAME:

ADDRESS: 1165 N. CEDAR ST Mason MI 48854

ESTABLISHED: 1968, STATE: MICHIGAN

TYPE OF ORGANIZATION: (Circle One)

- a. Individual
- b. Partnership
- c. Corporation
- d. Joint Venture
- e. Other _____

If applicable, former Firm Name(s) and locations

N/A

Bid Price:

\$ 14,666

YEARS IN WORK RELATED FIELD:

How many years has your company been doing work in general contracting, or related field?

58 Years

Explain the type of work in a related field, if any:

USE OF SUBCONTRACTORS:

To provide any of the services listed in these specifications, would any services be handled by subcontractors?

No

Yes, explain below and fill out attached Subcontractor Information on page 3

SEALCOATING

Manufacturers
& Applers of
BLAK-BEAUTY
Sealer



YEAGER ASPHALT

Driveway and Parking Lot Experts

Toll Free..... 1-866-YEAGER1
(932-4371)

Toll Free.... 1-866-YEAGER1 - Fax... 1-866-YEAGER2
(932-4371) (932-4372)



PROPOSAL SUBMITTED TO	PHONE	DATE
BUSINESS City of Caro		
SERVICE ADDRESS - STREET, CITY, STATE, ZIP CODE 317 S State, Caro, MI 48723		
CROSS STREETS		
EMAIL	HEARD ABOUT US	

Check us out at www.yeagerasphalt.com

Yeager Asphalt, Inc. ("Yeager" or "we" or "us") hereby submits specifications and estimates to the above-name customer (the "Customer") for the following:

- Option 3 - Commercial Sealcoating**
 Surface Preparation: Cleaning of lot by mechanical broom and forced air sweeping. Removal of debris. Application of oil spot primer to remaining oil spots. Sealcoating of asphalt surface with latex/polymer reinforced Blak-Beauty MediumMax(R) sealer manufactured in our own plant for maximum thickness. Application Rate of .2 gallons per square yard based on concentrate gallon applied in 1 coats. Additional Aggregate: 4lbs per gallon industrial silica grade 60. Polymer modification ratio 5% minimum.

Price \$ 6,000.00
- Crack Filling**
 Clean out major cracks ¼" wide or larger with high pressure and mechanical wire brush if needed. Fill with Federal-Specified hot Flex-A-Fill crack filler that will expand and contract with temperature change. Spider cracking and alligator cracking not included. Some settling will occur.

Price \$ 2,400.00
- Striping**
 Stripe lot to owner's specifications with Federal-Specified traffic paint.

Price \$ 1,050.00
- Special Notes**

CITY OF CARO

CITY MANAGER
SCOTT R. CZASAK
CITY CLERK
RITA PAPP
CITY TREASURER
TAMMY RIES
CITY ATTORNEY
LAURA GENOVICH

317 South State Street
Caro MI 48723
Phone 989-673-2226
Fax 989-673-7310
Website www.carocity.net

MAYOR
KAREN SNIDER
CITY COUNCIL
EMILY CAMPBELL
CHARLOTTE KISH
DOREEN OEDY
HEIDI PARKER
JOHN RILEY
JILL WHITE

MEMORANDUM

TO: Caro City Council
FROM: City Manager Scott R. Czasak
DATE: Wednesday, April 1, 2026
RE: Agenda Item – 2026 Sidewalk Program – Final Approval

Item Post Poned #1

As you know, we have engaged in a multi-meeting process to review a special assessment for the 2026 Sidewalk Program which includes work on M-24, Washington Street, Bates Street and Allen Street.

Importantly, this process requires multiple Public Hearings and Council votes to proceed as it is raising revenue from a specific zone within the City. Residents have received their proposed assessments, and this is the second of two Public Hearings on the project. At this time, the last step is for Council to approve the final assessment roll and the assessment.

As a reminder, the final approval of the assessment also grants final approval of the previously approved contractor as their approval from earlier in this process was pending final approval of the assessment.

Options for motions are:

1. Motion to approve the 2026 Sidewalk Special Assessment as presented.
2. (If changes are desired) Motion to approve the 2026 Sidewalk Special Assessment as amended.
3. Motion to disapprove the 2026 Sidewalk Special Assessment.
4. Postpone action.
5. Take no action.

Owner	Property Owner's Mailing Address	City	State	Zip	Property Address	Parcel Number	Estimate Total Cost	Property Owner's Cost	City Cost
Tuscola County	125 W Lincoln St	Caro	MI	48723	1309 Cleaver Rd	050-034-000-0110-00	1,767.00	441.75	1,325.25
Tuscola County	125 W Lincoln St	Caro	MI	48723	1285 Cleaver Rd	050-034-000-0100-01	14,272.80	3,568.20	10,704.60
Tuscola County Med Care Fac	440 N State St	Caro	MI	48723	1231 Cleaver Rd	050-034-000-2110-00	10,431.00	2,607.75	7,823.25
John & Sharon Slough	25 Northview Dr	Caro	MI	48723	25 Northview Dr	050-500-440-6000-01	2,280.00	570.00	1,710.00
Donald Bristow	2854 S Vassar Rd	Vassar	MI	48768	Vacant Lot	050-500-438-3400-01	0.00	0.00	0.00
Donald Bristow	2854 S Vassar Rd	Vassar	MI	48768	Vacant Lot	050-500-438-0400-00	\$2,760.00	690.00	2,070.00
Gordon Fisher	4133 Rabidue Rd	North Street	MI	48049	1081 Cleaver Rd	050-034-000-2000-01	2,991.00	747.75	2,243.25
NGD Land Company	150 Commerce Ct	Gladwin	MI	48624	1075 Cleaver Rd	050-034-000-1900-01	969.00	242.25	726.75
Brad Renn & Melissa Davis	1069 Cleaver Rd	Caro	MI	48723	1069 Cleaver Rd	050-500-438-0300-01	2,589.00	647.25	1,941.75
Eric Wightman	1051 Cleaver Rd	Caro	MI	48723	1051 Cleaver Rd	050-500-438-0100-00	1,164.00	291.00	873.00
Debra Marrs	1047 Cleaver Rd	Caro	MI	48723	1047 Cleaver Rd	050-034-000-5200-00	1,230.00	307.50	922.50
Nathan & Taylor Courter	1033 Cleaver Rd	Caro	MI	48723	1033 Cleaver Rd	050-034-000-5100-00	1,857.00	464.25	1,392.75
R B Morrison Property LLC	205 W Sherman	Caro	MI	48723	1027 Cleaver Rd	050-034-000-5075-00	0.00	0.00	0.00
R B Morrison Property LLC	205 W Sherman	Caro	MI	48723	1021 Cleaver Rd	050-034-000-5075-00	285.00	71.25	213.75
R B Morrison Property LLC	205 W Sherman	Caro	MI	48723	1017 Cleaver Rd	050-034-000-5075-00	0.00	0.00	0.00
R B Morrison Property LLC	205 W Sherman	Caro	MI	48723	1011 Cleaver Rd	050-034-000-5075-00	0.00	0.00	0.00
Donald Jaster	570 Arlington Dr	Caro	MI	48723	1005 Cleaver Rd	050-034-000-5000-00	855.00	213.75	641.25
Donald Jaster	570 Arlington Dr	Caro	MI	48723	1001 Cleaver Rd	050-034-000-5000-00	0.00	0.00	0.00
Walmart Stores	PO Box 8050	Bentonville	AR	72716	1121 E Caro Rd	050-035-000-2300-10	870.00	217.50	652.50
Richard & Debra Lipan	326 S State St	Caro	MI	48723	326 S State	050-500-607-1000-00	1,026.00	256.50	769.50
City of Caro	317 S State St	Caro	MI	48723	City Alley		1,959.00	0.00	1,959.00
Schapp Properties LLC	161 E Huron Ave	Vassar	MI	48768	329 Hamilton	050-500-607-0500-00	8,971.30	2,242.82	6,728.47
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp @ SE Washington & Ham		1,668.00	0.00	1,668.00
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp @ NE Washington & Ham		2,478.00	0.00	2,478.00
Nancy Bennett	330 Hamilton St	Caro	MI	48723	330 Hamilton	050-500-608-0500-00	9,240.00	2,310.00	6,930.00
Nancy Bennett Trust	330 Hamilton St	Caro	MI	48723	218 W Washington	050-500-608-0650-00	1,987.25	496.81	1,490.44
Nancy Bennett Trust	330 Hamilton St	Caro	MI	48723	115 Bates	050-500-608-0600-00	4,263.00	1,065.75	3,197.25
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp @ SE Washington & Bates		1,554.00	0.00	1,554.00
Joslyn Trust	705 W Frank St	Caro	MI	48723	705 W Frank	050-500-501-0150-00	114.00	28.50	85.50
Ronald Jones	409 W Washington St	Caro	MI	48723	409 W Washington	050-500-609-0120-00	3,783.12	945.78	2,837.34
Christine Archer	403 W Washington St	Caro	MI	48723	403 W Washington	050-500-609-0130-00	4,684.20	1,171.05	3,513.15
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp @ NW Washington & Bates		1,554.00	0.00	1,554.00
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp @ SW Washington & Bates		3,456.00	0.00	3,456.00
Nicholas Kish	227 W Washington St	Caro	MI	48723	227 W Washington	050-500-610-0900-00	3,420.00	855.00	2,565.00
Prospectors Capital LLC	5205 Longmeadow Rd	Bloomfield Hills	MI	48304	217 W Washington	050-500-610-0950-00	882.00	220.50	661.50
Ruth Kunka	211 W Washington St	Caro	MI	48723	211 W Washington	050-500-610-0100-00	489.00	122.25	366.75

Owner	Property Owner's Mailing Address	City	State	Zip	Property Address	Parcel Number	Estimate Total Cost	Property Owner's Cost	City Cost
Austin Raymond	205 W Washington St	Caro	MI	48723	205 W Washington	050-500-610-0110-00	3,108.00	777.00	2,331.00
Geoffrey & Carol Quinn	129 W Washington St	Caro	MI	48723	201 W Washington	050-500-610-0120-00	0.00	0.00	0.00
Geoffrey & Carol Quinn	129 W Washington St	Caro	MI	48723	129 W Washington	050-500-611-0900-00	1,425.00	356.25	1,068.75
Michael & Mary Andrews	1 E Laneden	Holly	MI	48442	119 W Washington	050-500-611-1000-00	2,131.92	532.98	1,598.94
Dianna Opperman	115 W Washington	Caro	MI	48723	115 W Washington	050-500-611-0950-00	2,115.00	528.75	1,586.25
Blasius Trust	107 W Washington St	Caro	MI	48723	107 W Washington	050-500-611-0100-00	2,361.00	590.25	1,770.75
Elroy Kosters	426 S State St	Caro	MI	48723	Vacant Parcel-W Washington	050-500-611-0150-00	1,567.25	391.81	1,175.44
Mary Hamilton	230 Monroe St	Caro	MI	48723	230 Monroe	050-500-610-0600-00	8,073.00	2,018.25	6,054.75
City of Caro	317 S State St	Caro	MI	48723	Vacant Lot - City of Caro		3,762.00	0.00	3,762.00
Nicholas Kish	227 W Washington St	Caro	MI	48723	227 Washington	050-500-610-0900-00	8,215.80	2,053.95	6,161.85
Nancy Bennett Trust	330 Hamilton St	Caro	MI	48723	115 Bates	050-500-608-0600-00	4,273.80	1,068.45	3,205.35
Bruce & Kelly Salmons	107 Bates St	Caro	MI	48723	107 Bates	050-500-608-0700-00	4,591.20	1,147.80	3,443.40
Brian & Angela Giddings	101 Bates St	Caro	MI	48723	101 Bates	050-500-608-0800-00	1,710.00	427.50	1,282.50
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp NW Allen & Fremont		2,785.80	0.00	2,785.80
Kimberly Gonzales	503 Fremont St	Caro	MI	48723	503 Fremont	050-500-225-0150-00	4,297.20	1,074.30	3,222.90
Nathaniel Theaker	608 Allen St	Caro	MI	48723	608 Allen	050-500-225-0100-00	4,005.60	1,001.40	3,004.20
Barnes Rentals III LLC	2909 Chambers Rd	Caro	MI	48723	614 Allen	050-003-100-6700-00	3,766.20	941.55	2,824.65
Jaden Strong	620 Allen St	Caro	MI	48723	620 Allen	050-003-100-4000-00	3,702.00	925.50	2,776.50
Michael Liegel & Briana Torrey	6660 Conrad Rd	Caro	MI	48723	626 Allen	050-003-100-0200-00	3,555.00	888.75	2,666.25
Korin Skinner	632 Allen St	Caro	MI	48723	632 Allen	050-003-100-3300-00	2,922.00	730.50	2,191.50
Thomas & Susan Seibert	824 W Lincoln St	Caro	MI	48723	638 Allen	050-003-100-8400-00	3,234.00	808.50	2,425.50
Melissa Hall	103 N Almer St	Caro	MI	48723	642 Allen	050-003-100-3900-00	4,128.00	1,032.00	3,096.00
Russell & Rachel Putnam	645 Allen St	Caro	MI	48723	645 Allen	050-500-632-1600-00	3,456.00	864.00	2,592.00
Tad Vandemark	641 Allen St	Caro	MI	48723	641 Allen	050-500-632-1700-00	3,960.00	990.00	2,970.00
Maureen Fealko	635 Allen St	Caro	MI	48723	635 Allen	050-500-632-1800-00	4,170.00	1,042.50	3,127.50
Debra Englehart	625 Allen St	Caro	MI	48723	625 Allen	050-003-100-6000-00	5,897.69	1,474.42	4,423.27
Kenneth Ball Jr	617 Allen St	Caro	MI	48723	617 Allen	050-003-100-7600-00	2,946.00	736.50	2,209.50
Michael Wagner	1582 S Colwood Rd	Caro	MI	48723	611 Allen	050-003-100-1800-00	6,867.00	1,716.75	5,150.25
Roger Morris & Jacob Morris	421 Fremont St	Caro	MI	48723	421 Fremont	050-500-632-0300-01	4,389.00	1,097.25	3,291.75
City of Caro	317 S State St	Caro	MI	48723	ADA Ramp SW Allen & Fremont		3,306.00	0.00	3,306.00
							206,571.13	46,012.07	160,559.05
						Traffic Control	12,000.00		12,000.00
						Total	<u>218,571.13</u>	<u>46,012.07</u>	<u>172,559.05</u>

CITY OF CARO

CITY MANAGER
SCOTT R. CZASAK
CITY CLERK
RITA PAPP
CITY TREASURER
TAMMY RIES
CITY ATTORNEY
LAURA GENOVICH

317 South State Street
Caro MI 48723
Phone 989-673-2226
Fax 989-673-7310
Website www.carocity.net

MAYOR
KAREN SNIDER
CITY COUNCIL
EMILY CAMPBELL
CHARLOTTE KISH
DOREEN OEDY
HEIDI PARKER
JOHN RILEY
JILL WHITE

MEMORANDUM

TO: Caro City Council
FROM: City Manager Scott R. Czasak
DATE: Wednesday, April 1, 2026
RE: Agenda Item – 2026 Sidewalk Construction Engineering Services

Item Postponed #2

Members of the Caro City Council,

As you know, at the scheduled Monday, April 6, 2026 meeting it is anticipated to have the final approval for the 2026 Sidewalk Special Assessment, and the last step is to engage an engineer to oversee the construction process.

As such, ROWE Professional Services provided a quote for construction engineering services for the project in the amount of \$9,500.00. ROWE has been the construction engineer on our sidewalk projects for many years and has always provided an excellent level of service.

Options for motions are:

1. Motion to name ROWE Professional Services as the Construction Engineer for the 2026 Sidewalk project for the quoted price of \$9,500.00 and instruct the City Manager to sign all documents to facilitate engineering work.
2. Instruct the City Manager to obtain other quotes or bids.
3. Postpone action.
4. Take no action.



March 30, 2026

Mr. Scott Czasak, MPA, City Manager
City of Caro
317 South State Street
Caro, MI 48723

RE: 2026 Sidewalk Replacement Project – Additional Services Proposal
Engineering Services for Construction Assistance

Dear Mr. Czasak:

Per your request, ROWE Professional Services Company is pleased to submit a proposal to provide additional services to the original engineering contract for construction engineering services to assist the city with the construction phase of the proposed sidewalk replacement project. Based on our conversations, ROWE proposes the following scope of services and estimated fees for your consideration:

SCOPE OF SERVICES:

Construction Assistance –

- Coordinate execution of the contract between the city and the selected Contractor.
- Preparation, coordination, and attendance of a pre-construction meeting with the city and Contractor.
- Construction administration including review of shop drawings.
- Communication and coordination with Contractor to answer questions and provide clarifications for a successful project.
- Mark sidewalk removal locations.
- Field measure as-constructed quantities and log them to individual property worksheets for assessments as well as contractor payments.
- Prepare payment applications based on measured quantities. Proposal includes up to two applications including a final.
- Generate and process change orders as required. Scope anticipates not more than one change order plus a final will be required.
- We have estimated 60 hours of construction assistance based on the above scope.

Proposed Clarifications –

1. Construction duration is anticipated to be four weeks.
2. Testing services (if desired) to be provided by third-party and will be contracted directly with the city.
3. Scope of services does not include site visits to monitor the work being performed as it is our understanding the Department of Public Works (DPW) will monitor the work.

SINCE 1962

Mr. Scott Czasak, MPA, City Manager
March 30, 2026
Page 2

Proposed Fees –

ROWE proposes providing Construction Services as outlined above on an hourly basis with an estimated fee of \$9,500. We will invoice the city monthly based upon the work completed to date. Invoices shall be due and payable within 30 days of each progress billing. This fee is inclusive of all costs as ROWE does not invoice separately for travel, reproductions, etc.

ROWE appreciates the opportunity to provide this proposal and is looking forward to continuing to assist the city with this project.

Please contact me in our Lapeer office at (810) 664-9411 if you have any questions.

If this proposal is acceptable, we will provide a Contract Amendment for your approval.

Sincerely,
ROWE Professional Services Company

Mike Carpenter

Digitally signed by Mike Carpenter
DN: C=US,
E=mcarpenter@rowpspc.com,
O=ROWE PSG, CN=Mike Carpenter
Date: 2026.03.30 14:51:11-0400

Michael C. Carpenter
Senior Project Administrator

R:\Projects\2500799\Docs\Proposal and Contract\Construction\Const Services Proposal 2500799.docx

City of Caro

Recap of Proposed Budget Fiscal Year 2026/2027

	Revenue	Expenses	Net	Notes
General Fund	\$4,594,038.40	(\$5,463,394.18)	(\$869,355.78)	Fund Balance used for possible grant funded projects and transfers Includes \$1.5 million in and out for CDBG Grant programs
Major Streets Fund	\$707,059.75	(\$914,864.03)	(\$207,804.28)	Sherman Street project
Local Streets Fund	\$573,801.75	(\$612,320.41)	(\$38,518.66)	Howard Street project
Municipal Streets Fund	\$20,246.95	(\$101,700.78)	(\$81,453.83)	No sidewalk project, regular maintenance costs.
DDA Fund	\$229,137.41	(\$172,603.66)	\$56,533.75	Adding to Fund Balance
Drug Forfeiture Fund	\$10.00	\$0.00	\$10.00	Adding to Fund Balance
Debt Service Fund	\$101,734.28	(\$101,734.28)	\$0.00	Fire Truck Payments
Bond Fund	\$706,802.88	(\$706,802.88)	\$0.00	Anticipated year 1 of 2 double SRF payments for Sewer
Water Bond Fund	\$0.00	\$0.00	\$0.00	Payback completed
Fire Fund	\$526,980.32	(\$551,291.63)	(\$24,311.31)	Use of Fund Balance and Transfer from General Fund
Sewer Fund	\$1,623,483.26	(\$2,129,747.89)	(\$506,264.63)	Double Payment of SRF Loans
Water Fund	\$1,219,716.60	(\$2,209,178.21)	(\$989,461.61)	Water Related projects on Howard, Sherman, and Well 9 & 10
Sanitation Fund	\$508,149.70	(\$587,368.28)	(\$79,218.58)	Use of Fund Balance, begins to address revenue imbalance.
Equipment Fund	\$336,000.00	(\$331,449.42)	\$4,550.58	Adding to Fund Balance
TOTAL	\$11,147,161.30	(\$13,882,455.65)	(\$2,735,294.35)	

City of Caro

Budget Highlights

Fiscal Year 2026/2027

Highlighted Income

1 No increase in property tax millage rate	\$ -
2 4% Increase in Sewer and Sanitation Fees, 3% Increase in Water Fees	\$ -
3 Clean Water State Revolving Fund Loan	\$ 3,000,000
4 Community Development Block Grant	\$ 1,500,000
5 Natural Resources Grant for Kayak Launch	\$ 215,000
6 Recreation Grant for Tennis Courts	\$ 150,000
7 Commitment from Caro Community School for school resource officer	\$ 20,000
8 Commitment from Tuscola Intermediate School for school resource officer	\$ 5,000

Highlighted Expenses

1 Clean Water State Revolving Fund Projects (E&L Projected Costs as of 4/15)	\$ 2,650,000
2 Community Development Block Grant	\$ 1,500,000
3 Howard Street Road/Water/Storm/Sewer Project	\$ 935,000
4 Sherman Street Road/Water Project	\$ 695,000
5 Tennis Court Rebuild (If grant obtained)	\$ 400,000
6 Clean Water State Revolving Administration (HRC Projected Costs as of 4/15)	\$ 350,000
7 Well 10 Connection Equipment	\$ 325,000
8 Chippewa Kayak Launch (If grant obtained)	\$ 300,000
9 Well 9 Connection Equipment	\$ 275,000
10 Howard Street Engineering	\$ 180,000
11 Sherman Street Engineering	\$ 85,000
12 Replacement Boiler for City Hall	\$ 65,000
13 Replacement Truck for DPW	\$ 60,000
14 SCADA System Upgrade	\$ 50,000
15 Replacement Cold Patch Machine	\$ 45,000
16 Light Pole Replacement (DDA/City 50/50 Split)	\$ 40,000
17 2 Snow Plows	\$ 40,000
18 Replacement LED Light Kits	\$ 30,000
19 2 Mini Splits for Front Office HVAC	\$ 30,000
20 Replacement Roof for Well 1	\$ 30,000
21 MIU Water Meters	\$ 28,500
22 Election Equipment	\$ 22,500
23 Parking Lots Cracksealing and Sealcoating (DDA/City 50/50 Split)	\$ 20,000
24 Driveway for Lift Station 5	\$ 15,000
25 Pavilion Repairs at Bieth Park	\$ 15,000
26 2 Sets of Bunker Gear	\$ 9,500

2026/2027 Fund Summary

	Fund	Revenue to Expenses	Fund Balance
101	General	-824,355.78	2,607,704.88
202	Major	-207,804.28	2,259,030.29
203	Local	-38,518.96	652,208.33
204	Municipal	-92,773.83	410,608.93
216	Fire	-24,311.31	23,471.95
248	DDA	56,533.75	236,716.88
590	Sewer	-506,264.63	1,348,996.26
591	Water	-1,019,461.62	3,002,953.91
596	Sanitation	-79,218.58	90,554.25
661	Equipment	4,500.58	1,209,650.38
	Totals	-2,731,674.65	11,841,896.06

City of Caro								
Summary of Fund Balance and Cash Balance Changes								
	Proposed Budget for 26/27	Projected 25/26	Audited 24/25	Audited 23/24	Audited 22/23	Audited 21/22	Average Income 2019-2024	20% of Average Income
GENERAL FUND								
Beginning Fund Balance	2,607,696	2,607,705	3,540,757	3,497,114	3,632,322	3,244,070		
Income	4,594,038	2,907,413	3,086,546	2,810,730	2,794,697	2,302,595	2,663,108	532,622
Expense	5,418,394	2,907,422	4,019,598	2,767,087	2,929,905	1,914,343		
Ending Fund Balance	1,783,349	2,607,696	2,607,705	3,540,757	3,497,114	3,632,322		
Ending Cash Balance	1,727,524	2,551,871	2,551,880	3,413,233	3,369,590	3,951,825		
MAJOR STREETS								
Beginning Fund Balance	2,216,424	2,259,050	2,039,250	1,791,281	1,589,208	1,330,896		
Income	707,059	325,029	907,909	589,107	869,993	504,628	723,408	144,682
Expense	914,864	367,655	688,109	341,138	667,920	246,316		
Ending Fund Balance	2,051,245	2,216,424	2,259,050	2,039,250	1,791,281	1,589,208		
Ending Cash Balance	1,976,057	2,141,236	2,183,862	1,957,092	1,709,123	1,510,884		
LOCAL STREETS								
Beginning Fund Balance	311,613	652,208	406,286	269,726	153,365	492,257		
Income	573,801	480,000	434,506	373,391	229,476	319,774	332,443	66,489
Expense	612,320	820,595	188,584	236,831	113,115	658,666		
Ending Fund Balance	613,689	311,613	652,208	406,286	269,726	153,365		
Ending Cash Balance	583,797	282,177	622,772	376,394	239,834	261,188		
MUNICIPAL STREETS								
Beginning Fund Balance	118,506	410,609	49,228	51,036	190,940	463,240		
Income	20,427	323,836	980,823	58,644	30,891	39,915	231,976	46,395
Expense	113,200	615,939	619,442	60,452	170,795	312,215		
Ending Fund Balance	317,836	118,506	410,609	49,228	51,036	190,940		
Ending Cash Balance	475,418	276,088	568,191	54,924	56,732	256,500		
FIRE								
Beginning Fund Balance	37,910	23,471	104,134	408,877	32,040	92,830		
Income	526,980	515,535	424,873	713,140	175,858	244,835	352,281	70,456
Expense	551,291	501,096	505,536	1,017,883	-200,979	305,625		
Ending Fund Balance	13,599	37,910	23,471	104,134	408,877	32,040		
Ending Cash Balance	110,420	134,731	120,292	99,763	404,506	66,910		
SANITATION								
Beginning Fund Balance	57,188	90,555	135,944	125,036	208,884	276,716		
Income	508,150	493,886	511,100	561,010	439,920	433,367	474,156	94,831
Expense	587,368	527,253	556,489	550,102	523,768	501,199		
Ending Fund Balance	11,337	57,188	90,555	135,944	125,036	208,884		
Ending Cash Balance	7,017	8,834	42,201	106,700	95,792	162,887		

	Proposed Budget for 26/27	Projected 25/26	Audited 24/25	Audited 23/24	Audited 22/23	Audited 21/22	Average Income 2019-2024	20% of Average Income
WATER								
Beginning Unrestricted Fund Balance	2,176,956	3,001,885	2,793,412	2,677,049	2,500,583	1,994,027		
Income	1,219,716	1,185,199	1,181,685	1,233,319	1,126,261	2,037,565	1,443,351	288,670
Expense	2,239,178	2,010,128	973,212	1,407,274	1,212,985	861,982		
Ending Unrestricted Fund Balance	1,982,423	2,176,956	3,001,885	2,677,049	2,677,049	2,500,583		
Ending Cash Balance	1,888,124	2,073,403	2,859,092	2,549,708	2,549,708	2,350,461		
SEWER								
Beginning Unrestricted Fund Balance	1,410,860	428,570	627,471	1,563,299	1,769,742	1,433,379		
Income	4,623,483	10,857,656	1,498,909	1,601,805	1,667,964	1,594,971	1,591,393	318,279
Expense	5,129,747	9,875,366	1,697,810	1,797,825	1,808,863	1,528,946		
Ending Unrestricted Fund Balance	904,596	1,410,860	428,570	1,563,299	1,563,299	1,769,742		
Ending Cash Balance	853,866	1,331,739	404,536	1,475,629	1,475,629	2,152,225		
EQUIPMENT								
Beginning Unrestricted Fund Balance	863,608	926,292	858,023	73,076	207,776	437,518		
Income	336,000	444,545	403,071	403,072	246,961	225,896	337,905	67,581
Expense	331,499	507,229	259,802	259,802	236,685	390,564		
Ending Unrestricted Fund Balance	930,793	863,608	926,292	71,369	73,076	207,776		
Ending Cash Balance	732,323	665,138	727,822	339,779	341,486	251,198		
DEBT SERVICES								
Beginning Fund Balance	0	0	0	0	0	0		
Income	101,277	101,227	102,213	102,213	49,583	49,901	70,612	14,122
Expense	101,277	101,227	102,213	102,213	49,583	49,901		
Ending Fund Balance	0	0	0	0	0	0		
Ending Cash Balance	0	0	0	0	0	0		
DRUG FORFEITURE								
Beginning Fund Balance	376	376	376	363	359	358		
Income	10	10	12	13	4	1		
Expense	0	0	0	0	0	0		
Ending Fund Balance	386	386	388	376	363	359		
Ending Cash Balance	386	386	388	376	363	359		
DDA								
Beginning Fund Balance	197,995	222,893	222,893	215,160	110,065	240,321		
Income	229,137	153,275	186,500	192,773	215,489	165,002	332,726	66,545
Expense	172,604	178,173	172,676	185,040	110,394	295,258		
Ending Fund Balance	279,426	197,995	236,717	222,893	215,160	110,065		
Ending Cash Balance	279,150	197,719	236,441	223,556	215,823	110,269		
Total Fund Balance & Unrestricted Fund Balance								
	8,888,679	9,999,142	10,637,450	10,810,585	10,672,017	10,395,284		
Total Cash Balance								
	8,634,082	9,663,322	10,317,477	10,597,154	10,458,586	11,074,706		

Administrative Payroll Costs Per Account

Account Number	Account Description	Scott	Rita	Jana	Tammy	Jennifer	Julie	Carrie	Paige	Tom	Trent	Code enforcement
101-172-706-000	Wages Manager	41,002.00	7,354.40	3,238.89	1,687.50	1,312.48	1,095.38					
101-191-707-000	Election Wages		7,354.40	6,477.78								
101-253-707-000	Treasurer Wages				18,900.00	13,124.80	15,335.32					
101-260-707-000	Clerk Wages		33,830.24	21,376.67								
101-371-706-000	Code Enforcement Wages					2,624.96						44,335.20
101-410-706-000	Zoning Admin Wages	16,185.00										
101-441-702-000	DPW Wages		3,677.20	6,477.78	1,687.50	1,312.48	1,095.38			25,877.70		
101-751-703-000	Parks & Rec PT							44,345.20				
202-483-707-000	Major Street Admin Wages	14,027.00	3,677.20	3,238.89	3,375.00					6,469.43		
203-483-707-000	Local Street Admin Wages	14,027.00	3,677.20	3,238.89	3,375.00					6,469.43		
204-483-706-000	Municipal Street Admin Wages	2,158.00	735.00	647.78	1,350.00					6,469.43		
248-728-702-000	DDA Wages		1,470.88	1,295.56					43,912.96			
216-336-702-002	Fire - Office Wages		1,470.88	1,295.56		4,381.52						
590-483-707-000	Sewer Admin Wages	7,553.00	3,677.20	6,477.78	13,500.00	13,124.80	8,763.04			17,251.80	75,589.60	
591-560-702-000	Water Admin Wages	7,553.00	3,677.20	6,477.78	13,500.00	13,124.80	8,763.04			17,251.80		
596-560-702-000	Sanitation Admin Wages	3,237.00	1,470.88	1,295.56	10,125.00	7,874.88	4,381.52					
661-575-702-001	Equipment Admin Wages	2,158.00	1,470.88	3,238.89						6,469.43		
	Totals	107,900.00	73,543.56	64,777.81	67,500.00	56,880.72	39,433.68	44,345.20	43,912.96	86,259.02	75,589.60	44,335.20

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
GENERAL FUND						
101-000-404-000	TAX CLEARING ACCOUNT	0.00	0.00	0.00	0.00	0.00
101-000-405-000	CURRENT TAX LEVY	1,548,290.33	1,625,822.03	1,722,487.50	1,635,497.30	1,801,318.00
101-000-407-000	TIFA TAX TO DDA - GENERAL	-114,115.35	-130,288.86	-125,000.00	0.00	-165,314.60
101-000-414-000	BOARD OF REVIEW CHANGES	0.00	0.00	0.00	0.00	0.00
101-000-415-000	TAX CHARGE BACK	-30.55	0.00	0.00	0.00	0.00
101-000-432-000	IN LIEU OF TAXES- MONTAGUE	5,253.57	5,732.68	5,800.00	6,485.00	5,800.00
101-000-432-001	LIEU OF TAX DISTR- MONTAGUE	-4,064.58	-4,432.57	-5,800.00	0.00	-5,800.00
101-000-432-002	IN LIEU OF TAXES - SUGARTREE	3,138.00	2,877.00	3,100.00	2,199.00	3,100.00
101-000-432-003	LIEU OF TAX DISTRIB-SUGARTREE	-2,610.00	-2,072.00	-3,100.00	-1,827.50	-3,100.00
101-000-432-004	IN LIEU OF TAXES - MOBILE EST	1,554.00	1,689.00	1,600.00	1,296.00	1,200.00
101-000-432-005	LIEU OF TAX DISTRIB-MOBILE EST	-1,400.00	-1,233.00	-1,600.00	-1,075.00	-1,200.00
101-000-432-006	IN LIEU OF TAXES - GRANDVIEW	33,932.41	34,909.84	34,000.00	0.00	30,000.00
101-000-432-007	IN LIEU OF TAX DIST-GRANDVIEW	-26,252.86	-26,992.67	-34,000.00	0.00	-30,000.00
101-000-432-008	ALMER TWP 425 AGREE'T TAXES	-5,046.36	-5,191.62	-5,300.00	-5,317.11	-5,400.00
101-000-439-000	MARIHUANA TAX REVENUE	118,912.35	116,457.32	116,000.00	0.00	116,000.00
101-000-439-001	MEDICAL MARIJUANA EXCISE TAX	492.27	446.64	425.00	0.00	425.00
101-000-445-000	TAX COLLECTION LATE FEE	7,315.11	7,097.38	2,000.00	5,106.96	2,000.00
101-000-445-001	DELINQ PERS PROP TAX PEN & INT	24.01	0.00	0.00	0.00	0.00
101-000-447-000	TAX COLLECTION ADMIN FEE	50,644.57	54,542.84	50,000.00	52,017.96	56,110.00
101-000-477-000	FRANCHISE FEE - CABLE	17,787.85	11,904.87	18,000.00	10,323.04	18,000.00
101-000-478-000	MEDICAL MARIHUANA FACILITY FEE	10,000.00	15,000.00	15,000.00	5,000.00	15,000.00
101-000-478-001	ADULT USE MAR EST LICENSE FEE	20,000.00	15,000.00	20,000.00	113,034.20	15,000.00
101-000-490-000	PERMIT FEES - GARAGE SALE	345.00	306.00	250.00	232.00	250.00
101-000-490-001	PERMIT FEES-RENTALS	0.00	0.00	0.00	0.00	0.00
101-000-528-000	FEDERAL GRANTS - OTHER (CDBG)	646.22	0.00	0.00	0.00	1,500,000.00
101-000-529-000	ARPA REVENUE	0.00	184,427.56	0.00	0.00	0.00
101-000-540-000	GRANT - BLIGHT ELIMINATION	0.00	0.00	0.00	0.00	0.00
101-000-540-001	GRANT-RECREATION PROGRAMS	0.00	0.00	150,000.00	0.00	375,000.00
101-000-543-000	POLICE MI TRAINING FUNDS	2,682.38	34,048.87	7,000.00	9,363.45	10,000.00
101-000-569-000	MEDC GRANT - MASTER PLAN	0.00	0.00	0.00	0.00	0.00
101-000-569-001	OTHER STATE GRANTS	0.00	0.00	0.00	15,846.22	0.00
101-000-572-000	LIQUOR LICENSE REFUNDS	7,633.45	4,745.95	5,000.00	2,272.05	5,000.00
101-000-573-000	LOCAL COMMUNITY STABILIZATION	180,381.84	178,413.01	100,000.00	78,097.57	100,000.00
101-000-574-000	STATE SALES TAX	563,861.00	573,994.00	560,000.00	390,822.45	500,000.00
101-000-576-000	STATE ELECTION REIMBURSEMENT	2,797.31	4,775.52	2,000.00	0.00	0.00
101-000-576-001	ELECTION GRANTS	0.00	6,000.00	0.00	999.99	2,000.00
101-000-581-000	RECREATION GRANT - TUSC FOUND	0.00	0.00	0.00	0.00	0.00
101-000-607-000	PLANNING/ZONING FEES	4,400.00	9,250.00	5,000.00	3,360.00	5,000.00
101-000-613-000	CROSSING GUARDS - SCHOOL SHARE	2,718.75	6,612.50	6,000.00	0.00	6,000.00
101-000-614-000	SCHOOL RESOURCE OFFICER	25,000.00	15,000.00	25,000.00	0.00	25,000.00
101-000-628-000	POLICE REPORTS/BIKE REGISTRA.	608.35	690.80	500.00	517.00	500.00
101-000-657-000	ORDINANCE FEES - FIRE	20,400.00	21,675.00	20,000.00	11,050.00	0.00
101-000-657-001	MEDICAL RUN FEES	0.00	0.00	0.00	0.00	0.00
101-000-657-002	FINES - COUNTY	74.91	73.26	0.00	16.50	0.00
101-000-657-003	FINES - BLIGHT	11,620.50	29,374.64	15,000.00	7,243.54	10,000.00
101-000-658-000	RETURNED CHECK FEES	30.00	60.00	0.00	30.00	0.00
101-000-659-000	BLD ALCOHOL WTHDR RESTITUTION	8.00	905.88	0.00	493.54	300.00
101-000-665-000	INTEREST & DIVIDEND INCOME	85,186.43	107,891.72	60,000.00	58,212.98	60,000.00
101-000-667-000	CITY BLDGS RENTAL INCOME	6,111.00	7,011.00	9,600.00	10,410.00	9,900.00
101-000-667-001	RENT - PARK PAVILION	465.00	475.00	450.00	210.00	450.00
101-000-671-000	LEASE - SPEEDNET	0.00	0.00	0.00	0.00	0.00
101-000-671-001	LEASE - NEXTEL TOWER	18,553.62	19,017.44	18,500.00	14,577.04	18,500.00
101-000-674-000	SHOP WITH A HERO CURRENT REV	4,200.00	5,870.00	5,000.00	5,350.00	5,000.00
101-000-674-001	PARKS & REC MUSIC IN THE PARK	0.00	5,950.00	0.00	1,350.00	4,000.00
101-000-674-003	DONATIONS	5,000.00	0.00	0.00	150.00	0.00
101-000-674-004	MISCELLANEOUS DONATIONS	0.00	0.00	0.00	0.00	0.00
101-000-675-000	MISC INCOME	107,198.35	113,399.52	100,000.00	72,732.67	100,000.00
101-000-675-001	MISC INCOME - GIFT CARD	460.36	504.44	500.00	0.00	0.00
101-000-677-000	MMRMA GRANTS	8,438.77	0.00	2,000.00	0.00	2,000.00
101-000-678-000	TUSCOLA CO. ELECTION REIMBURSE	4,433.25	4,800.00	2,000.00	0.00	2,000.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-000-684-000	POLICE CONFISCATED FUNDS	4,000.00	0.00	0.00	0.00	0.00
101-000-691-000	LEASE PROCEEDS - PD VEHICLE	53,624.00	0.00	0.00	0.00	0.00
101-000-691-001	LEASE PROCEEDS - POSTAGE MACH	20,923.00	0.00	0.00	0.00	0.00
101-000-693-000	SALE OF LAND	0.00	0.00	0.00	0.00	0.00
101-000-693-001	SALE OF FIXED ASSETS	3,705.00	0.00	0.00	0.00	0.00
101-000-693-002	IND PARK SALE OF FIXED ASSETS	0.00	0.00	0.00	0.00	0.00
101-000-699-007	TRANSFER FROM DDA	1,400.00	25,000.00	0.00	0.00	0.00
Total:				2,907,412.50	2,506,076.85	4,594,038.40
COUNCIL						
101-101-702-000	COUNCIL WAGES	14,228.00	14,398.00	14,568.00	9,991.00	14,568.00
101-101-715-000	PAYROLL TAXES	1,049.52	1,101.55	1,107.17	764.38	1,136.30
101-101-721-000	WORKER'S COMP INSURANCE	147.20	318.24	174.20	307.11	320.00
101-101-740-000	SUPPLIES/EQUIPMENT	283.28	150.44	275.00	101.26	300.00
101-101-750-000	TECHNOLOGY	0.00	0.00	500.00	575.00	500.00
101-101-801-000	CONTRACTED SERVICES	5,891.44	1,635.00	5,000.00	1,762.86	5,000.00
101-101-801-002	CONTRACTED SERV - JANITORIAL	0.00	0.00	0.00	0.00	0.00
101-101-900-000	PRINTING & PUBLICATION	0.00	0.00	0.00	0.00	0.00
101-101-956-000	MISC/CONTINGENCY	133.33	0.00	100.00	0.00	100.00
101-101-960-000	EDUCATION AND TRAINING	310.00	1,145.00	5,000.00	1,671.95	5,000.00
101-101-961-000	MEMBERSHIP DUES	0.00	200.00	1,500.00	120.00	1,500.00
101-101-962-000	TRAVEL & LODGING	0.00	558.32	7,500.00	307.96	7,500.00
101-101-965-000	LIABILITY INSURANCE	898.57	929.83	750.00	726.28	1,022.38
101-101-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total COUNCIL:		22,941.34	20,436.38	36,474.37	16,327.80	36,946.68
MANAGER						
101-172-702-000	WAGES MANAGER	44,605.31	49,742.12	53,609.59	42,128.06	55,690.65
101-172-703-000	PART TIME WAGES	0.00	0.00	0.00	0.00	0.00
101-172-704-000	WAGES IN LIEU OF HOSPITAL	15.00	0.00	0.00	0.00	0.00
101-172-715-000	PAYROLL TAXES	3,310.09	3,685.53	4,181.55	3,124.35	4,343.87
101-172-716-000	HOSPITALIZATION INSURANCE	5,119.28	6,246.73	6,900.00	4,871.65	7,537.71
101-172-717-000	LIFE INSURANCE	724.41	690.25	710.00	485.68	711.81
101-172-718-000	RETIREMENT	4,203.27	4,758.29	5,360.96	4,034.81	5,569.07
101-172-719-000	SHORT/LONG TERM DISABILITY	571.55	627.72	720.00	493.08	704.94
101-172-720-000	UMEMPLOYMENT INSURANCE (ALL)	193.09	164.30	238.53	203.62	250.00
101-172-721-000	WORKER'S COMP INSURANCE	438.37	741.34	797.85	991.39	1,000.00
101-172-740-000	OFFICE SUPPLIES	811.14	302.33	1,000.00	205.10	1,000.00
101-172-750-000	TECHNOLOGY	0.00	975.00	1,000.00	0.00	1,000.00
101-172-750-001	SOFTWARE MAINTENANCE AGREE'T	1,746.58	196.49	2,663.51	1,592.91	1,842.28
101-172-760-000	POSTAGE	142.48	225.83	250.00	125.00	250.00
101-172-801-000	CONTRACTED SERVICES	15,490.67	40,565.83	25,000.00	22,249.90	25,000.00
101-172-801-002	CONTRACTED SERV - JANITORIAL	2,721.46	2,614.23	2,608.00	1,774.50	0.00
101-172-802-000	AUDIT	481.15	392.54	400.00	371.17	525.00
101-172-853-000	TELEPHONE	1,315.00	1,205.00	1,260.00	945.00	1,260.00
101-172-900-000	PRINTING & PUBLICATION	0.00	0.00	0.00	0.00	0.00
101-172-930-000	CONTRACTED REPAIRS	0.00	0.00	0.00	0.00	0.00
101-172-956-000	MISC/CONTINGENCY	133.33	2.39	100.00	0.00	100.00
101-172-960-000	EDUCATION AND TRAINING	5,787.76	2,675.00	3,000.00	1,940.00	3,500.00
101-172-961-000	MEMBERSHIP DUES	0.00	1,406.00	1,500.00	985.34	1,500.00
101-172-962-000	TRAVEL & LODGING	0.00	1,537.47	2,000.00	1,618.62	2,500.00
101-172-965-000	LIABILITY INSURANCE	1,479.51	1,534.20	1,510.00	1,282.35	1,686.92
101-172-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-172-970-000	CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
Total MANAGER:		89,289.45	120,288.59	114,809.99	89,422.53	115,972.25
BOARD OF REVIEW						
101-247-703-000	BOARD OF REVIEW WAGES	1,350.00	1,350.00	1,500.00	1,500.00	1,500.00
101-247-715-000	PAYROLL TAXES	103.29	103.29	105.30	117.05	117.00
101-247-721-000	WORKER'S COMP INSURANCE	13.65	29.50	33.45	28.45	35.00
101-247-740-000	OFFICE SUPPLIES	0.00	0.00	100.00	0.00	100.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-247-801-000	CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00
101-247-900-000	PRINTING & PUBLICATION	779.00	1,282.50	800.00	786.50	800.00
101-247-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
101-247-960-000	EDUCATION AND TRAINING	50.00	189.00	200.00	30.00	200.00
101-247-961-000	MEMBERSHIP DUES	0.00	0.00	0.00	0.00	0.00
101-247-962-000	TRAVEL & LODGING	0.00	0.00	0.00	0.00	0.00
101-247-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-247-999-000	BD OF REVIEW - PER DIEM (AP)	0.00	0.00	0.00	0.00	0.00
Total BOARD OF REVIEW:		2,295.94	2,954.29	2,838.75	2,462.00	2,852.00
TREASURER						
101-253-702-000	WAGES - TREASURER	45,039.06	45,893.39	49,476.00	39,325.11	49,360.00
101-253-704-000	WAGES - IN LIEU OF HOSPITALIZATION	630.00	0.00	0.00	0.00	0.00
101-253-705-000	LONGEVITY NEW					350.00
101-253-715-000	PAYROLL TAXES	3,222.89	3,254.65	3,859.13	2,830.92	3,850.08
101-253-716-000	HOSPITALIZATION INSURANCE	12,119.39	13,336.51	14,550.00	9,386.61	17,836.33
101-253-717-000	LIFE INSURANCE	186.44	210.71	220.00	134.38	223.36
101-253-718-000	RETIREMENT	3,725.07	3,728.99	4,947.60	3,157.26	4,936.00
101-253-719-000	SHORT/LONG TERM DISABILITY	555.30	684.49	680.00	482.18	793.98
101-253-721-000	WORKER'S COMP INSURANCE	480.52	1,021.60	916.70	985.87	1,000.00
101-253-740-000	OFFICE SUPPLIES	2,522.66	423.23	2,000.00	390.14	2,000.00
101-253-750-000	TECHNOLOGY	254.27	448.93	1,000.00	239.88	1,500.00
101-253-750-001	SOFTWARE MAINTENANCE AGREEMENT	3,474.47	3,314.43	4,834.06	2,984.48	4,074.12
101-253-760-000	POSTAGE	191.26	310.58	500.00	250.00	500.00
101-253-801-000	CONTRACTED SERVICES	11,851.86	35,942.28	8,000.00	6,505.58	6,564.52
101-253-801-002	CONTRACTED SERV - JANITORIAL	2,306.44	2,406.72	2,610.00	1,774.50	0.00
101-253-802-000	AUDIT	239.95	205.52	255.00	310.53	325.00
101-253-853-000	TELEPHONE	907.50	902.50	975.00	697.50	975.00
101-253-900-000	PRINTING & PUBLICATION	0.00	0.00	1,500.00	0.00	1,500.00
101-253-956-000	MISC/CONTINGENCY	169.37	0.00	300.00	0.00	300.00
101-253-960-000	EDUCATION AND TRAINING	898.00	999.00	2,500.00	1,112.00	2,500.00
101-253-961-000	MEMBERSHIP DUES	0.00	99.00	1,000.00	99.00	1,000.00
101-253-962-000	TRAVEL & LODGING	99.83	1,043.22	1,500.00	884.47	2,000.00
101-253-965-000	LIABILITY INSURANCE	704.37	728.33	1,460.00	568.89	800.84
101-253-969-000	TAX - PENALTY & INTEREST	352.61	0.00	0.00	0.00	0.00
101-253-970-000	CAPITAL OUTLAY	20,923.00	0.00	0.00	0.00	0.00
101-253-991-000	LEASE PAYMENT - PRINCIPAL	2,407.00	5,637.00	0.00	0.00	0.00
101-253-994-000	LEASE PAYMENT - INTEREST	421.00	1,171.00	0.00	0.00	0.00
Total TREASURER:		113,682.26	121,762.08	103,083.49	72,119.30	102,389.23
ASSESSOR						
101-257-740-000	OFFICE SUPPLIES	0.00	0.00	50.00	0.00	50.00
101-257-750-000	TECHNOLOGY	0.00	0.00	0.00	0.00	0.00
101-257-750-001	SOFTWARE MAINTENANCE AGREEMENT	1,335.00	424.00	1,550.00	0.00	1,550.00
101-257-801-000	CONTRACTED SERVICES	33,748.04	43,066.78	37,000.00	57,283.85	45,000.00
101-257-900-000	PRINTING & PUBLICATION	0.00	0.00	1,400.00	820.00	1,400.00
101-257-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
101-257-999-000	EDUCATION AND TRAINING	0.00	0.00	0.00	0.00	0.00
Total ASSESSOR:		35,083.04	43,490.78	40,100.00	58,103.85	48,100.00
CLERK OFFICE						
101-260-702-000	WAGES - CLERK OFFICE	48,082.51	51,652.80	54,944.72	40,689.31	56,685.30
101-260-704-000	WAGES IN-LIEU OF HOSPITALIZATION	0.00	0.00	0.00	0.00	0.00
101-260-715-000	PAYROLL TAXES	3,561.16	3,730.49	4,395.58	2,926.56	4,421.45
101-260-716-000	HOSPITALIZATION INSURANCE	5,529.05	11,496.42	13,013.49	9,122.55	14,112.25
101-260-717-000	LIFE INSURANCE	192.91	189.12	189.12	141.84	200.47
101-260-718-000	RETIREMENT	4,463.72	5,115.78	5,494.47	4,068.15	5,460.75
101-260-719-000	SHORT/LONG TERM DISABILITY	681.62	771.23	810.76	623.36	880.99
101-260-721-000	WORKER'S COMP INSURANCE	485.94	1,132.74	582.08	1,093.12	1,100.00
101-260-740-000	OFFICE SUPPLIES	1,323.28	1,776.03	2,000.00	540.29	4,000.00
101-260-750-000	TECHNOLOGY	0.00	150.00	1,000.00	113.05	1,000.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-260-750-001	SOFTWARE MAINTENANCE AGREE'T	1,746.59	801.59	2,854.55	1,592.90	1,774.10
101-260-760-000	POSTAGE	140.34	272.40	1,200.00	600.00	1,200.00
101-260-801-000	CONTRACTED SERVICES	3,422.44	4,727.86	4,000.00	3,488.97	4,152.00
101-260-801-002	CONTRACTED SERV - JANITORIAL	2,306.44	2,406.72	2,610.00	1,774.50	0.00
101-260-802-000	AUDIT	245.52	211.68	300.00	333.85	300.00
101-260-853-000	TELEPHONE	1,317.50	1,262.50	1,300.00	967.50	1,900.00
101-260-900-000	PRINTING & PUBLICATION	25,433.50	13,496.50	15,000.00	22,218.57	15,000.00
101-260-956-000	MISC/CONTINGENCY	178.50	0.00	200.00	0.00	200.00
101-260-960-000	EDUCATION AND TRAINING	4,913.83	3,325.00	4,000.00	575.00	4,000.00
101-260-961-000	MEMBERSHIP DUES	0.00	300.00	600.00	289.00	400.00
101-260-962-000	TRAVEL & LODGING	0.00	1,785.45	4,000.00	2,312.84	4,000.00
101-260-965-000	LIABILITY INSURANCE	704.37	728.33	700.00	568.89	800.84
101-260-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-260-970-000	CLERK CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
Total CLERK OFFICE:		104,729.22	105,332.64	119,194.77	94,040.25	121,588.15
ELECTION						
101-262-674-000	ELECTIONS NON-GOVERNMENT GRANT	0.00	5,000.00	0.00	0.00	0.00
					0.00	0.00
ELECTION						
101-262-703-000	ELECTION WAGES	16,395.59	17,617.36	17,000.00	10,168.29	21,500.00
101-262-704-000	ELECTION TRAINING	0.00	0.00	0.00	0.00	0.00
101-262-715-000	PAYROLL TAXES	879.75	927.88	1,600.00	726.63	1,677.00
101-262-716-000	HOSPITALIZATION INSURANCE	1,289.26	3,159.24	3,576.15	2,506.89	3,878.03
101-262-717-000	LIFE INSURANCE	45.89	47.88	47.88	35.91	47.88
101-262-718-000	RETIREMENT	1,084.26	1,277.35	1,850.00	1,016.64	1,500.00
101-262-719-000	SHORT/LONG TERM DISABILITY	161.32	192.66	202.52	155.90	210.00
101-262-721-000	WORKER'S COMP INSURANCE	243.07	720.92	370.44	695.70	441.78
101-262-740-000	OFFICE SUPPLIES	4,382.39	14,750.57	4,000.00	384.55	4,000.00
101-262-760-000	POSTAGE	3,449.05	1,398.72	2,500.00	250.00	3,500.00
101-262-801-000	CONTRACTED SERVICES	2,060.00	2,938.83	3,000.00	1,710.00	3,000.00
101-262-900-000	PRINTING & PUBLICATIONS	462.72	57.00	1,000.00	0.00	750.00
101-262-956-000	MISC/CONTINGENCY	0.00	0.00	500.00	0.00	500.00
101-262-960-000	EDUCATION	80.97	0.00	200.00	0.00	300.00
101-262-961-000	MEMBERSHIP DUES	0.00	0.00	0.00	0.00	0.00
101-262-962-000	TRAVEL & LODGING	0.00	0.00	0.00	0.00	300.00
101-262-970-000	CAPITAL OUTLAY	0.00	0.00	2,000.00	0.00	22,500.00
Total ELECTION:		30,534.27	43,088.41	37,846.99	17,650.51	64,104.69
BUILDING & GROUNDS						
101-265-702-000	WAGES	45,076.52	46,829.22	54,498.68	44,708.71	55,050.00
101-265-703-000	WAGES - PART TIME	651.00	1,762.50	4,071.60	1,377.85	1,800.00
101-265-715-000	PAYROLL TAXES	3,298.94	3,480.37	4,568.48	3,347.96	4,434.30
101-265-716-000	HOSPITALIZATION INSURANCE	9,839.84	11,128.68	14,816.55	9,096.48	13,263.68
101-265-717-000	LIFE INSURANCE	164.86	172.32	201.10	143.64	213.19
101-265-718-000	RETIREMENT	3,036.45	3,176.27	4,250.90	3,043.81	5,505.00
101-265-719-000	SHORT/LONG TERM DISABILITY	455.24	543.65	634.75	523.15	771.09
101-265-721-000	WORKER'S COMP INSURANCE	385.76	896.87	726.35	865.49	900.00
101-265-776-000	O&M SUPPLIES	12,645.28	17,981.96	17,000.00	5,656.84	15,000.00
101-265-801-000	CONTRACTED SERVICES	54,786.99	46,424.96	50,000.00	22,193.97	20,000.00
101-265-801-002	CONTRACTED SERV - JANITORIAL	0.00	0.00	0.00	0.00	12,844.00
101-265-920-000	ELECTRIC	23,642.56	23,109.05	28,000.00	23,266.53	29,345.14
101-265-921-000	GAS	12,564.44	20,522.60	18,000.00	15,288.21	18,000.00
101-265-922-000	WATER/SEWER/GARBAGE	1,634.26	1,202.82	2,000.00	566.90	2,000.00
101-265-943-000	EQUIPMENT RENT	37,631.02	40,397.37	35,000.00	26,849.70	35,000.00
101-265-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
101-265-963-000	PROPERTY TAXES - 125 E WASHING	0.00	0.00	0.00	0.00	0.00
101-265-963-001	PROP TAXES - MISC	0.00	0.00	0.00	0.00	0.00
101-265-963-002	PROPERTY PURCHASE	0.00	0.00	0.00	0.00	0.00
101-265-965-000	LIABILITY INSURANCE	16,536.76	12,380.20	16,000.00	11,039.32	15,540.05
101-265-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-265-970-000	CAPITAL OUTLAY	0.00	0.00	10,000.00	7,110.00	4,200.00
101-265-970-001	CAPITAL OUTLAY POLICE BLDG	0.00	0.00	0.00	0.00	0.00
101-265-970-002	CAPITAL OUTLAY MUNICIPAL BLDG	268,843.33	217,631.98	20,000.00	10,800.00	95,000.00
101-265-970-003	CAPITAL OUTLAY - DPW GARAGE	0.00	35,062.44	150,000.00	73,101.14	4,200.00
101-265-970-004	CAPITAL OUTLAY - ARPA FUNDS	0.00	184,427.56	0.00	0.00	0.00
101-265-995-000	BLDG EXP TRANSFER FROM WATER	-10,000.00	-10,000.00	-10,000.00	0.00	-10,000.00
101-265-995-001	BLDG EXP TRANS FROM MOTOR POOL	-40,000.00	-40,000.00	-40,000.00	0.00	-40,000.00
101-265-995-002	BLDG EXP TRANSF FROM FIRE FUND	-10,000.00	-10,000.00	-10,000.00	0.00	-10,000.00
101-265-995-003	BLDG EXP TRANSFER FROM POLICE	-10,000.00	-10,000.00	-10,000.00	0.00	-10,000.00
Total BUILDING & GROUNDS:		421,193.25	597,130.82	359,868.41	258,979.70	263,166.45
POLICE DEPT						
101-301-702-000	WAGES - FULL TIME	510,629.92	552,469.24	601,429.20	482,598.64	638,259.72
101-301-703-000	WAGES - PART TIME	2,438.07	2,618.67	34,800.00	14,554.40	44,100.00
101-301-703-001	WAGES - CROSSING GUARDS	12,875.00	12,637.50	16,200.00	13,138.05	16,200.00
101-301-704-000	WAGES-IN LIEU OF HOSPITALIZ	3,000.00	3,000.00	3,000.00	2,250.00	3,000.00
101-301-705-000	LONGEVITY NEW					1,050.00
101-301-715-000	PAYROLL TAXES	38,882.28	40,942.45	51,123.48	36,576.23	54,721.66
101-301-716-000	HOSPITALIZATION INSURANCE	95,905.21	127,527.65	145,937.98	115,453.84	231,481.10
101-301-717-000	LIFE INSURANCE	1,704.12	1,806.78	2,160.00	1,391.58	1,966.77
101-301-718-000	RETIREMENT	33,575.97	36,306.59	60,142.92	30,408.06	63,825.97
101-301-719-000	SHORT/LONG TERM DISABILITY	5,686.93	6,687.08	7,600.00	6,204.78	8,769.42
101-301-721-000	WORKER'S COMP INSURANCE	5,667.68	10,191.19	6,500.00	11,676.95	11,900.00
101-301-725-000	UNIFORMS/UNIFORM EQUIPMENT	9,225.65	6,686.92	7,000.00	4,365.69	15,000.00
101-301-740-000	OFFICE SUPPLIES	2,452.13	2,288.12	2,000.00	2,174.70	3,500.00
101-301-741-000	OFFICE EQUIPMENT	0.00	0.00	0.00	0.00	0.00
101-301-744-000	INVESTIGATIVE SUPPLIES	1,496.05	170.00	300.00	184.87	300.00
101-301-744-001	EMERGENCY/EQUIPMENT SUPPLIES	699.88	145.00	500.00	341.80	500.00
101-301-750-000	POLICE TECHNOLOGY	11,460.56	15,648.05	17,400.00	8,902.47	22,000.00
101-301-750-001	SOFTWARE MAINTENANCE AGEE'T	3,360.91	2,700.14	6,354.55	2,886.35	6,354.55
101-301-760-000	POSTAGE	129.63	232.19	300.00	165.67	300.00
101-301-776-000	MAINTENANCE SUPPLIES	202.41	137.46	350.00	136.67	350.00
101-301-801-000	CONTRACTED SERVICES	5,283.14	4,207.66	5,055.00	4,537.48	5,207.00
101-301-801-002	CONTRACTED SERV - JANITORIAL	2,383.48	2,600.12	2,817.00	1,901.25	0.00
101-301-802-000	AUDIT	2,211.03	2,344.29	2,630.00	2,942.33	2,950.00
101-301-853-000	TELEPHONE & PAGERS	1,466.71	2,956.96	3,150.00	4,014.03	4,824.04
101-301-854-000	RADIOS/RADIO REPAIRS	382.61	0.00	500.00	240.50	500.00
101-301-860-000	GAS/OIL/TIRES	21,569.60	22,933.89	23,000.00	10,568.06	23,000.00
101-301-922-000	WATER/SEWER/GARBAGE	0.00	0.00	0.00	0.00	0.00
101-301-930-000	CONTRACTED REPAIRS	250.00	8,675.25	10,000.00	0.00	10,000.00
101-301-930-001	VEHICLE MAINTENACE EXPENSE	9,116.31	3,163.82	6,000.00	3,137.31	6,000.00
101-301-956-000	MISC/CONTINGENCY	301.00	279.00	350.00	208.84	350.00
101-301-959-000	CONTRIBUTION - THUMB NARCOTICS	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
101-301-960-000	EDUCATION & TRAINING, DUES	3,488.78	14,019.44	10,500.00	6,855.14	13,008.31
101-301-961-000	MEMBERSHIP DUES	0.00	0.00	0.00	0.00	0.00
101-301-962-000	TRAVEL & LODGING	0.00	0.00	0.00	0.00	0.00
101-301-963-000	TRAINING AMMUNITION	1,306.30	1,002.54	1,238.00	316.20	2,000.00
101-301-965-000	LIABILITY INSURANCE	40,080.74	41,562.72	42,000.00	32,464.31	45,700.02
101-301-965-001	VEHICLE INSURANCE	2,782.63	2,882.40	2,850.00	2,251.43	3,169.33
101-301-967-000	SHOP WITH A HERO	4,200.00	5,870.00	6,539.00	5,350.00	9,000.00
101-301-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-301-970-000	CAPITAL OUTLAY	66,164.99	1,011.82	68,000.00	8,403.85	65,200.00
101-301-991-000	LEASE PAYMENT - PRINCIPAL	20,036.24	17,594.26	21,075.00	30,067.70	27,945.00
101-301-994-000	LEASE PAYMENT - INTEREST	2,375.42	4,817.40	2,375.42	2,977.82	7,395.00
101-301-995-000	TRANSFER TO BLDG & GROUNDS	10,000.00	10,000.00	10,000.00	0.00	10,000.00
Total POLICE DEPT:		933,791.38	969,116.60	1,182,177.55	850,647.00	1,360,827.89
CODE ENFORCEMENT OFFICER						
101-371-702-000	CODE ENFORCEMENT WAGES	15,766.28	20,175.08	44,772.00	30,328.43	46,960.16
101-371-707-000	BLIGHT OFFICER WAGES	0.00	0.00	0.00	0.00	0.00
101-371-715-000	PAYROLL TAXES	1,189.32	1,522.80	3,492.22	2,305.32	3,662.89

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-371-716-000	HOSPITALIZATION INSURANCE	877.98	919.20	1,002.55	729.48	1,087.87
101-371-717-000	LIFE INSURANCE	59.88	55.89	65.00	9.00	12.72
101-371-718-000	RETIREMENT	1,238.44	1,152.23	364.00	136.95	187.20
101-371-719-000	SHORT/LONG TERM DISABILITY	223.13	227.06	250.00	30.23	42.74
101-371-721-000	WORKER'S COMP INSURANCE	159.70	304.22	198.44	293.58	300.00
101-371-740-000	OFFICE SUPPLIES	276.27	187.32	1,000.00	1,896.05	3,619.81
101-371-750-001	SOFTWARE MAINTENANCE AGREEMENT	1,459.75	421.90	2,288.55	1,137.25	1,399.84
101-371-760-000	POSTAGE	143.84	182.19	200.00	100.00	200.00
101-371-801-000	CONTRACTED SERVICES	100.00	0.00	18,000.00	6,978.96	18,000.00
101-371-853-000	TELEPHONE	332.99	374.34	550.00	606.43	830.36
101-371-860-000	GAS	877.78	1,105.91	2,360.00	80.10	2,360.00
101-371-900-000	PUBLICATIONS	0.00	0.00	0.00	0.00	0.00
101-371-956-000	MISC/CONTINGENCY	7,975.50	16,511.73	100.00	0.00	100.00
101-371-960-000	EDUCATION AND TRAINING NEW	0.00	0.00	0.00	0.00	440.00
101-371-961-000	MEMBERSHIP DUES NEW	0.00	0.00	0.00	0.00	315.00
101-371-962-000	TRAVEL AND LODGING NEW	0.00	0.00	0.00	0.00	1,935.45
101-371-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total CODE ENFORCEMENT OFFICER:		30,680.86	43,139.87	74,642.76	44,631.78	81,454.04
PUBLIC WORKS						
101-441-702-000	WAGES	120,039.88	130,082.91	162,191.41	96,996.85	149,250.34
101-441-703-000	WAGES - PART TIME	1,084.50	5,197.50	6,786.00	75.00	2,700.00
101-441-704-000	WAGES - IN LIEU OF HOSPITALIZ	15.00	0.00	0.00	0.00	3,000.00
101-441-705-000	LONGEVITY PAY NEW					2,300.00
101-441-715-000	PAYROLL TAXES	8,200.78	9,665.81	13,180.24	7,381.45	12,086.13
101-441-716-000	HOSPITALIZATION INSURANCE	32,146.44	37,773.49	43,017.03	30,530.26	40,340.73
101-441-717-000	LIFE INSURANCE	470.32	488.40	557.80	400.98	591.23
101-441-718-000	RETIREMENT	8,488.81	9,878.69	16,219.14	7,932.03	14,925.03
101-441-719-000	SHORT/LONG TERM DISABILITY	1,404.87	1,641.45	1,858.31	1,524.83	2,231.74
101-441-721-000	WORKER'S COMP INSURANCE	1,444.99	3,332.47	2,474.00	3,215.90	3,300.00
101-441-725-000	UNIFORMS	2,942.53	1,523.05	4,400.00	2,016.68	3,900.00
101-441-740-000	OFFICE SUPPLIES	541.38	424.22	1,000.00	412.04	750.00
101-441-750-000	TECHNOLOGY	0.00	269.78	500.00	0.00	1,000.00
101-441-750-001	SOFTWARE MAINTENANCE AGREE'T	2,193.41	858.54	3,099.55	1,830.42	2,549.84
101-441-760-000	POSTAGE	134.76	132.19	300.00	150.00	300.00
101-441-776-001	O&M SUPPLIES	7,995.93	5,682.23	10,000.00	717.36	5,000.00
101-441-777-000	STATE TESTING & PERMITS	0.00	0.00	1,000.00	60.00	0.00
101-441-801-000	CONTRACTED SERVICES	3,328.72	3,093.65	5,000.00	3,232.52	5,000.00
101-441-801-002	CONTRACTED SERV - JANITORIAL	3,091.64	3,762.37	3,597.00	2,408.25	0.00
101-441-802-000	AUDIT	646.52	694.68	850.00	944.23	750.00
101-441-853-000	TELEPHONE	2,947.47	3,090.52	4,000.00	2,505.41	4,000.00
101-441-922-000	WATER/SEWER/GARBAGE	9,960.90	4,430.45	6,250.00	4,432.36	6,450.00
101-441-926-000	STREET LIGHTS - ELECTRIC	65,718.73	68,949.76	65,800.00	53,332.13	67,000.00
101-441-943-000	EQUIPMENT RENT	5,148.55	10,834.03	8,000.00	3,833.85	8,000.00
101-441-956-000	MISC/CONTINGENCY	80.00	76.50	100.00	0.00	100.00
101-441-960-000	EDUCATION AND TRAINING	4,510.60	1,225.00	7,500.00	50.00	5,000.00
101-441-961-000	MEMBERSHIP DUES	0.00	0.00	1,000.00	0.00	500.00
101-441-962-000	TRAVEL & LODGING	0.00	34.56	1,500.00	71.28	1,000.00
101-441-965-000	LIABILITY INSURANCE	4,797.15	4,974.52	4,800.00	3,885.56	5,469.70
101-441-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-441-970-000	CAPITAL OUTLAY	0.00	0.00	1,000.00	0.00	1,000.00
Total PUBLIC WORKS:		287,437.16	308,138.84	375,980.48	227,939.39	348,494.74
CDBG						
101-694-971-000	CDBG Downtown Development					700,000.00
101-694-972-000	CDBG Home Owner Assistance					530,000.00
101-694-973-000	CDBG Administration					270,000.00
Total CDBG:						1,500,000.00
PLANNING COMMISSION						

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-701-702-000	PLANNING COMMISSION WAGES	640.00	960.00	4,080.00	920.00	5,280.00
101-701-715-000	PAYROLL TAXES	48.96	73.44	318.24	62.36	411.84
101-701-721-000	WORKER'S COMP INSURANCE	43.64	43.69	50.00	42.16	50.00
101-701-740-000	OFFICE SUPPLIES	774.06	156.84	150.00	27.22	150.00
101-701-760-000	POSTAGE	12.87	150.00	200.00	100.00	200.00
101-701-801-000	CONTRACTED SERVICES	382.50	7,858.00	10,000.00	3,693.75	10,000.00
101-701-900-000	PRINTING & PUBLICATION	0.00	0.00	0.00	0.00	0.00
101-701-960-000	EDUCATIONAL MATERIALS	0.00	0.00	0.00	0.00	0.00
101-701-961-000	MEMBERSHIP DUES	0.00	0.00	0.00	0.00	0.00
101-701-962-000	TRAVEL & LODGING	0.00	0.00	0.00	0.00	0.00
101-701-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total PLANNING COMMISSION:		1,902.03	9,241.97	14,798.24	4,845.49	16,091.84
ZONING ADMIN						
101-702-702-000	WAGES ZONING ADMIN	12,381.35	14,166.90	15,435.00	12,219.22	16,185.00
101-702-702-001	ZONING BOARD OF APPEALS WAGES	0.00	0.00	360.00	90.00	360.00
101-702-715-000	PAYROLL TAXES	924.49	1,060.03	1,232.01	919.43	1,290.51
101-702-716-000	HOSPITALIZATION INSURANCE	1,122.28	1,235.58	1,350.00	980.49	1,461.99
101-702-717-000	LIFE INSURANCE	35.88	35.88	40.00	26.91	38.03
101-702-718-000	RETIREMENT	1,184.06	1,362.62	1,543.50	1,176.92	1,618.50
101-702-719-000	SHORT/LONG TERM DISABILITY	154.38	166.12	165.00	130.68	184.69
101-702-721-000	WORKER'S COMP INSURANCE	119.65	281.15	370.00	271.32	300.00
101-702-740-000	OFFICE SUPPLIES	195.00	154.20	50.00	8.89	50.00
101-702-760-000	POSTAGE	127.46	182.19	200.00	100.00	200.00
101-702-801-000	CONTRACTED SERVICES	1,297.50	502.50	1,000.00	0.00	1,000.00
101-702-853-000	TELEPHONE	265.85	224.95	275.00	184.05	275.00
101-702-900-000	PRINTING & PUBLICATION	0.00	0.00	0.00	0.00	0.00
101-702-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
101-702-960-000	EDUCATION & TRAINING	1,245.00	440.00	1,500.00	690.00	1,500.00
101-702-961-000	MEMBERSHIP DUES	0.00	0.00	100.00	75.00	100.00
101-702-962-000	TRAVEL & LODGING	256.40	411.66	900.00	266.72	1,000.00
101-702-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ZONING ADMIN:		19,309.30	20,223.78	24,620.51	17,139.63	25,663.72
COMMUNITY PROMOTIONS						
101-703-702-000	WAGES	5,030.46	5,232.80	7,708.36	7,559.65	9,600.00
101-703-703-000	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
101-703-715-000	PAYROLL TAXES	367.79	383.33	601.25	552.06	748.80
101-703-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
101-703-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
101-703-718-000	RETIREMENT	311.21	216.89	770.84	467.12	960.00
101-703-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
101-703-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
101-703-750-000	TECHNOLOGY	0.00	0.00	0.00	0.00	0.00
101-703-760-000	POSTAGE	25.73	100.00	250.00	125.00	250.00
101-703-776-000	O&M SUPPLIES	1,563.30	785.35	1,000.00	255.25	1,000.00
101-703-801-000	CONTRACTED SERVICES	1,969.04	17.90	750.00	11.73	50.00
101-703-853-000	TELEPHONE	265.85	224.95	270.00	194.18	312.00
101-703-880-001	DDA LIGHTPOLE RELOCATE CONT	0.00	0.00	0.00	0.00	0.00
101-703-900-000	PRINTING/PUBLICATION	6,583.68	8,308.80	9,600.00	6,621.54	9,600.00
101-703-920-000	ELECTRIC	539.08	460.49	440.00	462.60	600.00
101-703-922-000	WATER/SEWER/SAN	2,959.60	2,237.34	3,000.00	1,454.84	3,200.00
101-703-943-000	EQUIPMENT RENT	2,369.24	5,397.82	6,128.48	7,355.42	7,800.00
101-703-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
101-703-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-703-970-000	CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
Total COMMUNITY PROMOTIONS:		21,984.98	23,365.67	30,618.93	25,059.39	34,220.80
ECONOMIC DEVELOPMENT						
101-728-959-000	TRANSFER TO AIRPORT	15,956.00	17,389.00	17,750.00	17,743.00	19,000.00
101-728-959-001	TRANSFER TO EDC	6,500.00	6,500.00	6,500.00	0.00	8,000.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
Total ECONOMIC DEVELOPMENT:		22,456.00	23,889.00	24,250.00	17,743.00	27,000.00
PARKS & RECREATION						
101-751-702-000	WAGES-DPW	7,818.49	10,202.96	11,345.11	4,906.95	15,000.00
101-751-702-001	WAGES - FULL TIME	52.24	0.00	0.00	0.00	0.00
101-751-703-000	WAGES - PART-TIME	782.00	23,858.08	45,390.80	31,484.00	44,335.20
101-751-715-000	PAYROLL TAXES	628.85	2,550.02	4,425.40	2,763.85	4,628.15
101-751-716-000	HOSPITALIZATION INSURANCE	1,640.02	1,854.84	2,469.43	1,516.11	2,210.61
101-751-717-000	LIFE INSURANCE	27.47	28.68	33.52	23.91	35.49
101-751-718-000	RETIREMENT	442.01	622.52	1,134.51	211.04	1,500.00
101-751-719-000	SHORT/LONG TERM DISABILITY	75.87	90.59	105.79	87.18	128.47
101-751-721-000	WORKER'S COMP INSURANCE	64.30	701.72	560.00	673.00	700.00
101-751-750-000	TECHNOLOGY	1,194.78	2,279.84	1,600.00	12.50	750.00
101-751-750-001	SOFTWARE MAINTENANCE AGREEMENT	0.00	376.76	420.00	398.11	700.00
101-751-760-000	POSTAGE	133.91	132.19	175.00	88.00	175.00
101-751-776-000	O&M SUPPLIES	4,375.39	4,995.70	5,000.00	493.31	21,000.00
101-751-776-002	TREES & SHRUBS	500.00	2,000.00	4,000.00	2,000.00	4,000.00
101-751-801-000	CONTRACTED SERVICES	44,163.67	20,598.75	30,000.00	11,842.00	31,000.00
101-751-802-000	AUDIT	369.63	388.64	420.00	414.49	500.00
101-751-853-000	TELEPHONE	0.00	0.00	0.00	0.00	360.00
101-751-900-000	PRINTING & PUBLICATION	0.00	0.00	0.00	0.00	0.00
101-751-920-000	ELECTRIC	2,585.49	2,547.63	4,000.00	2,090.86	2,900.00
101-751-922-000	WATER/SEWER	2,849.82	3,149.71	7,500.00	3,172.99	6,400.00
101-751-943-000	EQUIPMENT RENT	10,039.03	10,515.61	10,000.00	4,723.55	12,000.00
101-751-955-000	SHUFFLEBOARD MAINTENANCE	0.00	0.00	0.00	0.00	0.00
101-751-956-000	MISC/CONTINGENCY	0.00	50.69	100.00	0.00	100.00
101-751-957-000	RECREATION PROGRAMS	1,757.93	9,544.92	10,000.00	3,953.72	20,000.00
101-751-958-000	MUSIC IN THE PARK	3,200.00	5,622.21	9,850.00	7,150.00	9,850.00
101-751-960-000	EDUCATION & TRAINING	0.00	0.00	1,000.00	175.00	1,000.00
101-751-961-000	MEMBERSHIP DUES	0.00	0.00	200.00	0.00	200.00
101-751-962-000	TRAVEL & LODGING	0.00	0.00	500.00	0.00	1,200.00
101-751-965-000	LIABILITY INSURANCE	1,389.83	1,441.23	1,520.00	1,125.73	1,584.69
101-751-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-751-970-000	CAPITAL OUTLAY	56,475.06	14,625.30	395,000.00	3,709.00	725,000.00
Total PARKS & RECREATION:		140,565.79	118,178.59	541,899.56	83,015.30	907,257.61
FAIRGROUNDS						
101-753-702-000	WAGES	1,754.69	4,522.33	4,266.56	2,561.99	11,250.00
101-753-702-001	DPW WAGES FAIRTIME	185.91	227.68	275.00	186.75	600.00
101-753-703-000	WAGES - PART TIME	71.00	255.00	1,809.60	990.00	1,200.00
101-753-715-000	PAYROLL TAXES	143.07	352.38	495.39	274.42	1,017.90
101-753-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
101-753-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
101-753-718-000	RETIREMENT	128.86	304.39	454.16	181.50	1,185.00
101-753-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
101-753-721-000	WORKER'S COMP INSURANCE	15.82	34.26	35.00	33.08	35.00
101-753-776-000	O&M SUPPLIES	28.30	153.56	250.00	78.45	250.00
101-753-801-000	CONTRACTED SERVICES	5,808.75	9,262.50	15,000.00	6,725.00	15,000.00
101-753-920-000	ELECTRIC	3,646.17	2,714.03	3,845.00	1,392.85	0.00
101-753-922-000	WATER/SEWERS/GARBAGE	0.00	0.00	0.00	0.00	0.00
101-753-930-000	CONTRACTED REPAIRS	0.00	0.00	0.00	0.00	0.00
101-753-943-000	EQUIPMENT RENT	4,043.03	10,149.16	8,800.00	6,260.90	9,000.00
101-753-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
101-753-965-000	LIABILITY INSURANCE	1,120.80	1,162.24	1,181.12	907.82	1,277.94
101-753-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-753-970-000	CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
Total FAIRGROUNDS:		16,946.40	29,137.53	36,411.83	19,592.76	40,815.84
CHIPPEWA LANDING						
101-754-702-002	WAGES	511.65	961.27	1,500.00	1,781.16	3,600.00
101-754-703-000	WAGES - PART TIME	0.00	1,117.50	3,619.20	420.00	3,600.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
101-754-715-000	PAYROLL TAXES	35.96	154.34	399.30	164.20	561.60
101-754-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
101-754-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
101-754-718-000	RETIREMENT	35.81	53.56	150.00	109.85	360.00
101-754-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
101-754-721-000	WORKER'S COMP INSURANCE	3.96	4.23	10.00	8.26	10.00
101-754-776-000	O&M SUPPLIES	246.30	306.72	325.00	0.00	3,000.00
101-754-801-000	CONTRACTED SERVICES	5,518.75	9,262.50	9,000.00	7,351.70	9,500.00
101-754-920-000	ELECTRIC	425.40	423.78	1,000.00	391.86	600.00
101-754-943-000	EQUIPMENT RENT	617.49	2,047.05	2,500.00	3,777.06	3,500.00
101-754-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
101-754-965-000	LIABILITY INSURANCE	552.96	573.40	575.00	447.88	630.48
101-754-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
101-754-970-000	CAPITAL OUTLAY	0.00	1,613.98	0.00	0.00	0.00
Total CHIPPEWA LANDING:		7,948.28	16,518.33	19,078.50	14,451.97	25,362.08
OPERATING TRANSFERS IN						
101-931-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
101-931-699-000	TRANSFER FROM FIRE FUND	0.00	0.00	0.00	0.00	0.00
101-931-699-001	TRANSFER FROM SANITATION	0.00	0.00	0.00	0.00	0.00
101-931-699-002	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
101-931-699-003	TRANSFER FROM DDA	0.00	0.00	0.00	0.00	0.00
101-931-699-004	TRANSFER FROM SEWER	0.00	0.00	0.00	0.00	0.00
Total OPERATING TRANSFERS IN:		0.00	0.00	0.00	0.00	0.00
OPERATING TRANSFERS OUT						
101-966-995-000	TRANSFER TO MUNICIPAL	25,738.00	810,079.42	101,000.00	0.00	0.00
101-966-995-001	TRANSFER TO DDA	0.00	0.00	0.00	0.00	0.00
101-966-995-002	TRANSFER TO REFUSE	50,000.00	40,000.00	14,000.00	0.00	10,000.00
101-966-995-003	TRANSFER TO DEBT SERVICE	0.00	0.00	0.00	0.00	0.00
101-966-995-004	TRANSFER TO FIRE FUND-CONTRACT	102,923.15	217,303.84	142,164.64	142,164.64	148,086.17
101-966-995-005	TRANSFER TO FIRE SAVINGS	228,003.00	0.00	165,500.00	165,500.00	138,000.00
101-966-995-006	TRANSFER TO MAJOR	0.00	0.00	0.00	0.00	0.00
101-966-995-007	TRANSFER TO EQUIPMENT	57,411.00	205,406.61	135,000.00	0.00	0.00
101-966-995-008	TRANSFER TO FUND BALANCE	0.00	0.00	0.00	0.00	0.00
101-966-995-009	TRANSFER TO MUNICIPAL-SIDEWALK	0.00	131,250.00	200,000.00	0.00	0.00
101-966-999-000	TRANSFER TO LOCAL	0.00	0.00	180,000.00	0.00	0.00
Total OPERATING TRANSFERS OUT:		464,075.15	1,404,039.87	937,664.64	307,664.64	296,086.17
GENERAL FUND Revenue Total:		2,810,731.26	3,086,540.99	2,907,412.50	2,506,076.85	4,594,038.40
GENERAL FUND Expenditure Total:		2,766,846.10	4,019,474.04	4,076,359.77	2,221,836.29	5,418,394.18
Total GENERAL FUND:		43,885.16	-932,933.05	-1,168,947.27	284,240.56	-824,355.78
MAJOR STREETS FUND						
202-000-406-000	COUNTY ROAD LEVY	86,723.02	92,916.87	89,000.00	0.00	89,000.00
202-000-546-000	STATE TRUNKLINE REIMBURSEMENT	11,923.05	36,602.47	20,000.00	27,169.88	15,000.00
202-000-546-007	GRANTS-FEDERAL PORTION	0.00	247,109.88	0.00	0.00	0.00
202-000-546-008	GRANTS-STATE PORTION NEW					250,000.00
202-000-574-000	STATE GAS TAX	424,298.85	464,589.76	435,544.24	374,486.25	656,117.75
202-000-574-001	TRANSFER % ST RD \$ TO LOCAL	-128,380.86	-178,528.93	-137,262.67	-153,871.40	-328,058.00
202-000-665-000	INTEREST & DIVIDEND INCOME	66,161.53	66,690.35	25,000.00	40,291.73	25,000.00
202-000-675-000	MISC INCOME	0.00	0.00	0.00	0.00	0.00
202-000-682-008	TRANSFER FROM DDA	0.00	0.00	0.00	0.00	0.00
202-000-682-009	TRANSFER FROM GENERAL	0.00	0.00	0.00	0.00	0.00
202-000-682-010	TRANSFER FROM MUNICIPAL	0.00	0.00	0.00	0.00	0.00
202-000-682-011	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
202-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total:		460,725.59	729,380.40	432,281.57	288,076.46	707,059.75
ST/STM CONST						
202-451-702-000	WAGES	93.83	76.76	412.65	43.38	900.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
202-451-715-000	PAYROLL TAXES	6.85	5.71	32.19	3.10	70.20
202-451-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-451-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-451-718-000	RETIREMENT	6.56	5.37	41.27	0.00	90.00
202-451-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-451-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
202-451-801-000	CONTRACTED SERVICES - CONST.	22,368.25	308,242.16	25,000.00	44,751.25	570,000.00
202-451-801-001	CONTRACTED SERV - ENGINEERING	83,373.04	36,072.50	100,000.00	509.80	65,000.00
202-451-943-000	EQUIPMENT RENT	0.00	57.26	550.00	65.56	100.00
202-451-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
202-451-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ST/STM CONST:		105,848.53	344,459.76	126,036.11	45,373.09	636,160.20
NON-TRUNKLINE MAINT						
202-463-702-000	NON-TRUNKLINE MAINT WAGES	12,489.96	14,581.74	22,707.78	14,771.70	18,000.00
202-463-703-000	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
202-463-715-000	PAYROLL TAXES	888.95	1,059.62	1,771.21	1,069.09	1,404.00
202-463-716-000	HOSPITALIZATION INSURANCE	4,099.95	4,636.92	6,173.56	3,790.17	5,526.53
202-463-717-000	LIFE INSURANCE	68.75	71.88	83.79	59.87	88.79
202-463-718-000	RETIREMENT	779.37	843.44	2,270.78	771.10	1,800.00
202-463-719-000	SHORT/LONG TERM DISABILITY	189.72	226.50	264.48	217.98	321.31
202-463-721-000	WORKER'S COMP INSURANCE	160.75	373.70	275.00	360.61	375.00
202-463-776-000	O&M SUPPLIES	1,657.69	2,657.80	7,500.00	38.68	1,000.00
202-463-776-001	WINTER MAINT - SALT	6,003.00	5,538.26	7,500.00	6,059.69	8,000.00
202-463-776-002	TREES & SHRUBS	0.00	0.00	3,000.00	0.00	3,000.00
202-463-801-000	CONTRACTED SERVICES	936.00	14,152.50	7,500.00	7,290.83	15,000.00
202-463-943-000	EQUIPMENT RENT	29,404.89	31,847.80	35,000.00	33,007.83	35,000.00
202-463-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
202-463-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total NON-TRUNKLINE MAINT:		56,679.03	75,990.16	94,146.60	67,437.55	89,615.63
TRUNKLINE MAINTENANCE						
202-464-702-000	M81 ROUTINE MAINTENANCE WAGES	810.50	545.31	900.00	480.27	900.00
202-464-702-001	M24 ROUTINE MAINTENANCE WAGES	119.35	498.34	600.00	278.00	600.00
202-464-715-000	PAYROLL TAXES	66.33	74.02	117.00	53.89	117.00
202-464-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-464-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-464-718-000	RETIREMENT	47.42	59.02	150.00	40.11	150.00
202-464-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-464-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
202-464-776-000	O&M SUPPLIES	0.00	0.00	0.00	497.15	1,000.00
202-464-801-000	CONTRACTED SERVICES	0.00	0.00	0.00	0.00	7,500.00
202-464-943-000	M81 ROUTINE MAINT EQUIP RENTAL	1,736.92	1,043.30	1,500.00	510.91	1,500.00
202-464-943-001	M24 ROUTINE MAINT EQUIP RENTAL	0.00	0.00	100.00	683.36	500.00
202-464-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total TRUNKLINE MAINTENANCE:		2,780.52	2,219.99	3,367.00	2,543.69	12,267.00
TRUNKLINE SWEEPING						
202-466-702-000	M81 SWEEPING WAGES	416.44	997.54	900.00	853.70	2,250.00
202-466-702-001	M24 SWEEPING WAGES	125.10	841.42	600.00	506.27	1,650.00
202-466-715-000	PAYROLL TAXES	38.01	132.46	117.00	95.81	304.20
202-466-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-466-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-466-718-000	RETIREMENT	37.91	128.74	150.00	94.76	390.00
202-466-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-466-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
202-466-943-000	M81 SWEEPING EQUIP RENTAL	2,477.09	6,082.27	7,500.00	3,702.61	7,500.00
202-466-943-001	M24 SWEEPING EQUIP RENTAL	0.00	1,443.88	1,000.00	1,831.68	2,500.00
202-466-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total TRUNKLINE SWEEPING:		3,094.55	9,626.31	10,267.00	7,084.83	14,594.20

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
TREE TRIMMING						
202-470-702-000	M81 TREE TRIMMING WAGES	0.00	0.00	400.00	311.88	600.00
202-470-702-001	M81 TREE CUTTING WAGES	0.00	0.00	0.00	0.00	0.00
202-470-702-002	M24 TREE CUTTING WAGES	0.00	0.00	0.00	0.00	0.00
202-470-702-003	M24 TREE TRIMMING WAGES	0.00	0.00	200.00	2,270.86	300.00
202-470-715-000	PAYROLL TAXES	0.00	0.00	46.80	185.57	70.20
202-470-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-470-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-470-718-000	RETIREMENT	0.00	0.00	60.00	180.78	90.00
202-470-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-470-721-000	WORK COMP	0.00	0.00	0.00	0.00	0.00
202-470-776-000	TREE SUPPLIES	0.00	0.00	0.00	0.00	0.00
202-470-943-000	M81 TREE TRIMMING EQUIP RENTAL	0.00	0.00	0.00	312.88	750.00
202-470-943-001	M81 TREE CUTTING EQUIP RENTAL	0.00	0.00	0.00	0.00	0.00
202-470-943-002	M24 TREE CUTTING EQUIP RENTAL	0.00	0.00	0.00	0.00	0.00
202-470-943-003	M24 TREE TRIMMING EQUIP RENTAL	0.00	0.00	0.00	4,463.30	1,500.00
202-470-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
Total TREE TRIMMING:		0.00	0.00	706.80	7,725.27	3,310.20
SIGN MAINTENANCE						
202-475-702-000	M81 SIGN MAINTENANCE WAGES	46.04	0.00	150.00	0.00	150.00
202-475-702-001	M24 SIGN MAINTENANCE WAGES	0.00	119.69	150.00	0.00	150.00
202-475-715-000	PAYROLL TAXES	3.52	8.58	23.40	0.00	23.40
202-475-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-475-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-475-718-000	RETIREMENT	3.22	8.37	30.00	0.00	30.00
202-475-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-475-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
202-475-776-000	SUPPLIES	0.00	0.00	0.00	0.00	0.00
202-475-801-000	CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00
202-475-943-000	M81 TRAFFIC SIGNS EQUIP RENTAL	24.05	36.81	100.00	0.00	100.00
202-475-943-001	M24 TRAFFIC SIGNS EQUIP RENTAL	0.00	0.00	0.00	0.00	100.00
Total SIGN MAINTENANCE:		76.83	173.45	453.40	0.00	553.40
M81 SNOW/ICE SCRAPING						
202-479-702-000	M81 SNOW/ICE SCRAPING WAGES	739.34	3,541.84	3,500.00	3,923.85	4,500.00
202-479-702-001	M81 SNOW/ICE HAULING WAGES	0.00	98.38	100.00	1,517.30	2,160.00
202-479-702-002	M24 SNOW/ICE HAULING WAGES	0.00	39.43	50.00	12.48	0.00
202-479-702-003	M24 SNOW/ICE SCRAPING WAGES	523.80	1,059.84	1,500.00	1,275.23	2,250.00
202-479-715-000	PAYROLL TAXES	90.18	338.07	401.70	432.68	694.98
202-479-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
202-479-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
202-479-718-000	RETIREMENT	41.48	85.96	515.00	90.86	891.00
202-479-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
202-479-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
202-479-776-000	SUPPLIES	0.00	0.00	0.00	0.00	0.00
202-479-801-000	CONTRACTED SERVICES	0.00	0.00	5,000.00	2,090.00	5,000.00
202-479-943-000	M81 WINTER SCRAPING EQ RENTAL	2,249.78	8,956.21	7,500.00	7,433.99	7,500.00
202-479-943-001	M81 WINTER HAULING EQ RENTAL	0.00	0.00	1,000.00	1,584.78	2,500.00
202-479-943-002	M24 WINTER HAULING EQ RENTAL	0.00	70.42	150.00	35.60	150.00
202-479-943-003	M24 WINTER SCRAPING EQ RENTAL	1,340.63	2,406.44	2,500.00	2,767.08	3,000.00
202-479-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
202-479-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total M81 SNOW/ICE SCRAPING:		4,985.21	16,596.59	22,316.70	21,163.85	28,745.98
ADMINISTRATION						
202-483-702-000	WAGES - ADMINISTRATION	25,426.62	28,084.92	29,828.99	22,790.24	30,787.52
202-483-715-000	PAYROLL TAXES	1,782.88	2,056.13	2,326.66	1,665.53	2,401.43
202-483-716-000	HOSPITALIZATION INSURANCE	4,159.80	4,813.97	5,260.00	3,819.99	5,694.62
202-483-717-000	LIFE INSURANCE	80.63	84.96	85.00	63.72	90.06
202-483-718-000	RETIREMENT	2,246.40	2,692.97	2,982.90	2,239.95	3,078.75

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
202-483-719-000	SHORT/LONG TERM DISABILITY	323.08	367.28	365.00	291.87	412.51
202-483-721-000	WORKER'S COMP INSURANCE	254.62	587.65	560.00	567.11	590.00
202-483-740-000	OFFICE SUPPLIES	173.44	76.40	175.00	45.80	175.00
202-483-760-000	POSTAGE	124.55	132.19	150.00	75.00	150.00
202-483-801-000	CONTRACTED SERVICES	380.47	0.00	500.00	0.00	500.00
202-483-801-001	CONTRACTED SERVICES-LED LIGHTS	0.00	17,488.05	5,000.00	2,746.10	45,000.00
202-483-802-000	AUDIT	1,912.39	1,592.91	2,200.00	975.53	2,500.00
202-483-853-000	TELEPHONE	354.71	310.07	375.00	263.25	375.00
202-483-965-000	LIABILITY INSURANCE	2,072.03	2,148.64	2,100.00	1,678.29	2,362.53
202-483-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
202-483-970-000	CAPITAL OUTLAY	0.00	0.00	47,000.00	47,917.65	35,500.00
202-483-999-001	PRINCIPAL	0.00	0.00	0.00	0.00	0.00
Total ADMINISTRATION:		39,291.62	60,436.14	96,908.55	85,140.03	129,617.42
MAJOR STREETS FUND Revenue Total:		460,725.59	729,380.40	432,281.57	288,076.46	707,059.75
MAJOR STREETS FUND Expenditure Total:		212,756.29	509,502.40	354,202.16	236,468.31	914,864.03
Total MAJOR STREETS FUND:		247,969.30	219,878.00	78,079.41	51,608.15	-207,804.28
LOCAL STREETS FUND						
203-000-406-000	COUNTY BRIDGE LEVY	43,168.43	46,251.57	45,000.00	0.00	45,000.00
203-000-546-000	TRANS % MAJOR ST RD \$\$	128,380.86	178,528.93	137,262.67	153,871.40	328,058.00
203-000-548-000	METRO ACTS FUNDS	18,512.97	20,767.30	15,000.00	0.00	15,000.00
203-000-574-000	STATE GAS TAX	170,780.01	173,978.14	172,883.67	140,282.35	180,743.45
203-000-665-000	INTEREST & DIVIDEND INCOME	12,548.01	14,981.14	5,000.00	11,336.64	5,000.00
203-000-675-000	MISC INCOME	0.00	0.00	0.00	0.00	0.00
203-000-682-000	OTHER STATE GRANTS - PA 207	0.00	0.00	0.00	0.00	0.00
203-000-682-002	STATE GAS TAX PA 252	0.00	0.00	0.00	0.00	0.00
203-000-682-003	SPECIAL ASSESSMENTS	0.00	0.00	0.00	0.00	0.00
203-000-682-004	SPECIAL ASSMT INTEREST	0.00	0.00	0.00	0.00	0.00
203-000-682-005	TRANSFER FROM MUNICIPAL	0.00	0.00	0.00	0.00	0.00
203-000-682-006	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
203-000-682-007	TRANSFER FROM GENERAL	0.00	0.00	180,000.00	0.00	0.00
203-000-682-009	TRANSFER FROM DDA	0.00	0.00	0.00	0.00	0.00
203-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total:		373,390.28	434,507.08	555,146.34	305,490.39	573,801.45
ST/STM MTNCE						
203-463-702-000	WAGES	30,581.52	36,794.57	35,000.00	36,783.60	39,000.00
203-463-703-000	WAGES - PART TIME	3,027.00	2,760.00	4,524.00	3,420.00	4,500.00
203-463-715-000	PAYROLL TAXES	2,436.14	2,852.98	3,082.87	2,920.38	3,393.00
203-463-716-000	HOSPITALIZATION INSURANCE	4,919.95	5,564.40	7,408.28	4,548.27	6,631.84
203-463-717-000	LIFE INSURANCE	82.45	86.16	100.55	71.82	106.59
203-463-718-000	RETIREMENT	1,974.94	2,295.80	3,500.00	2,320.72	3,900.00
203-463-719-000	SHORT/LONG TERM DISABILITY	227.64	271.82	317.38	261.57	385.54
203-463-721-000	WORKER'S COMP INSURANCE	192.90	448.44	235.00	432.75	450.00
203-463-776-000	O&M SUPPLIES	1,585.12	2,821.98	10,000.00	624.52	7,500.00
203-463-776-001	MAINTENANCE SUPPLIES - SALT	5,557.57	6,412.74	7,500.00	7,016.48	10,000.00
203-463-776-002	TREES & SHRUBS	0.00	0.00	0.00	0.00	0.00
203-463-801-000	CONTRACTED SERVICES	84,900.00	19,010.00	650,000.00	45,048.00	355,000.00
203-463-801-001	CONTRACTED SERV - ENGINEERING	0.00	0.00	100,000.00	27,432.00	65,000.00
203-463-801-004	CONTRACTED SERV- LINC/HOW/NORM	0.00	0.00	0.00	0.00	0.00
203-463-943-000	EQUIPMENT RENT	61,188.08	65,293.90	60,000.00	57,308.22	65,000.00
203-463-956-000	MISC/CONTINGENCY	0.00	0.00	500.00	0.00	500.00
203-463-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ST/STM MTNCE:		196,673.31	144,612.79	882,168.08	188,188.33	561,366.97
ADMINISTRATION						
203-483-702-000	WAGES ADMINISTRATION	25,426.62	28,084.92	29,828.99	22,790.24	30,787.52
203-483-715-000	PAYROLL TAXES	1,782.88	2,056.13	2,326.66	1,665.53	2,401.43
203-483-716-000	HOSPITALIZATION INSURANCE	4,159.81	4,813.97	5,260.00	3,819.99	5,694.62
203-483-717-000	LIFE INSURANCE	80.63	84.96	85.00	63.72	90.06

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
203-483-718-000	RETIREMENT	2,246.40	2,692.97	2,982.90	2,239.95	3,078.75
203-483-719-000	SHORT/LONG TERM DISABILITY	323.08	367.28	365.00	291.87	412.51
203-483-721-000	WORKER'S COMP INSURANCE	254.62	587.45	460.00	566.90	590.00
203-483-740-000	OFFICE SUPPLIES	173.44	76.39	150.00	45.80	150.00
203-483-760-000	POSTAGE	120.26	132.19	150.00	75.00	150.00
203-483-801-000	CONTRACTED SERVICES	380.47	0.00	500.00	0.00	500.00
203-483-802-000	AUDIT	1,625.97	1,315.98	1,620.00	838.83	2,000.00
203-483-853-000	TELEPHONE	296.23	350.98	351.12	263.25	351.00
203-483-956-000	MISC/CONTINGENCY	0.00	0.00	1,000.00	0.00	1,000.00
203-483-965-000	LIABILITY INSURANCE	3,286.75	3,408.28	3,344.51	2,662.18	3,747.55
203-483-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
203-483-999-001	PRINCIPAL	0.00	0.00	0.00	0.00	0.00
203-483-999-002	CONTRACTED SERVICES-LED LIGHTS	0.00	0.00	0.00	0.00	0.00
Total ADMINISTRATION:		40,157.16	43,971.50	48,424.18	35,323.26	50,953.44
LOCAL STREETS FUND Revenue Total:		373,390.28	434,507.08	555,146.34	305,490.39	573,801.45
LOCAL STREETS FUND Expenditure Total:		236,830.47	188,584.29	930,592.26	223,511.59	612,320.41
Total LOCAL STREETS FUND:		136,559.81	245,922.79	-375,445.92	81,978.80	-38,518.96
MUNICIPAL STREETS FUND						
204-000-451-004	SPECIAL ASSESSMENTS 2021	12,892.97	2,354.25	0.00	581.83	0.00
204-000-451-005	SPECIAL ASSESSMENTS 2022	13,217.21	15,737.67	5,000.00	2,160.53	0.00
204-000-451-006	SPECIAL ASSESSMENTS 2024	0.00	0.00	7,500.00	0.00	3,500.00
204-000-451-007	SPECIAL ASSESSMENT 2025	0.00	0.00	10,000.00	15,538.88	11,359.00
204-000-474-000	SIDEWALK ASSESSMENT INT	1,256.71	1,164.15	0.00	245.16	567.95
204-000-652-000	PARKING VIOLATION REVENUE	0.00	60.00	0.00	30.00	0.00
204-000-665-000	INTEREST & DIVIDEND INCOME	1,562.21	20,000.49	5,000.00	4,852.31	5,000.00
204-000-675-000	MISC INCOME	0.00	0.00	0.00	0.00	0.00
204-000-682-000	CURRENT TAX LEVY	0.00	0.00	0.00	0.00	0.00
204-000-682-001	TIFA TAX TO DDA	0.00	0.00	0.00	0.00	0.00
204-000-682-004	TRANSFER FROM DDA	0.00	0.00	0.00	0.00	0.00
204-000-682-005	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
204-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
204-000-699-001	TRANSFER FROM GENERAL	25,738.00	131,250.00	0.00	0.00	0.00
204-000-699-003	TRANSFER FROM GENERAL	0.00	810,079.42	0.00	0.00	0.00
Total:		54,667.10	980,645.98	27,500.00	23,408.71	20,426.95
SIDEWALK						
204-442-702-000	SIDEWALK REPAIR/MAINT WAGES	586.80	2,095.76	11,624.67	2,707.62	9,750.00
204-442-707-000	SIDEWALK CONSTRUCTION WAGES	78.36	26.02	0.00	0.00	0.00
204-442-715-000	PAYROLL TAXES	48.68	152.51	906.72	202.43	760.50
204-442-716-000	HOSPITALIZATION INSURANCE	2,459.97	2,782.20	3,704.14	2,274.12	3,315.92
204-442-717-000	LIFE INSURANCE	41.21	43.08	60.00	35.91	52.30
204-442-718-000	RETIREMENT	46.64	117.22	1,162.47	168.81	975.00
204-442-719-000	SHORT/LONG TERM DISABILITY	113.82	135.92	195.00	130.83	192.84
204-442-721-000	WORKER'S COMP INSURANCE	96.45	224.21	220.00	216.37	225.00
204-442-776-000	SUPPLIES & MATERIALS	0.00	1,039.09	1,500.00	0.00	1,500.00
204-442-801-000	CONTRACTED SERVICES	2,460.00	58,603.75	200,000.00	157,374.30	0.00
204-442-801-001	CONTRACTED SERV - ENGINEERING	0.00	0.00	0.00	0.00	0.00
204-442-943-000	EQUIPMENT RENT	664.84	4,153.47	3,500.00	7,559.67	5,000.00
204-442-956-000	MISC/CONTINGENCY	0.00	0.00	500.00	0.00	500.00
204-442-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total SIDEWALK:		6,596.77	69,373.23	223,373.00	170,670.06	22,271.56
ALLEYS						
204-443-702-000	ALLEYS REPAIR/MAINT WAGES	808.27	939.49	1,000.00	1,416.38	1,860.00
204-443-707-000	ALLEYS CONSTRUCTION WAGES	0.00	0.00	0.00	0.00	0.00
204-443-715-000	PAYROLL TAXES	56.85	66.78	78.00	103.86	145.08
204-443-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
204-443-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
204-443-718-000	RETIREMENT	47.00	62.59	100.00	94.02	186.00
204-443-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
204-443-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
204-443-776-000	SUPPLIES & MATERIALS	0.00	956.39	1,000.00	0.00	1,000.00
204-443-801-000	CONTRACTED SERVICES	1,000.00	0.00	10,000.00	0.00	5,000.00
204-443-801-001	CONTRACTED SERV - ENGINEERING	0.00	0.00	0.00	0.00	0.00
204-443-943-000	EQUIPMENT RENT	2,278.15	2,449.92	2,500.00	2,489.15	3,000.00
204-443-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
204-443-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ALLEYS:		4,190.27	4,475.17	14,678.00	4,103.41	11,191.08
PARKING LOTS						
204-444-702-000	PARKING LOTS REPAIR/MAIN WAGES	5,961.45	14,850.21	15,000.00	14,605.34	9,300.00
204-444-707-000	PARKING LOT CONST WAGES	0.00	0.00	0.00	0.00	0.00
204-444-715-000	PAYROLL TAXES	429.17	1,064.44	1,170.00	1,055.67	725.40
204-444-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
204-444-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
204-444-718-000	RETIREMENT	345.66	777.07	1,500.00	763.38	930.00
204-444-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
204-444-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
204-444-776-000	SUPPLIES/MATERIALS	47.64	993.77	1,500.00	59.50	2,500.00
204-444-776-001	WINTER MAINT - SALT	5,590.86	2,623.40	5,000.00	2,870.38	5,000.00
204-444-801-000	CONTRACTED SERVICES	0.00	452,304.66	75,000.00	85,083.50	12,500.00
204-444-801-001	CONTRACTED SERV - ENGINEERING	0.00	0.00	0.00	0.00	0.00
204-444-920-000	ELECTRIC - PARKING LOTS	2,331.33	2,039.01	3,250.00	2,178.23	3,250.00
204-444-943-000	EQUIPMENT RENTAL	18,486.83	50,056.16	25,000.00	41,142.67	25,000.00
204-444-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
204-444-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total PARKING LOTS:		33,192.94	524,708.72	127,420.00	147,758.67	59,205.40
ADMIN						
204-483-702-000	WAGES ADMIN	9,705.87	10,682.25	4,748.40	8,237.79	11,360.65
204-483-715-000	PAYROLL TAXES	620.89	771.03	370.38	591.27	886.13
204-483-716-000	HOSPITALIZATION INSURANCE	2,353.49	2,397.06	2,620.00	1,902.06	2,835.29
204-483-717-000	LIFE INSURANCE	31.35	32.28	35.00	24.21	34.22
204-483-718-000	RETIREMENT	755.59	998.26	474.84	817.91	1,136.07
204-483-719-000	SHORT/LONG TERM DISABILITY	127.33	141.35	140.00	112.41	158.87
204-483-721-000	WORKER'S COMP INSURANCE	98.28	220.82	120.00	213.09	225.00
204-483-740-000	OFFICE SUPPLIES	34.07	7.36	150.00	1.66	150.00
204-483-760-000	POSTAGE	120.26	132.19	150.00	75.00	150.00
204-483-801-000	CONTRACTED SERVICES	380.47	0.00	500.00	0.00	500.00
204-483-802-000	AUDIT	821.28	486.65	798.00	855.95	1,000.00
204-483-853-000	TELEPHONE	265.85	224.95	250.00	184.05	275.00
204-483-900-000	PRINTING & PUBLICATION	0.00	3,591.00	500.00	0.00	500.00
204-483-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
204-483-965-000	LIABILITY INSURANCE	1,159.02	1,201.88	1,200.00	938.77	1,321.51
204-483-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ADMIN:		16,473.75	20,887.08	12,056.62	13,954.17	20,532.74
OPERATING TRANSFER IN						
204-931-699-000	TRANSFER FROM GENERAL	0.00	0.00	101,000.00	0.00	0.00
204-931-699-001	TRANSFER FROM GENERAL-SIDEWALK	0.00	0.00	200,000.00	0.00	0.00
Total OPERATING TRANSFER IN:		0.00	0.00	301,000.00	0.00	0.00
OPERATING TRANSFER OUT						
204-966-999-000	TRANSFER TO LOCAL	0.00	0.00	0.00	0.00	0.00
204-966-999-001	TRANSFER TO MAJOR	0.00	0.00	0.00	0.00	0.00
Total OPERATING TRANSFER OUT:		0.00	0.00	0.00	0.00	0.00
MUNICIPAL STREETS FUND Revenue Total:		58,646.22	980,824.45	328,500.00	23,408.71	20,426.95
MUNICIPAL STREETS FUND Expenditure Total:		60,453.73	619,444.20	377,527.62	336,486.31	113,200.78

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
Total MUNICIPAL STREETS FUND:		-1,807.51	361,380.25	-49,027.62	-313,077.60	-92,773.83
FIRE FUND						
216-000-636-000	FIRE FEES - ALMER TWP	32,362.45	36,740.61	27,181.98	0.00	29,234.47
216-000-636-001	FIRE FEES - INDIANFIELDS TWP	51,301.68	58,601.28	48,486.90	0.00	68,518.29
216-000-636-002	FIRE FEES - WELLS TOWNSHIP	23,296.90	28,001.60	22,774.08	0.00	24,666.58
216-000-636-003	FIRE FEES - JUNIATA TOWNSHIP	16,943.20	20,994.64	19,100.98	0.00	21,012.27
216-000-636-004	FIRE FEES - ELLINGTON TOWNSHIP	13,406.31	22,752.94	19,100.98	0.00	21,012.27
216-000-637-000	SURCHARGE ALMER TWP	3,410.74	0.00	11,781.51	0.00	10,924.49
216-000-637-001	SURCHARGE INDIANFIELDS TWP	5,406.80	0.00	21,015.72	0.00	25,604.28
216-000-637-002	SURCHARGE WELLS TWP	5,489.13	0.00	9,870.99	0.00	9,217.54
216-000-637-003	SURCHARGE JUNIATA TWP	3,992.10	0.00	8,278.95	0.00	7,851.98
216-000-637-004	SURCHARGE ELLINGTON TWP	3,158.74	0.00	8,278.95	0.00	7,851.98
216-000-657-001	MEDICAL RUN REVENUE	12,930.00	13,900.00	10,000.00	21,490.00	12,000.00
216-000-665-000	INTEREST & DIVIDEND INCOME	5,754.45	2,846.45	1,000.00	4,068.27	2,000.00
216-000-674-000	DONATIONS	1,050.00	5,000.00	0.00	75.00	0.00
216-000-675-000	MISC INCOME	2,150.70	18,730.62	1,000.00	0.00	1,000.00
216-000-675-001	MISC INCOME - GIFT CARDS	392.79	0.00	0.00	0.00	0.00
216-000-682-000	DONATIONS FOR FIRE TRUCK	0.00	0.00	0.00	0.00	0.00
216-000-682-001	HOMELAND SECURITY GRANT	0.00	0.00	0.00	0.00	0.00
216-000-682-002	GRANT TO ASSIST FIREFIGHTERS	0.00	0.00	0.00	0.00	0.00
216-000-682-003	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
216-000-682-004	FIRE EQUIPMENT GRANT	10,000.00	0.00	0.00	0.00	0.00
216-000-691-000	LEASE PROCEEDS - VEHICLES	125,338.00	0.00	0.00	0.00	0.00
216-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
216-000-693-000	SALE OF EQUIPMENT	9,800.00	0.00	0.00	0.00	0.00
216-000-696-000	FIRE TRUCK BOND/LOAN	0.00	0.00	0.00	0.00	0.00
216-000-698-000	INSURANCE PROCEEDS	56,029.30	0.00	0.00	0.00	0.00
216-000-699-000	TRANSFER FROM GENERAL FUND	330,926.15	96,585.00	0.00	0.00	0.00
216-000-699-001	TRANSFER FROM GENERAL	0.00	120,718.84	0.00	0.00	0.00
	Total:	713,139.44	424,871.98	207,871.04	25,633.27	240,894.15
FIRE CHIEF						
216-336-702-000	WAGES - CHIEF	53,920.21	57,278.16	71,717.00	56,208.87	82,000.00
216-336-702-001	DPW WAGES	375.30	869.49	1,500.00	197.75	0.00
216-336-702-002	OFFICE WAGES	7,129.28	7,364.48	7,776.80	6,387.82	7,147.96
216-336-704-000	WAGES IN LIEU OF HOSP INSURANC	0.00	0.00	0.00	0.00	0.00
216-336-715-000	PAYROLL TAXES	9,364.78	9,843.35	6,317.52	10,047.45	13,583.54
216-336-716-000	HOSPITALIZATION INSURANCE	1,163.32	4,046.53	2,694.00	16,207.57	27,196.63
216-336-717-000	LIFE INSURANCE	225.00	228.99	230.00	197.91	289.25
216-336-718-000	RETIREMENT	4,889.54	5,224.20	8,099.38	4,926.50	8,200.00
216-336-719-000	SHORT/LONG TERM DISABILITY	861.17	966.55	938.51	907.50	1,314.74
216-336-721-000	WORKER'S COMP INSURANCE	1,570.01	1,699.54	1,790.00	2,605.11	2,600.00
216-336-725-000	VOLUNTEER FIREMAN PAY	61,357.50	64,593.75	63,000.00	71,758.25	85,000.00
216-336-740-000	OPERATING SUPPLIES	26,955.73	33,900.21	25,000.00	22,524.77	50,300.00
216-336-740-001	FOOD SUPPLIES	0.00	0.00	0.00	0.00	0.00
216-336-750-000	TECHNOLOGY	1,067.35	175.00	2,350.00	914.38	3,060.00
216-336-750-001	SOFTWARE MAINTENANCE AGREE'T	1,695.36	1,202.57	1,754.55	1,866.15	1,798.48
216-336-760-000	POSTAGE	151.67	207.19	250.00	167.34	250.00
216-336-776-000	EQUIPMENT REPAIR SUPPLIES	0.00	0.00	0.00	0.00	0.00
216-336-801-000	CONTRACTED SERVICES	2,639.25	5,462.80	8,100.00	5,492.26	9,400.00
216-336-801-002	CONTRACTED SERV - JANITORIAL	1,028.72	649.68	1,407.64	1,014.00	1,352.00
216-336-802-000	AUDIT	1,826.89	2,279.80	2,400.00	2,074.10	2,250.00
216-336-853-000	TELEPHONE	980.92	1,282.58	1,230.04	1,580.51	1,875.00
216-336-860-000	GAS & OIL	4,722.08	6,704.37	6,500.00	4,539.34	6,800.00
216-336-922-000	WATER/SEWER/GARBAGE	1,319.54	1,383.06	1,500.00	946.40	1,512.00
216-336-930-000	REPAIRS - EQUIPMENT	50,901.12	80,607.60	58,750.00	19,119.99	57,350.00
216-336-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
216-336-960-000	EDUCATION & TRAINING	5,299.61	4,270.59	8,160.00	8,610.58	9,770.00
216-336-961-000	MEMBERSHIP DUES	0.00	0.00	700.00	0.00	0.00
216-336-962-000	TRAVEL & LODGING	0.00	229.57	500.00	0.00	500.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
216-336-965-000	LIABILITY INSURANCE	5,336.19	5,533.49	5,600.00	4,322.17	6,084.32
216-336-965-001	VEHICLE INSURANCE	23,505.52	24,374.64	25,000.00	19,038.83	26,800.96
216-336-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
216-336-970-000	CAPITAL OUTLAY	571,202.45	51,518.32	73,057.00	55,518.39	9,500.00
216-336-991-000	LEASE PAYMENT - PRINCIPAL	63,205.23	16,060.59	16,060.59	17,550.83	16,347.02
216-336-993-000	LEASE PAYMENT - INTEREST	2,976.08	5,775.64	6,000.00	4,285.40	4,091.32
216-336-999-003	DPW EQUIPMENT RENTAL	0.00	66.87	200.00	0.00	200.00
Total FIRE CHIEF:		905,669.82	393,799.61	408,683.03	339,010.17	436,673.22
DEBT SERVICE						
216-931-699-000	TRANSFER FROM GENERAL FUND	0.00	0.00	165,500.00	165,500.00	138,000.00
216-931-699-001	TRANSFER FROM GENERAL-CONTRACT	0.00	0.00	142,164.64	142,164.64	148,086.17
Total:				307,664.64	307,664.64	286,086.17
OPERATING TRANSFER OUT						
216-966-995-001	TRANSFER TO DEBT SERVICE	102,213.10	101,734.29	101,734.28	0.00	104,618.41
216-966-995-002	BLDG EXP TRANSF FROM FIRE FUND	10,000.00	10,000.00	10,000.00	0.00	10,000.00
Total OPERATING TRANSFER OUT:		112,213.10	111,734.29	111,734.28	0.00	114,618.41
FIRE FUND Revenue Total:		713,139.44	424,871.98	515,535.68	333,297.91	526,980.32
FIRE FUND Expenditure Total:		1,017,882.92	505,533.90	520,417.31	339,010.17	551,291.63
Total FIRE FUND:		-304,743.48	-80,661.92	-4,881.63	-5,712.26	-24,311.31
DDA FUND						
248-000-403-000	TIF CITY OLD DDA (100%)	0.00	1,707.06	0.00	0.00	0.00
248-000-403-001	TIF COUNTY DDA OLD/TRANSIT OLD	0.00	1,086.98	0.00	0.00	0.00
248-000-403-002	TIF CTY NEW ALMER DDA	17,866.40	19,521.62	17,500.00	0.00	85,539.31
248-000-403-003	TIF COUNTY NEW DDA/TRANSIT	14,234.96	16,764.34	12,000.00	0.00	53,122.81
248-000-403-004	TIF CITY NEW DDA (100%)	44,626.82	52,655.55	36,000.00	0.00	14,506.13
248-000-403-005	TIF CITY NEW DDA (100%) ALMER	69,488.53	75,926.25	70,000.00	0.00	65,269.16
248-000-665-000	INTEREST & DIVIDEND INCOME	7,367.62	4,676.70	1,500.00	3,648.84	1,500.00
248-000-667-000	FARMER'S MARKET - VENDOR REV	14,760.00	7,355.00	11,000.00	4,295.00	5,000.00
248-000-667-001	FARMERS MARKET - PAV. RENTAL	375.00	225.00	375.00	0.00	300.00
248-000-667-003	FARMERS MARKET	0.00	0.00	0.00	0.00	0.00
248-000-674-001	FARMER'S MARKET - KC DONATION	235.00	171.00	200.00	135.00	200.00
248-000-674-002	FLOWER POT SPONSOR	0.00	0.00	0.00	0.00	0.00
248-000-674-003	FARMERS MARKET - EVENT SPONSOR	700.00	0.00	0.00	0.00	0.00
248-000-674-019	SPONSORSHIP	16,470.00	2,415.00	1,000.00	0.00	0.00
248-000-675-000	OTHER REVENUE (MISC)	1,158.88	22.32	0.00	0.00	0.00
248-000-675-001	FARMERS MARKET - OTHER REVENUE	115.00	12.00	0.00	0.00	0.00
248-000-675-002	MISC INCOME - GIFT CARD	0.00	0.00	0.00	0.00	0.00
248-000-676-000	FARMERS MARKET - F.S. GRANT	714.90	0.00	700.00	498.47	700.00
248-000-676-001	FARMERS MARKET - SNAP REVENUE	3,415.00	2,997.75	3,000.00	2,030.60	3,000.00
248-000-676-002	FARMERS MARKET - PROJECT FRESH	1,245.00	960.00	0.00	0.00	0.00
248-000-682-005	CDBG FACADE PROGRAM	0.00	0.00	0.00	0.00	0.00
248-000-682-006	MSHDA UPSTAIRS RENTERS PROG	0.00	0.00	0.00	0.00	0.00
248-000-682-007	MSHDA FACADE PROGRAM BUS OWNER	0.00	0.00	0.00	0.00	0.00
248-000-682-015	TRANSFER FROM GENERAL FUND	0.00	0.00	0.00	0.00	0.00
248-000-682-016	TRANSFER FROM MOTOR POOL	0.00	0.00	0.00	0.00	0.00
248-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total:		192,773.11	186,496.57	153,275.00	10,607.91	229,137.41
DPW						
248-441-702-000	WAGES DPW	2,680.45	1,618.84	3,500.00	395.14	2,250.00
248-441-714-000	FRINGES	3.47	0.00	0.00	0.00	0.00
248-441-715-000	PAYROLL TAXES	170.63	117.71	266.00	28.85	175.50
248-441-716-000	HOSPITALIZATION INSURANCE	819.96	927.36	1,234.71	758.01	1,105.31
248-441-717-000	LIFE INSURANCE	64.47	68.27	70.00	50.72	74.92
248-441-718-000	RETIREMENT	146.10	77.52	175.00	25.32	225.00
248-441-719-000	SHORT/LONG TERM DISABILITY	201.47	244.40	250.00	199.95	293.32
248-441-721-000	WORKER'S COMP INSURANCE	32.15	74.75	100.00	72.13	75.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
248-441-943-000	EQUIPMENT RENTAL	1,381.43	1,080.68	1,500.00	336.60	1,500.00
248-441-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
248-441-999-000	WAGES DPW FARMERS MARKET	0.00	0.00	0.00	0.00	0.00
248-441-999-001	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
248-441-999-002	EQUIPMENT FARMERS MARKET	0.00	0.00	0.00	0.00	0.00
Total DPW:		5,500.13	4,209.53	7,095.71	1,866.72	5,699.05
DDA						
248-728-702-000	DDA WAGES	55,503.86	43,797.92	43,000.00	29,248.80	43,912.96
248-728-703-000	DDA WAGES - ADMIN	2,288.57	2,584.47	3,000.00	2,033.61	2,766.44
248-728-705-000	SEASONAL DDA	8,744.50	6,607.50	10,000.00	2,778.13	9,555.00
248-728-715-000	PAYROLL TAXES	5,942.28	4,041.66	4,256.00	2,633.78	4,386.28
248-728-716-000	HOSPITALIZATION INSURANCE	270.76	631.80	1,352.00	501.36	747.43
248-728-717-000	LIFE INSURANCE	249.00	89.40	252.00	7.20	10.18
248-728-718-000	RETIREMENT	4,922.67	2,043.01	120.00	294.80	276.64
248-728-719-000	SHORT/LONG TERM DISABILITY	823.52	399.75	580.00	31.16	44.01
248-728-721-000	WORKER'S COMP INSURANCE	669.11	1,513.03	800.00	1,460.10	1,500.00
248-728-741-000	LUNCHEONS	789.84	992.80	1,800.00	1,287.79	2,000.00
248-728-760-000	POSTAGE	18.90	12.50	30.00	15.00	40.00
248-728-776-000	DDA OPERATING SUPPLIES	3,277.89	2,858.38	4,500.00	1,988.31	3,000.00
248-728-801-000	DDA CONTRACTED SERVICES	18,507.52	22,455.71	20,000.00	11,229.39	20,152.00
248-728-801-001	ACCOUNTING SERVICES	1,800.00	3,600.00	3,600.00	2,700.00	3,600.00
248-728-802-000	AUDIT	981.10	538.25	475.00	594.27	600.00
248-728-853-000	TELEPHONE & TECHNOLOGY	1,315.00	969.85	3,000.00	2,073.31	1,500.00
248-728-880-000	DOWNTOWN MUSIC	0.00	6,114.58	2,000.00	1,850.00	0.00
248-728-880-001	DDA SUSTAINABILITY EXPENSE	3,024.31	204.56	0.00	0.00	0.00
248-728-900-000	ADVERTISING	971.40	543.34	1,000.00	686.29	1,000.00
248-728-920-000	ELECTRIC	3,729.30	2,966.29	3,800.00	1,791.53	1,800.00
248-728-921-000	GAS	339.72	544.24	350.00	517.89	0.00
248-728-922-000	WATER/SEWER/GARBAGE	751.32	681.86	850.00	630.51	0.00
248-728-943-000	DDA EQUIPMENT RENT	3,533.43	1,344.33	3,500.00	1,592.20	2,500.00
248-728-943-001	DDA BUILDING RENT	100.00	100.00	200.00	1,150.00	4,200.00
248-728-956-000	DDA CONTINGENCY	0.00	3.64	500.00	0.00	0.00
248-728-960-000	EDUCATION & DUES	683.15	330.00	1,500.00	525.00	1,500.00
248-728-961-000	MEMBERSHIP DUES	0.00	250.00	0.00	0.00	0.00
248-728-962-000	TRAVEL & LODGING	235.80	504.67	1,000.00	54.60	1,000.00
248-728-963-000	PROPERTY TAXES	391.42	708.66	725.00	732.95	0.00
248-728-965-000	LIABILITY INSURANCE	369.21	148.84	400.00	116.26	163.66
248-728-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
248-728-970-000	DDA CAPITAL OUTLAY	0.00	25,000.00	40,000.00	20,000.00	40,000.00
248-728-970-001	DECORATIONS	10,562.51	2,875.00	5,000.00	339.22	6,000.00
248-728-999-016	AUDIT	0.00	0.00	0.00	0.00	0.00
248-728-999-017	DDA CONT SVCS FARMERS MARKET	0.00	0.00	0.00	0.00	0.00
248-729-801-000	COMMUNITY PROJECTS	34,565.50	0.00	2,500.00	0.00	2,500.00
Total DDA:		165,361.59	135,456.04	160,090.00	88,863.46	154,754.61
FARMERS MARKET						
248-733-801-000	CONTRACTED SERVICES - STATE	1,000.00	0.00	0.00	0.00	0.00
248-733-801-001	CONTRACTED SERV - LOCAL MATCH	0.00	0.00	0.00	0.00	0.00
248-733-900-000	FARMERS MARKET - ADVERTISING	2,664.15	406.66	2,000.00	322.32	2000.00
248-733-956-000	FARMERS MARKET - SNAP EXPENSE	7,243.90	2,703.00	3,000.00	2,210.00	3000.00
248-733-956-001	FARMERS MARKET - OTHER EXPENSE	318.85	1,025.64	250.00	213.63	0.00
248-733-956-002	FARMER'S MARKET - KC PROG EXP	-1.02	362.81	700.00	122.36	200.00
248-733-956-003	PROJECT FRESH EXPENSES	145.00	960.00	0.00	0.00	0.00
248-733-956-004	FARMERS MARKET - F.S. GRANT EX	650.00	0.00	700.00	498.47	700.00
248-733-956-005	FARMERS MARKET - EXPENSES	356.92	1,645.86	2,500.00	1,297.78	5000.00
248-733-960-000	FARMER'S MARKET - EDUCATION	299.99	250.00	500.00	0.00	500.00
248-733-961-000	FARMER'S MAREKT - MEMBER DUES	100.00	205.25	250.00	103.66	250.00
248-733-962-000	FARMER'S MARKET - TRAV & LODG	0.00	447.93	500.00	0.00	500.00
Total FARMERS MARKET:		12,777.79	8,007.15	10,400.00	4,768.22	12,150.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
OPERATING TRANSFER OUT						
248-966-995-000	TRANSFER TO PARKS & REC	1,400.00	0.00	0.00	0.00	0.00
248-966-995-001	TRANSFER TO FUND BALANCE	0.00	0.00	0.00	0.00	0.00
248-966-999-001	TRANSFER TO MAJOR	0.00	0.00	0.00	0.00	0.00
248-966-999-002	TRANSFER TO MUNICIPAL	0.00	0.00	0.00	0.00	0.00
248-966-999-003	TRANSFER TO LOCAL	0.00	0.00	0.00	0.00	0.00
248-966-999-004	TRANSFER TO GENERAL	0.00	25,000.00	0.00	0.00	0.00
Total OPERATING TRANSFER OUT:		1,400.00	25,000.00	0.00	0.00	0.00
DDA FUND Revenue Total:		192,773.11	186,496.57	153,275.00	10,607.91	229,137.41
DDA FUND Expenditure Total:		185,039.51	172,672.72	177,585.71	95,498.40	172,603.66
Total DDA FUND:		7,733.60	13,823.85	-24,310.71	-84,890.49	56,533.75
DEBT SERVICE FUND						
302-000-665-000	DEBT SERVICE INTEREST INCOME	0.00	0.00	0.00	0.00	0.00
302-000-682-000	TRANSFER FROM MAJOR ST FUND	0.00	0.00	0.00	0.00	0.00
302-000-682-001	DEBT SERVICE MISC INCOME	0.00	0.00	0.00	0.00	0.00
302-000-699-000	TRANSFER FROM FIRE	102,213.10	101,734.29	0.00	0.00	104,618.41
Total:		102,213.10	101,734.29	0.00	0.00	104,618.41
DEBT SERVICE						
302-905-991-000	FIRE LOAN PRINCIPAL (Ariel)	31,727.69	33,329.93	35,013.10	35,013.10	35,013.10
302-905-991-001	FIRE TRUCK PRINCIPAL (pumper)	41,000.00	42,000.00	43,000.00	43,000.00	43,000.00
302-905-993-000	FIRE LOAN INTEREST- (Ariel)	20,256.11	18,597.76	16,914.59	16,886.54	20,256.11
302-905-993-001	FIRE TRUCK INTEREST (pumper)	9,229.30	7,806.60	6,349.20	6,349.20	6,349.20
Total DEBT SERVICE:		102,213.10	101,734.29	101,276.89	101,248.84	104,618.41
DEBT SERVICE FUND Revenue Total:		102,213.10	101,734.29	0.00	0.00	104,618.41
DEBT SERVICE FUND Expenditure Total:		102,213.10	101,734.29	101,276.89	101,248.84	104,618.41
Total DEBT SERVICE FUND:		0.00	0.00	-101,276.89	-101,248.84	0.00
WATER BOND FUND						
389-000-699-000	TRANSFER FROM WATER FUND #592	5,541.00	3,308.94	0.00	0.00	0.00
Total:		5,541.00	3,308.94	0.00	0.00	0.00
DEBT PAYMENT						
389-905-991-000	BOND PRINCIPAL PAYMENT #3	0.00	0.00	104,311.66	103,215.00	0.00
389-905-993-000	BOND INTEREST PAYMENT #3	5,540.19	3,308.94	1,096.66	1,096.66	0.00
Total DEBT PAYMENT:		5,540.19	3,308.94	105,408.32	104,311.66	0.00
OPERATING TRANSFER IN						
389-931-699-000	TRANSFER FROM WATER FUND #592	0.00	0.00	105,408.32	0.00	0.00
WATER BOND FUND Revenue Total:		5,541.00	3,308.94	105,408.32	0.00	0.00
WATER BOND FUND Expenditure Total:		5,540.19	3,308.94	105,408.32	104,311.66	0.00
Total WATER BOND FUND:		0.81	0.00	0.00	-104,311.66	0.00
BOND FUND						
390-000-699-000	TRANSFER FROM SEWER FUND #590	33,428.10	29,308.37	0.00	0.00	0.00
Total:		33,428.10	29,308.37	0.00	0.00	0.00
DEBT SERVICE						
390-567-999-000	BANK FEES	0.00	0.00	0.00	0.00	0.00
390-567-999-001	BOND PRINCIPAL PAYMENTS	0.00	0.00	0.00	0.00	0.00
390-567-999-002	BOND INTEREST PAYMENTS	0.00	0.00	50,000.00	10,922.53	0.00
Total DEBT SERVICE:		0.00	0.00	50,000.00	10,922.53	0.00
DEBT SERVICE PAYMENT						
390-905-991-000	BOND PRINCIPAL PAYMENTS - NEW	0.00	0.00	410,000.00	410,000.00	695,000.00
390-905-993-000	BOND INTEREST PAYMENTS - NEW	33,428.10	27,009.36	32,599.22	20,428.10	91,802.98
390-905-993-001	BOND INTEREST PYMT-2024 BOND	0.00	2,299.01	0.00	0.00	0.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
Total DEBT SERVICE PAYMENT:		33,428.10	29,308.37	442,599.22	430,428.10	786,802.98
OPERATING TRANSFER IN						
390-931-699-000	TRANSFER FROM SEWER FUND #590	0.00	0.00	492,599.22	0.00	786,802.98
BOND FUND Revenue Total:		33,428.10	29,308.37	492,599.22	0.00	786,802.98
BOND FUND Expenditure Total:		33,428.10	29,308.37	492,599.22	441,350.63	786,802.98
Total BOND FUND:		0.00	0.00	0.00	-441,350.63	0.00
SEWER OPER/MAINT FUND						
590-000-480-000	INDIANFIELDS TWP SEWER - UB	119,156.68	136,379.68	123,600.00	92,160.26	128,544.00
590-000-480-001	ALMER TWP SEWER SALES - UB	49,058.84	47,983.54	49,813.89	30,958.30	51,806.45
590-000-480-002	SEWER SALES	1,376,971.83	1,288,068.52	1,347,243.09	886,762.64	1,401,132.81
590-000-481-000	TAP-IN FEES	0.00	2,496.00	0.00	0.00	0.00
590-000-482-000	SEWER CHARGES FOR REPAIRS	0.00	0.00	0.00	0.00	0.00
590-000-483-000	SEWER UB PENALTIES	20,778.28	23,082.24	22,000.00	17,997.20	22,000.00
590-000-665-000	INTEREST & DIVIDEND INCOME	67,514.06	64,654.73	25,000.00	26,214.64	20,000.00
590-000-675-000	MISC INCOME	144.59	899.40	0.00	1,347.94	0.00
590-000-675-001	MISC INCOME - GIFT CARDS	0.00	0.00	0.00	0.00	0.00
590-000-677-000	MMRMA GRANT	0.00	0.00	0.00	0.00	0.00
590-000-687-000	CHARGE BACKS	0.00	0.00	0.00	0.00	0.00
590-000-687-001	SRF LOAN INCOME	0.00	0.00	9,000,000.00	4,262,099.95	3,000,000.00
590-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
	Total:	1,633,624.28	1,563,564.11	10,567,656.98	5,317,540.93	4,623,483.26
METER READING						
590-536-702-000	WAGES METER READING	3,230.72	3,235.99	4,541.56	3,671.08	4,720.62
590-536-715-000	PAYROLL TAXES	236.54	229.70	354.24	263.02	368.21
590-536-716-000	HOSPITALIZATION INSURANCE	819.96	927.36	1,234.71	758.01	1,105.31
590-536-717-000	LIFE INSURANCE	13.77	14.40	16.76	12.00	17.81
590-536-718-000	RETIREMENT	226.30	225.17	454.16	254.62	472.06
590-536-719-000	SHORT/LONG TERM DISABILITY	37.94	45.33	52.90	43.59	64.24
590-536-721-000	WORKER'S COMP INSURANCE	32.15	74.75	70.00	80.95	81.00
590-536-943-000	EQUIPMENT RENTAL	3,280.87	3,126.84	2,854.67	3,999.05	5,000.00
590-536-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
	Total METER READING:	7,878.25	7,879.54	9,579.00	9,082.32	11,829.25
CONSTRUCTION						
590-537-702-000	WAGES CONSTRUCTION	0.00	0.00	0.00	0.00	0.00
590-537-715-000	PAYROLL TAXES	0.00	0.00	0.00	0.00	0.00
590-537-716-000	HOSPITALIZATION INSURANCE	0.00	0.00	0.00	0.00	0.00
590-537-717-000	LIFE INSURANCE	0.00	0.00	0.00	0.00	0.00
590-537-718-000	RETIREMENT	0.00	0.00	0.00	0.00	0.00
590-537-719-000	SHORT/LONG TERM DISABILITY	0.00	0.00	0.00	0.00	0.00
590-537-721-000	WORKER'S COMP INSURANCE	0.00	0.00	0.00	0.00	0.00
590-537-782-000	CONSTRUCTION MATERIALS	0.00	0.00	0.00	0.00	0.00
590-537-801-000	CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00
590-537-801-001	CONSTRUCTION ENGINEERING	0.00	0.00	0.00	0.00	0.00
590-537-943-000	EQUIPMENT RENTAL	0.00	0.00	0.00	0.00	0.00
590-537-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
	Total CONSTRUCTION:	0.00	0.00	0.00	0.00	0.00
SEWER DEPT OM & R						
590-540-702-000	SEWER DEPT. WAGES	197,485.72	162,588.51	252,139.30	204,377.68	185,298.32
590-540-702-001	SEWER WAGES - ON CALL	4,069.22	4,395.04	9,083.11	3,399.33	9,441.23
590-540-704-000	WAGES - IN LIEU OF HOSPITALIZ	0.00	0.00	0.00	0.00	0.00
590-540-705-000	LONGEVITY NEW					1,000.00
590-540-707-000	SEWER WAGES - DPW	664.18	0.00	3,000.00	0.00	1,000.00
590-540-715-000	PAYROLL TAXES	16,501.35	12,187.45	20,609.35	14,729.67	15,345.68
590-540-716-000	HOSPITALIZATION INSURANCE	49,350.92	36,946.05	39,400.00	31,414.71	42,629.81
590-540-717-000	LIFE INSURANCE	801.89	622.85	1,010.00	674.31	814.59

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
590-540-718-000	RETIREMENT	16,200.32	11,812.10	26,422.24	14,511.95	19,473.96
590-540-719-000	SHORT/LONG TERM DISABILITY	2,199.92	2,118.32	2,663.33	2,164.28	2,728.95
590-540-721-000	WORKER'S COMP INSURANCE	2,549.68	3,483.92	3,715.15	5,204.30	5,300.00
590-540-725-000	UNIFORMS	3,381.17	1,540.99	2,200.00	1,909.29	2,300.00
590-540-740-001	OFFICE SUPPLIES	2,993.10	2,222.21	3,200.00	985.40	3,200.00
590-540-750-000	SEWER TECHNOLOGY	3,128.70	4,365.00	3,500.00	0.00	3,500.00
590-540-750-001	SOFTWARE MAINTENANCE AGREEMENT	5,008.25	5,063.59	5,500.00	5,238.87	6,000.00
590-540-760-000	POSTAGE	3,070.60	3,546.39	4,461.00	2,280.64	4,200.00
590-540-776-000	OM&R SUPPLIES NORMAL	86,949.29	33,389.16	65,000.00	47,200.77	70,000.00
590-540-776-001	LAB SUPPLIES	20,756.18	36,305.78	42,000.00	17,712.37	43,000.00
590-540-776-004	CHEMICAL SUPPLIES FOR PLANT	23,663.45	28,642.43	27,000.00	15,512.25	18,000.00
590-540-777-000	STATE TESTING & PERMITS	18,901.91	16,689.60	22,000.00	15,819.14	22,000.00
590-540-801-000	CONTRACTED SERVICES	216,425.56	146,817.65	215,000.00	119,693.84	215,000.00
590-540-801-002	CONTRACTED SERV - JANITORIAL	2,491.82	2,600.16	2,816.84	2,028.00	2,704.00
590-540-801-003	CONTRACTED SERV-SRF	0.00	0.00	1,000,000.00	346,019.97	350,000.00
590-540-801-004	CONT SERV - DIGESTER COVER	0.00	0.00	0.00	0.00	0.00
590-540-802-000	AUDIT	4,216.94	4,594.02	4,700.00	6,110.37	5,225.00
590-540-853-000	TELEPHONE	2,535.60	2,730.87	2,950.00	2,274.00	3,322.80
590-540-860-000	GAS/OIL/DIESEL	2,546.18	2,735.99	6,000.00	1,735.94	6,000.00
590-540-900-000	PUBLICATION	0.00	1,042.50	1,500.00	243.00	500.00
590-540-920-000	ELECTRIC	91,277.63	77,137.23	77,000.00	61,676.01	92,571.00
590-540-921-000	GAS (Consumers Energy)	29,114.59	28,655.38	30,000.00	20,251.33	30,000.00
590-540-922-000	WATER/SEWER/GARBAGE	4,147.10	2,563.47	6,000.00	1,722.13	4,500.00
590-540-943-000	EQUIPMENT RENT	1,039.81	1,373.15	2,500.00	1,235.90	2,500.00
590-540-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	200.00
590-540-960-000	EDUCATION AND TRAINING	11,197.55	736.41	5,000.00	4,085.55	5,000.00
590-540-961-000	MEMBERSHIP DUES	0.00	18.00	3,750.00	95.00	3,750.00
590-540-962-000	TRAVEL & LODGING	0.00	142.80	2,200.00	1,787.72	1,500.00
590-540-965-000	LIABILITY INSURANCE	23,163.92	21,239.64	23,500.00	16,590.11	23,353.90
590-540-965-001	VEHICLE INSURANCE	682.15	707.37	715.00	552.52	777.79
590-540-968-000	SEWER DEPRECIATION EXPENSE	683,473.40	681,810.98	0.00	0.00	0.00
590-540-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
590-540-970-000	CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
590-540-970-001	CAPITAL OUTLAY - METERS	3,508.00	2,040.00	12,500.00	0.00	12,500.00
590-540-970-002	CAPITAL OUTLAY - SRF	0.00	0.00	8,000,000.00	3,934,845.56	2,650,000.00
590-540-999-003	WAGES - ON CALL PART TIME	0.00	0.00	0.00	0.00	0.00
590-540-999-005	PRINCIPAL	0.00	0.00	0.00	0.00	0.00
590-540-999-006	CONTRACTED SERV - PRISON LABOR	0.00	0.00	0.00	0.00	0.00
590-540-999-007	CONT SRV- ALLEN ST	0.00	0.00	0.00	0.00	0.00
590-540-999-008	CONS SERV-N. ALMER ST PROJECT	0.00	0.00	0.00	0.00	0.00
590-540-999-009	SCRAP TIRE GRANT 2016	0.00	0.00	0.00	0.00	0.00
590-540-999-010	CONS SERV S ALMER	0.00	0.00	0.00	0.00	0.00
590-540-999-012	TRANSFER TO GENERAL FUND LOAN	0.00	0.00	0.00	0.00	0.00
590-540-999-013	TRANSFER TO REPAIR/REPLAC FUND	0.00	0.00	0.00	0.00	0.00
590-540-999-014	TRANSFER TO SANITATION (LOAN)	0.00	0.00	0.00	0.00	0.00
590-540-999-015	TRANSFER TO MOTOR POOL (LOAN)	0.00	0.00	0.00	0.00	0.00
590-540-999-017	BOND INTEREST PAYMENTS	-1,604.69	-1,645.31	0.00	0.00	0.00
Total SEWER DEPT OM & R:		1,532,482.72	1,341,219.70	9,927,935.32	4,904,081.91	3,864,637.03
COLLECTION SYSTEM						
590-545-702-000	COLLECTION SYSTEM WAGES	10,740.40	10,867.61	12,500.00	14,877.18	13,256.00
590-545-702-001	COLLECTION SYS DPW WAGES	12,195.54	8,115.62	18,166.23	10,417.88	18,882.47
590-545-702-002	SEWER WAGES - ON CALL	4,427.72	4,080.93	4,541.56	3,362.35	4,720.62
590-545-703-000	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
590-545-715-000	PAYROLL TAXES	1,964.00	1,660.60	2,746.21	2,058.04	2,875.01
590-545-716-000	HOSPITALIZATION INSURANCE	5,739.89	6,491.76	8,642.99	5,306.28	7,737.15
590-545-717-000	LIFE INSURANCE	82.45	86.16	100.55	71.82	106.59
590-545-718-000	RETIREMENT	1,413.34	1,142.89	3,520.78	1,365.07	3,213.85
590-545-719-000	SHORT/LONG TERM DISABILITY	227.64	271.82	317.38	261.57	385.54
590-545-721-000	WORKER'S COMP INSURANCE	363.68	522.77	420.67	504.50	525.00
590-545-776-000	OM&R SUPPLIES	25,597.35	19,884.59	25,000.00	17,259.00	25,000.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
590-545-776-001	CHEMICAL SUPPLIES LIFT STATION	4,120.53	1,292.31	5,000.00	1,628.75	5,000.00
590-545-777-000	STATE TESTING & PERMITS	0.00	0.00	0.00	0.00	0.00
590-545-801-000	CONTRACTED SERVICES	30,363.74	140,861.54	75,000.00	17,522.36	75,000.00
590-545-920-000	ELECTRIC - LIFT STATIONS	19,384.68	19,130.03	21,560.00	16,794.58	20,000.00
590-545-921-000	GAS	0.00	0.00	0.00	0.00	0.00
590-545-943-000	EQUIPMENT RENT	18,455.53	13,413.68	18,500.00	15,730.18	18,500.00
590-545-956-000	MISC/CONTINGENCY	0.00	0.00	0.00	0.00	0.00
590-545-960-000	EDUCATION & TRAINING	0.00	195.00	500.00	0.00	500.00
590-545-961-000	MEMBERSHIP DUES	0.00	0.00	0.00	0.00	0.00
590-545-962-000	TRAVEL & LODGING	0.00	0.00	0.00	0.00	0.00
590-545-965-000	LIABILITY INSURANCE	8,214.76	9,546.28	9,750.00	8,825.78	12,424.05
590-545-965-001	VEHICLE INSURANCE	682.15	707.37	657.00	552.52	777.79
590-545-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
590-545-970-000	CAPITAL OUTLAY	0.00	4,829.17	125,000.00	0.00	60,000.00
Total COLLECTION SYSTEM:		0.00	0.00	331,923.37	116,537.86	268,904.07
ADMIN						
590-560-702-000	WAGES ADMIN	62,363.73	66,599.55	70,468.88	65,091.75	145,937.22
590-560-704-000	WAGES IN LIEU OF HOSPITAL	360.00	0.00	0.00	0.00	0.00
590-560-715-000	PAYROLL TAXES	4,272.66	4,750.68	5,496.57	4,683.42	11,383.10
590-560-716-000	HOSPITALIZATION INSURANCE	37,060.94	23,971.77	22,550.00	19,071.40	21,196.48
590-560-717-000	LIFE INSURANCE	465.26	291.03	483.59	349.18	512.62
590-560-718-000	RETIREMENT	4,988.36	5,811.14	7,046.89	5,916.01	14,593.72
590-560-719-000	SHORT/LONG TERM DISABILITY	1,727.26	1,098.06	1,958.25	1,561.30	2,221.42
590-560-721-000	WORKER'S COMP INSURANCE	644.82	1,441.96	1,000.00	1,561.82	1,575.00
590-560-801-000	CONTRACTED SERVICES	0.00	0.00	0.00	0.00	155.00
590-560-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
590-560-999-000	TEMP WAGES	0.00	0.00	0.00	0.00	0.00
Total ADMIN:		111,883.03	103,964.19	109,004.18	98,234.88	197,574.57
OPERATING TRANSFER OUT						
590-966-995-000	TRANSFER TO BOND & INT FUND	33,428.10	29,308.37	492,599.22	0.00	786,802.98
590-966-995-001	TRANSFER TO FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total OPERATING TRANSFER OUT:		33,428.10	29,308.37	492,599.22	0.00	786,802.98
SEWER OPER/MAINT FUND Revenue Total:		1,633,624.28	1,563,564.11	10,567,656.98	5,317,540.93	4,623,483.26
SEWER OPER/MAINT FUND Expenditure Total:		1,829,645.50	1,725,471.93	10,871,041.09	5,127,936.97	5,129,747.89
Total SEWER OPER/MAINT FUND:		-196,021.22	-161,907.82	-303,384.11	189,603.96	-506,264.63
WATER OPER/MAINT FUND						
591-000-480-000	WATER SALES - UB	1,129,804.13	1,165,179.97	1,145,554.95	836,361.87	1,179,921.60
591-000-480-001	MISC WATER UB REVENUE	7,483.16	8,020.00	5,000.00	5,500.00	5,150.00
591-000-481-000	TAP-IN FEES	0.00	1,560.00	0.00	0.00	0.00
591-000-482-000	CHARGE FOR REPAIRS	4,608.00	0.00	0.00	0.00	0.00
591-000-483-000	UB PENALTIES & INTEREST	10,537.01	6,606.20	4,500.00	6,121.16	4,500.00
591-000-484-000	WATER METER REVENUE	435.00	290.00	145.00	0.00	145.00
591-000-665-000	INTEREST & DIVIDEND INCOME	83,612.40	83,314.57	30,000.00	50,628.18	30,000.00
591-000-675-000	MISC INCOME	1,819.46	28.96	0.00	492.96	0.00
591-000-675-001	MISC INCOME - GIFT CARDS	0.00	0.00	0.00	0.00	0.00
591-000-676-000	REIMBURSE FROM STATE-CARO CENT	0.00	0.00	0.00	0.00	0.00
591-000-687-000	CHARGE BACKS	0.00	0.00	0.00	0.00	0.00
591-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total:		1,238,299.16	1,264,999.70	1,185,199.95	899,104.17	1,219,716.60
METER READING						
591-536-702-000	WAGES METER READING	3,397.10	3,281.11	4,541.56	3,602.83	7,200.00
591-536-715-000	PAYROLL TAXES	317.73	232.92	354.24	257.80	561.60
591-536-716-000	HOSPITALIZATION INSURANCE	750.60	927.36	1,234.71	758.01	1,105.31
591-536-717-000	LIFE INSURANCE	13.77	14.40	16.76	12.00	17.81
591-536-718-000	RETIREMENT	237.96	229.79	454.16	249.81	720.00
591-536-719-000	SHORT/LONG TERM DISABILITY	37.94	45.33	52.90	43.59	64.24

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
591-536-721-000	WORKER'S COMP INSURANCE	32.15	74.75	75.00	63.31	75.00
591-536-943-000	EQUIPMENT RENTAL	3,443.13	3,598.71	3,500.00	3,852.85	5,000.00
591-536-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
591-536-999-000	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
Total METER READING:		8,230.38	8,404.37	10,229.33	8,840.20	14,743.96
OM&R						
591-540-702-000	WAGES OM&R	108,294.02	101,451.82	122,622.03	101,758.54	127,456.67
591-540-702-001	WAGES - LAB ANALYSIS	901.72	1,528.50	1,500.00	794.50	1,500.00
591-540-704-000	WAGES - IN LIEU OF HOSPITALIZ	0.00	0.00	0.00	0.00	0.00
591-540-715-000	PAYROLL TAXES	7,852.09	7,337.20	9,681.52	7,375.25	10,058.62
591-540-716-000	HOSPITALIZATION INSURANCE	22,139.66	25,039.56	33,337.24	20,467.08	29,843.29
591-540-717-000	LIFE INSURANCE	371.01	387.84	452.47	323.22	479.67
591-540-718-000	RETIREMENT	6,168.60	5,779.87	12,412.20	5,795.77	12,895.67
591-540-719-000	SHORT/LONG TERM DISABILITY	1,024.33	1,223.29	1,428.19	1,177.12	1,735.01
591-540-721-000	WORKER'S COMP INSURANCE	867.97	2,019.04	1,225.00	1,948.41	1,950.00
591-540-725-000	UNIFORMS	1,525.98	1,453.53	2,800.00	2,472.22	2,140.00
591-540-740-000	OFFICE SUPPLIES	984.83	199.63	500.00	821.54	1,000.00
591-540-750-000	WATER TECHNOLOGY	358.00	28,235.00	28,500.00	0.00	58,500.00
591-540-750-001	SOFTWARE MAINTENANCE AGREEMENT	3,907.83	4,183.81	5,500.00	4,837.29	5,500.00
591-540-760-000	POSTAGE	3,425.18	3,450.78	4,215.00	2,463.30	4,215.00
591-540-776-000	O&M SUPPLIES	141,276.09	65,415.81	75,000.00	46,223.85	75,000.00
591-540-777-000	WATER TESTING & PERMITS	2,038.05	3,071.75	4,200.00	4,180.41	12,000.00
591-540-777-001	WATER TESTING-Retire	6,578.04	6,061.95	6,000.00	1,255.75	0.00
591-540-801-000	CONTRACTED SERVICES	443,297.06	69,169.10	850,000.00	179,634.03	226,200.00
591-540-801-002	CONTRACTED SERV - JANITORIAL	0.00	0.00	0.00	0.00	0.00
591-540-802-000	AUDIT	2,729.36	3,248.97	3,500.00	3,270.83	3,250.00
591-540-853-000	TELEPHONE	1,193.61	1,190.82	1,380.00	944.84	1,380.00
591-540-860-000	GAS & OIL	431.76	455.51	725.00	44.24	750.00
591-540-900-000	PUBLICATION	486.00	999.00	1,500.00	486.00	1,500.00
591-540-920-000	ELECTRIC - WELLHOUSES	118,785.40	99,541.59	120,000.00	108,396.58	126,920.00
591-540-921-000	GAS (UTILITY)	8,607.56	9,386.00	10,050.00	7,863.50	10,500.00
591-540-930-000	ARSENIC BACKWASH	0.00	0.00	10,000.00	0.00	10,000.00
591-540-943-000	EQUIPMENT RENT	58,713.61	51,454.73	47,920.00	45,308.92	50,000.00
591-540-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
591-540-960-000	EDUCATION & TRAINING	2,656.10	2,895.00	5,000.00	1,935.00	5,000.00
591-540-961-000	MEMBERSHIP DUES	0.00	0.00	500.00	0.00	500.00
591-540-962-000	TRAVEL & LODGING	0.00	23.32	200.00	359.38	2,000.00
591-540-965-000	LIABILITY INSURANCE	10,848.55	11,249.68	11,200.00	8,787.03	12,369.51
591-540-968-000	WATER DEPRECIATION EXPENSE	336,656.33	343,347.95	0.00	0.00	0.00
591-540-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
591-540-970-000	CAPITAL OUTLAY	810.00	0.00	867,545.00	217,855.00	1,275,000.00
591-540-970-001	CAPITAL OUTLAY - METERS	5,968.00	7,349.20	37,500.00	2,639.00	12,500.00
591-540-970-002	CAPITAL OUTLAY - HYDRANTS	0.00	0.00	0.00	0.00	25,000.00
Total OM&R:		1,299,044.16	856,592.44	2,276,493.65	779,418.60	2,107,243.44
ADMIN						
591-560-702-000	WAGES ADMIN	62,362.50	66,599.29	70,468.88	54,056.03	70,347.62
591-560-704-000	WAGES IN LIEU OF HOSPITAL	360.00	0.00	0.00	0.00	0.00
591-560-715-000	PAYROLL TAXES	4,272.54	4,750.57	5,496.57	3,867.02	5,487.11
591-560-716-000	HOSPITALIZATION INSURANCE	15,771.48	17,915.11	19,550.00	13,532.49	21,196.48
591-560-717-000	LIFE INSURANCE	237.86	256.20	210.00	178.63	271.57
591-560-718-000	RETIREMENT	4,988.28	5,811.14	7,046.89	4,812.45	7,034.76
591-560-719-000	SHORT/LONG TERM DISABILITY	801.93	940.73	950.00	717.46	1,078.27
591-560-721-000	WORKER'S COMP INSURANCE	644.82	1,441.96	1,275.00	1,221.24	1,275.00
591-560-801-000	CONTRACTED SERVICES- NEW					500.00
591-560-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ADMIN:		89,439.41	97,715.00	104,997.34	78,385.32	107,190.82
OPERATING TRANSFER OUT						
591-966-995-000	TRANSFER TO BOND & INT FUND	5,541.00	3,308.94	105,408.32	0.00	0.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
591-966-995-001	TRANSER TO GEN BLDG & GROUNDS	10,000.00	10,000.00	10,000.00	0.00	10,000.00
591-966-995-002	TRANSER TO FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total OPERATING TRANSFER OUT:		15,541.00	13,308.94	115,408.32	0.00	10,000.00
WATER OPER/MAINT FUND Revenue Total:		1,238,299.16	1,264,999.70	1,185,199.95	899,104.17	1,219,716.60
WATER OPER/MAINT FUND Expenditure Total:		1,412,254.95	976,020.75	2,507,128.64	866,644.12	2,239,178.21
Total WATER OPER/MAINT FUND:		-173,955.79	288,978.95	-1,321,928.69	32,460.05	-1,019,461.62
SANITATION FUND						
596-000-480-000	COLLECTIONS - UB REVENUE	498,929.40	462,276.18	474,086.25	310,989.04	493,049.70
596-000-483-000	PENALTIES - UB	10,729.68	7,327.63	5,000.00	5,092.37	5,000.00
596-000-665-000	INTEREST & DIVIDEND INCOME	1,348.64	1,493.06	800.00	88.32	100.00
596-000-675-000	MISC INCOME	0.00	0.00	0.00	0.00	0.00
596-000-687-000	CHARGE BACKS	0.00	0.00	0.00	0.00	0.00
596-000-699-000	TRANSFER FROM GENERAL	50,000.00	40,000.00	14,000.00	0.00	10,000.00
Total:		561,007.72	511,096.87	493,886.25	316,169.73	508,149.70
SANITATION						
596-521-702-000	WAGES	5,844.75	7,764.92	9,083.11	5,273.96	9,450.00
596-521-703-000	WAGES - SEASONAL	5,460.00	3,352.50	5,428.80	2,370.00	3,600.00
596-521-715-000	PAYROLL TAXES	838.59	805.61	1,131.93	563.39	1,017.90
596-521-716-000	HOSPITALIZATION INSURANCE	1,640.02	1,854.84	2,469.43	1,516.11	2,210.61
596-521-717-000	LIFE INSURANCE	27.47	28.68	33.52	23.91	35.49
596-521-718-000	RETIREMENT	382.07	543.64	908.31	359.43	945.00
596-521-719-000	SHORT/LONG TERM DISABILITY	75.87	90.65	105.79	87.17	128.47
596-521-721-000	WORKER'S COMP INSURANCE	64.30	149.48	128.75	144.24	150.00
596-521-740-000	OFFICE SUPPLIES	832.74	395.04	500.00	231.14	500.00
596-521-750-000	TECHNOLOGY	0.00	0.00	0.00	0.00	0.00
596-521-750-001	SOFTWARE MAINTENANCE AGREEMENT	1,877.65	1,303.41	2,455.55	1,437.79	2,500.00
596-521-760-000	POSTAGE	1,930.55	1,836.98	2,000.00	1,700.77	2,000.00
596-521-801-000	CONTRACTED SERVICES	481,116.04	484,197.43	498,000.00	368,301.04	505,000.00
596-521-802-000	AUDIT	1,159.11	1,389.60	1,550.00	1,617.05	1,500.00
596-521-853-000	TELEPHONE	0.00	0.00	0.00	0.00	0.00
596-521-943-000	EQUIPMENT RENT	7,740.29	7,444.67	6,492.79	4,861.69	8,000.00
596-521-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
596-521-965-000	LIABILITY INSURANCE	3,168.62	3,285.79	3,242.00	2,566.50	3,612.86
596-521-965-001	LIABILITY LANDFILL BOND	0.00	2,450.00	0.00	0.00	2,450.00
596-521-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
596-521-970-000	SANITATION CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00
Total SANITATION:		512,158.07	516,893.24	533,629.98	391,054.19	543,200.33
ADMIN						
596-560-702-000	WAGES ADMIN	25,717.31	26,589.55	28,632.79	22,368.24	28,384.84
596-560-704-000	WAGE IN LIEU HOSPITAL	180.00	0.00	0.00	0.00	0.00
596-560-715-000	PAYROLL TAXES	1,837.60	1,904.01	2,233.36	1,612.94	2,214.02
596-560-716-000	HOSPITALIZATION INSURANCE	6,529.92	6,710.42	7,320.00	4,983.27	7,940.97
596-560-717-000	LIFE INSURANCE	99.54	112.55	115.00	77.66	119.31
596-560-718-000	RETIREMENT	2,209.92	2,286.55	2,863.28	1,911.52	2,838.48
596-560-719-000	SHORT/LONG TERM DISABILITY	315.50	386.99	385.00	257.34	445.33
596-560-721-000	WORKER'S COMP INSURANCE	269.23	581.31	738.90	560.98	600.00
596-560-760-000	POSTAGE	516.54	797.61	1,090.00	100.00	1,200.00
596-560-801-000	CONTRACTED SERVICES- NEW					175.00
596-560-853-000	TELEPHONE	265.85	224.95	245.40	184.05	250.00
596-560-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
Total ADMIN:		37,941.41	39,593.94	43,623.73	32,056.00	44,167.95
SANITATION FUND Revenue Total:		561,007.72	511,096.87	493,886.25	316,169.73	508,149.70
SANITATION FUND Expenditure Total:		550,099.48	556,487.18	577,253.71	423,110.19	587,368.28
Total SANITATION FUND:		10,908.24	-45,390.31	-83,367.46	-106,940.46	-79,218.58
EQUIPMENT FUND						

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
661-000-665-000	INTEREST & DIVIDEND INCOME	14,125.74	18,749.06	7,000.00	11,738.67	7,000.00
661-000-667-000	EQUIP RENTAL (00/01 FROM GEN)	59,848.36	79,280.72	70,428.48	52,800.48	75,300.00
661-000-667-001	EQUIPMENT RENTAL FROM MAJOR	37,233.36	52,042.55	54,150.00	56,399.58	62,700.00
661-000-667-002	EQUIPMENT RENTAL FROM LOCAL	61,450.16	65,293.90	60,000.00	57,308.22	65,000.00
661-000-667-003	EQUIP RENTAL FROM MUNICIPAL ST	21,429.82	56,659.55	31,000.00	51,191.49	33,000.00
661-000-667-004	EQUIPMENT RENTAL FROM DDA	5,014.86	2,425.01	5,000.00	1,928.80	4,000.00
661-000-667-005	EQUIPMENT RENTAL FROM SEWERS	22,776.21	17,913.67	23,854.67	20,965.13	26,000.00
661-000-667-006	EQUIPMENT RENTAL FROM WATER	62,156.74	55,053.44	51,420.00	49,161.77	55,000.00
661-000-667-007	EQUIP RENTAL FROM SANITATION	7,740.29	7,444.67	6,492.79	4,861.69	8,000.00
661-000-667-008	EQUIPMENT REVENUE CLEARING	0.00	0.00	0.00	0.00	0.00
661-000-667-009	EQUIPMENT RENTAL FROM FIRE	0.00	66.87	200.00	0.00	0.00
661-000-675-000	MISC. INCOME	0.00	0.00	0.00	0.00	0.00
661-000-692-000	LOCAL SOURCE FUND BALANCE	0.00	0.00	0.00	0.00	0.00
661-000-693-000	SALE OF FIXED ASSETS-VEHICLES	3,205.00	0.00	0.00	0.00	0.00
661-000-699-000	TRANSFER FROM GENERAL	57,411.00	205,406.61	0.00	0.00	0.00
661-536-999-001	WAGES - IN LIEU OF HOSPITALIZ	0.00	0.00	0.00	0.00	0.00
Total :		352,391.54	560,336.05	309,545.94	306,355.83	336,000.00
MOTOR POOL						
661-575-702-000	WAGES - DPW	10,792.93	14,771.42	17,000.00	13,035.14	17,250.00
661-575-702-001	ADMINISTRATIVE WAGES	14,744.55	14,234.12	16,775.74	12,530.96	17,315.60
661-575-708-000	WAGES - PART TIME	0.00	0.00	0.00	0.00	0.00
661-575-715-000	PAYROLL TAXES	1,748.03	2,064.35	2,634.51	1,819.12	2,696.12
661-575-716-000	HOSPITALIZATION INSURANCE	4,909.47	5,422.55	5,660.00	4,385.60	6,540.63
661-575-717-000	LIFE INSURANCE	78.34	70.09	85.00	55.84	90.06
661-575-718-000	RETIREMENT	1,965.94	2,381.27	3,377.57	2,140.64	3,456.56
661-575-719-000	SHORT/LONG TERM DISABILITY	274.39	267.92	290.00	271.82	380.07
661-575-721-000	WORKER'S COMP INSURANCE	212.06	419.33	625.00	404.70	450.00
661-575-725-000	UNIFORMS	0.00	0.00	250.00	0.00	0.00
661-575-750-000	TECHNOLOGY	0.00	0.00	0.00	0.00	0.00
661-575-750-001	SOFTWARE MAINTENANCE AGREE'T	1,855.87	1,353.69	2,004.55	1,767.57	2,000.00
661-575-760-000	POSTAGE	129.61	206.50	250.00	125.00	250.00
661-575-776-000	MAINTENANCE SUPPLIES	20,240.36	20,968.46	30,000.00	23,192.31	30,000.00
661-575-801-000	MOTOR POOL Contracted serv	827.70	207.69	2,000.00	62.66	2,000.00
661-575-802-000	AUDIT	1,333.16	1,204.57	1,415.00	846.47	1,750.00
661-575-853-000	TELEPHONE	709.96	605.00	700.00	495.15	700.00
661-575-860-000	GAS/OIL	22,487.30	21,590.62	26,000.00	19,810.24	28,000.00
661-575-930-000	CONTRACTED REPAIRS	61,730.64	26,134.03	35,000.00	22,443.44	25,000.00
661-575-956-000	MISC/CONTINGENCY	0.00	0.00	100.00	0.00	100.00
661-575-965-000	LIABILITY INSURANCE	736.62	2,082.34	2,562.00	1,468.34	2,680.48
661-575-965-001	VEHICLE INSURANCE	2,372.32	1,119.36	2,500.00	1,032.49	839.90
661-575-968-000	MOTOR POOL DEPRECIATION EXPENS	102,620.23	104,204.39	50,000.00	0.00	0.00
661-575-969-000	TAX - PENALTY & INTEREST	0.00	0.00	0.00	0.00	0.00
661-575-970-000	CAPITAL OUTLAY	0.00	12,623.42	268,000.00	246,563.81	150,000.00
661-575-999-008	EDUCATION AND TRAINING	0.00	0.00	0.00	0.00	0.00
661-575-999-010	TRANSFER TO SEWER - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-011	TRANSFER TO LOCAL - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-012	TRANSFER TO MUNICIPAL - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-013	TRANSFER TO DDA - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-014	TRANSFER TO WATER - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-015	TRANSFER TO SANITATION - EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-016	TRANSFER TO FIRE- EQUIP	0.00	0.00	0.00	0.00	0.00
661-575-999-017	TRANSFER TO MAJOR - EQUIP	0.00	0.00	0.00	0.00	0.00
Total MOTOR POOL:		249,769.48	231,931.12	467,229.37	352,451.30	291,499.42
OPERATING TRANSFER IN						
661-931-699-000	TRANSFER FROM GENERAL	0.00	0.00	135,000.00	0.00	0.00
OPERATING TRANSFER OUT						
661-966-995-000	TRANSFER TO GENERAL-BLDG EXP	40,000.00	40,000.00	40,000.00	0.00	40,000.00
661-966-995-001	TRANSFER TO GENERAL - EQUIP	0.00	0.00	0.00	0.00	0.00

Account Number	Account Title	2023-24 Pri Year 2 Actual	2024-25 Pri Year Actual	2025-26 Cur Year Budget	2025-26 Cur Year Actual (as of 3/31/2026)	2026-27 Budget
661-966-995-002	TRANSFER TO FUND BALANCE	0.00	0.00	0.00	0.00	0.00
Total OPERATING TRANSFER OUT:		40,000.00	40,000.00	40,000.00	0.00	40,000.00
EQUIPMENT FUND Revenue Total:		352,391.54	560,336.05	444,545.94	306,355.83	336,000.00
EQUIPMENT FUND Expenditure Total:		289,769.48	271,931.12	507,229.37	352,451.30	331,499.42
Total EQUIPMENT FUND:		62,622.06	288,404.93	-62,683.43	-46,095.47	4,500.58
Grand Totals:		-166,835.89	197,507.89	-3,417,164.32	-563,735.89	-2,731,674.65

CITY OF CARO



CAPITAL IMPROVEMENTS PROGRAM FY 2026 - 2032

April 2026

APPROVED:

Planning Commission: Tuesday, April 14, 2026

City Council:

INTRODUCTION

Pursuant to the Michigan Planning Enabling Act, act 33 of 2008, “...*the Planning Commission shall annually prepare a capital improvements program (CIP) of public structures and improvements...*” Though not necessary to include, the City also lists anticipated equipment and vehicle needs for each department.

What is a Capital Improvement Program (CIP)?

A Capital Improvement Program is a six-year schedule of public physical improvements which identifies the needs for major public infrastructure improvements, and the sources of funding to make those improvements. It provides a schedule of expenditures for constructing, maintaining, upgrading, and/or replacing a community’s physical inventory. The CIP, therefore, is a tool to assess the long-term capital project requirements (the “big jobs”) of the City. Since capital improvement projects are spread across multiple community needs (streets, sidewalks/pathways, water and sewer, fire protection, police, parks and recreation, municipal administration, etc.), the CIP prioritizes these projects across the entire community and over time to help plan for the most critical upgrades in any given six-year period.

What are Capital Improvement Projects?

Capital improvement projects are major and infrequent expenditures, such as the construction of a new facility, a major rehabilitation or repair of an existing facility, or the purchase of major equipment. Capital improvement projects are non-recurring expenditures that tend to be large, both in physical size and in cost (\$5,000 or more). They also typically have a long-term usefulness (3 years or more).

Examples of capital improvement projects can include:

- Construction or rehabilitation of a street
- Purchase of a new fire truck
- Extension or replacement of a water/sewer line
- Purchase of a new police car
- Purchase of a new plow truck
- Purchase of new park equipment

Examples of expenditures which would *not* usually constitute a capital improvement project include:

- Purchase of new office furniture
- Purchase of small equipment (lawn mowers, copiers, individual computers, etc.)
- Recurring maintenance of existing facilities
- Minor repairs of existing buildings and equipment
- Minor improvements to existing buildings (carpet, painting, etc.)

DEFINITIONS

Annual Budget: While the Capital Improvement Program is a proposed spending plan for six years, the Annual Budget is the legal authorization to spend funds during the upcoming fiscal year, which begins July 1st and ends June 30th. The Annual Budget includes all revenue sources and all expenditures including personnel costs, recurring operational expenses as well as capital items and debt payments. Items in the CIP may or may not be included in the Annual Budget, depending on

financial conditions of the City. Capital items included in the Annual Budget are accounted for in separate line items in each fund. These accounts are called “Capital Outlay.”

Appropriation: Money appropriated by the City Council for capital improvement projects to be implemented during the budget year. It includes amendments made during the fiscal year to the originally approved capital budget appropriations.

Capital Improvements: Projects that result in the acquisition, addition, updating, or development of physical facilities or major equipment.

Capital Improvement Program: Capital Improvement Programming is the preparation and updating of a recommended schedule of public works and related equipment to be built or purchased during the next six years. To be effective, the City's Capital Improvement Program will cover the City's entire range of public facility and service requirements. In the City's Capital Improvement Program, all future projects are listed in order of construction priority together with cost estimates and the anticipated means of financing for each project.

Capital Outlay Budget: Though capital projects are included in the Annual Operating Budget, they are accounted for separately as “Capital Outlay.”

Department: A section of the City’s organization that is interested in and deals with the delivery of a specific public service. (e.g. police department, fire department, department of public works...)

Expenditure: The actual outlay of money for goods and services. The City expends money for operating costs, personnel, capital outlay and debt payments. Some expenditures are restricted to a particular purpose based on the corresponding source of revenue (e.g. revenue derived from Public Act 51 Gas & Weight taxes can only be expended on maintaining, repairing and replacing major and local streets).

Fund: A fund is an independent accounting entity with a self-balancing set of accounts, created for the purpose of carrying on a specific activity. It has accounts for assets, liabilities, equities, and revenue and expenditures. Each fund receives revenue from a separate source and is restricted for a particular purpose.

Revenue: Income generated from all sources during the normal course of operation. The City of Caro generates revenue through property taxes, special assessments, commodity charges, state shared revenue, fines and fees, interest on investments, federal state and local grants, etcetera.

FUNDING OVERVIEW

Capital improvements projects involve the outlay of substantial funds making numerous sources of funding necessary to provide financing over the life of the project. Most capital funding sources are earmarked for specific purposes and cannot be transferred from one capital program to another. The CIP has to be prepared with some projections as to the amount of money available. The following is a summary of the funding sources for projects included in the CIP:

Bonds

When the City of Caro sells bonds, purchasers are, in effect, lending the community money. The money is repaid, with interest, from taxes or fees over the years. The logic behind issuing bonds (or “floating a bond issue”) for capital projects is that the citizens who benefit from the capital improvements over a period of time should help the community pay for them.

General Obligation (G.O.) bonds: Perhaps the most flexible of all capital funding sources, G.O. bonds can be used for the design or construction of any capital project. These bonds are financed through property taxes. In financing through this method, the taxing power of the community is pledged to pay interest and principal to retire the debt. Limited tax obligations bonds can be approved by resolution of the governing board without voter approval because it does not require an increase in taxes. Unlimited tax general obligation bonds require voter approval because it requires an increase the taxes that it levies and the amount is included in Caro’s state-imposed debt limits. To minimize the need for property tax increases, the community makes every effort to coordinate new bond issues with the retirement of previous bonds. G.O. bonds are authorized by a variety of state statutes.

Revenue bonds: Revenue bonds are sold for projects that produce revenues such as water and sewer system projects. Revenue bonds depend on user charges and other project-related income to cover their costs. Unlike G.O. bonds, Revenue bonds are not included in the community state-imposed debt limits because the full faith and credit of the community backs them. Revenue bonds are authorized by Public Act of 1933, the Revenue Bond Act.

Enterprise Funds (Water and Sewer Fund)

In enterprise financing, funds are accumulated in advance for capital requirements. Enterprise funds not only pay for capital improvements, but also for the day-to-day operations of community services and the debt payment on revenue bonds. The community can set levels for capital projects; however, increases in capital expenditures for water mains, for example, could result in increased rates. Enterprise fund dollars can only be used on projects related to that particular enterprise fund.

The revenues generated from the Caro's Water and Sewer system must be set aside and collected in accounts as required by law and governmental accounting standards. These revenues are pledged for the specific purposes and transferred in a manner specified by those requirements.

The City of Caro charges for water service supplied by the system based on a rate schedule measured by water usage. These charges must be sufficient to provide adequate revenues for operations, maintenance, replacements, improvements, and debt retirement.

Federal and State Funds

The federal and state governments make funds available to communities through numerous grants and aid programs. Some funds are tied directly to a specific program. The community has discretion (within certain guidelines) over the expenditure of others. For the most part, the community has no direct control over the amount of money received under these programs.

Millage

The property tax is a millage that is one of the most important sources of community revenue. The property tax rate is stated in mills (one dollar per \$1,000 of valuation). This rate is applied to a property's net value, following the application of all exemptions and a 50% equalization ratio. Caro is authorized to utilize millages under Public Act 279 of 1909, the Home Rule Cities Act.

Special Assessments

Capital improvements that benefit particular properties, rather than the community as a whole, may be financed more equitably by special assessment, i.e., by those who directly benefit. Local improvements often financed by this method in Caro are sidewalks.

State Shared Revenue

The City of Caro receives its share of various taxes and fees from programs and requirements by the State of Michigan. This refers to both constitutional and statutory Revenue Sharing payments.

- The Constitutional portion consists of 15% of gross collections from the 4% sales tax distributed to cities, villages, and townships based on their population. The Legislature cannot reduce or increase this amount.
- The Statutory portion is distributed by a formula, set in Public Act 532 of 1998. The Act calls for 21.3% of the 4% sales tax collections to be distributed in accordance with the formula. The Legislature has the ability to reduce the statutory portion based on the State's priorities for the State's budget.

Tax Increment Financing (TIF)

TIF is a municipal financing tool that can be used to renovate or redevelop declining areas while improving their tax base. TIF applies the increase in various state and local taxes that results from a redevelopment project to pay for project-related public improvements. This is main revenue source for the City of Caro Downtown Development Authority.

CAPITAL IMPROVEMENTS PROGRAM PRIORITY RANKING SYSTEM

PRIORITY 1: ESSENTIAL- Urgent, high-priority projects that should be done if at all possible. These include projects that are required to complete a major public improvement; projects that would address an emergency, or remedy a condition dangerous to public health, welfare and safety; projects that would provide facilities for a critically needed community program; projects needed to correct an inequitable distribution of public improvements in the past; and projects vital to the economic stability of the City. A special effort is made to find sufficient funding for all of the projects in this group. Although they may be critical projects, out-year projects generally receive lower rankings than first year projects. As they “move” closer to first year funding, the priority ranking increases.

PRIORITY 2: DESIRABLE- High-priority projects that should be done as funding becomes available. These include projects that would benefit the community, and projects whose validity of planning and validity of timing have been established and are appropriate for a progressive community to pursue.

PRIORITY 3: ACCEPTABLE- Worthwhile projects to be considered if funding is available. These are projects that are adequately planned, but not absolutely required, and should be deferred to a subsequent year if budget reductions are necessary.

PRIORITY 4: DEFERRABLE Low-priority projects which are desirable but not essential and can be postponed without detriment to present services.

CIP 6-YEAR ANALYSIS BY DEPARTMENT

Overview

In the six-year plan we have a moderately aggressive plan to spend nearly \$19 million on Capital Projects. However, nearly \$10 million of those projects are sought to be completed using State Revolving Fund (SRF) dollars which have the possibility of being grants. Of the \$19 million the largest portion is nearly \$12 million with the Department of Public Works, including nearly \$10 million for the SRF request. The second largest portion is Wastewater and Sewer at nearly \$3.5 million, however \$3 million is the ending matter of the current SRF project which will end in Fiscal Year 2026/2027. Therefore, the direct known obligation from the City for Capital Projects in this CIP is only around \$5 million over 6 years.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY

Overall Summary

DEPARTMENT	FUNDING SOURCE	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	TOTAL
Police	GENERAL	\$ 88,333	\$ 73,033	\$ 83,333	\$ 80,000	\$ 87,000	\$ 85,500	\$ 497,199
Fire	FIRE	\$ 9,250	\$ 68,500	\$ 119,500	\$ 20,500	\$ 20,500	\$ 900,000	\$ 1,138,250
DPW	GENERAL/STREETS/WATER/SEWER/ STATE REVOLVING LOAN/CDBG	\$ 2,653,500	\$ 3,723,500	\$ 4,410,000	\$ 495,000	\$ 370,000	\$ 245,000	\$11,897,000
DDA	DDA	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 240,000
Parks and Rec.	GENERAL/GRANTS	\$ 710,000	\$ 10,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,020,000
Sewer	SEWER/STATE REVOLVING LOAN	\$ 3,000,000	\$ 250,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 3,425,000
Admin/Special Projects	GENERAL/GRANTS	\$ 40,000	\$ 200,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 640,000
TOTAL PER YEAR		\$ 6,541,083	\$ 4,365,033	\$ 5,527,833	\$ 635,500	\$ 517,500	\$ 1,270,500	\$18,857,449
6-Year Total		\$18,857,449						

Police

The police department has little major capital expenses. The total need for the six-year CIP is just shy of \$500,000. Most of their Capital Projects are lease payments on vehicles and equipment replacement, however, as innovations in policing technology change this might require revision in future CIPs.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY
POLICE DEPARTMENT

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	TOTALS
Taser Lease for Taser to	3	General Fund	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Replacement Body cams	3	General Fund		\$2,200					\$2,200
Replacement office furniture	2	General Fund					\$3,000		\$3,000
Patrol Vehicle Lease Payments	1	General Fund	\$35,333	\$47,333	\$59,333	\$60,000	\$60,000	\$60,000	\$321,999
Patrol vehicle components (lights, Radio)	1	General Fund		\$10,000	\$5,000	\$5,000	\$5,000	\$7,000	\$32,000
Encryptable Mobile radios for patrol vehicles	2	General Fund	\$40,000						\$40,000
Ballistic Vest & carriers x 3	2	General Fund	\$3,000		\$5,000	\$5,000	\$5,000	\$5,000	\$23,000
Bola Wrap replacement	4	General Fund			\$4,000		\$4,000		\$8,000
Office Computer upgrades	3	General Fund		\$3,500				\$3,500	\$7,000
TOTAL			\$88,333	\$73,033	\$83,333	\$80,000	\$87,000	\$85,500	\$497,199
Priority =P				6-Year Total	\$497,199				

Fire

The fire department's need over the next six years is just above \$1 million. Fire's capital needs include equipment, radios and fire apparatus, with the largest need being the replacement of Engine 2 forecasted to be purchased in the FY 2031-32 budget. As technology improves and the Fire Department's responsibilities increase this could require adjustments in future CIPs.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY
Fire Department

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	6 Year Total
Bunker Gear	1	Fire	\$ 9,250	\$ 18,500	\$ 19,500	\$ 20,500	\$ 20,500		\$ 88,250
Ice Water Resuce Suits	1	Fire			\$ 10,000				\$ 10,000
Chief and Med Vehicle Lease	1	Fire			\$ 90,000				\$ 90,000
Grass Truck	2	Fire		\$ 50,000					\$ 50,000
Replace Engine 2	3	Fire						\$900,000	\$ 900,000
TOTAL			\$ 9,250	\$ 68,500	\$119,500	\$ 20,500	\$ 20,500	\$900,000	\$ 1,138,250
				6-Year Total	\$1,138,250				

Downtown Development Authority

The six-year proposed activities for the Downtown Development Authority demonstrate a commitment to contributing to the maintenance of downtown infrastructure and continuing their façade program. This is the second year the DDA has been included in the Capital Improvement Program as the DDA is committed to being an active part in the capital improvement process in the City.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY

DDA

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	TOTAL
Downtown Light Poles	1	DDA-Capital Outlay	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Parking Lot Maintenance	1	DDA-Capital Outlay	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Façade Grant Program	1	DDA-Capital Outlay	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
TOTAL			\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
6-Year Total			\$240,000						

Department of Public Works

The six-year proposed need for Capital Projects is nearly \$12 million. The main thrust of these costs is the nearly \$10 million investment in the water system being sought using the Drinking Water State Revolving Fund (DWSRF) program. As these dollars have the potential to be grants or low interest loans, these give the city a tremendous opportunity to realize needed infrastructure improvements, but not being all on the direct cost to the city.

This CIP demonstrates the focus on ensuring our infrastructure is maintained and we do not get behind the eight ball in terms of deferring maintenance. These include street projects, equipment and vehicle purchases, water main projects, sewer main projects, building or repairing parking lots, building maintenance, investments in technology and repurposing obsolete equipment.

The numbers reflected in these breakdowns are estimated and do not reflect actual quoted prices or bids and will be updated annually with more accurate numbers.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY
DPW

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	6 Year Total
CIPP 1,200 Ft. of Sewer Where Needed	1	Sewer		\$95,000	\$95,000	\$95,000	\$95,000	\$95,000	\$475,000
Sewer Lining	1	Sewer		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Howard Street Reconstruction (with Utilities)	1	Local Streets/Water/Sewer or State Revolving Loan	\$1,115,000						\$1,115,000
Gilford Road- Reconstruction (with Utilities) Fremont to Palmer	1	State Revolving Loan		\$1,250,000					\$1,250,000
Gilford Road- Reconstruction (with Utilities) Hooper to Collingwood Drive	1	State Revolving Loan		\$650,000					\$650,000
E. Sherman Street Water Main Replacement	1	Major Streets/MDOT/Water/Sewer	\$800,000						\$800,000
Sheridan Street Water Main Replacement	1	Local Streets/Water/Sewer or State Revolving Loan		\$200,000					\$200,000
E. Frank Street Water Main Replacement	1	State Revolving Loan		\$600,000					\$600,000
Hooper Street Water Main Replacement	1	State Revolving Loan or Major Streets/Water/CDBG			\$3,000,000				\$3,000,000
Alley Water Replacement	1	Water/Municipal Streets		\$250,000					\$250,000
Stealth Water Meter Upgrade	1	State Revolving Loan	\$28,500	\$28,500	\$480,000				\$537,000
Replacement Well	1	State Revolving Loan/Water	\$650,000						\$650,000
New Pick-Up	2	Equipment	\$60,000		\$60,000				\$120,000
Annual Sidewalk Replacement (SA)	2	Municipal Streets/Special Assessment		\$250,000		\$250,000			\$500,000
Dump Truck/Plow Truck	3	Equipment		\$250,000					\$250,000
Vac Truck	3	Equipment			\$500,000				\$500,000
MDOT Small Urban Project Match	3	Major Streets			\$125,000		\$125,000		\$250,000
TOTAL			\$2,653,500	\$3,723,500	\$4,410,000	\$495,000	\$370,000	\$245,000	\$11,897,000
Total for 6 years			\$ 11,897,000						

Parks and Recreation

The capital needs for parks and recreation represent a total of \$1 million in potential project costs. These items represent priorities to improve the usefulness and access of our parks, while aggressively seeking grant funding to cover as many of these costs as possible. As the City is engaged in developing programming for our parks, as we discover which items prove to be popular or require additional investment, those will be reflected in future CIPs.

The numbers reflected in these breakdowns are estimated and do not reflect actual quoted prices or bids and will be updated annually with more accurate numbers.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY

Parks and Rec.

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	TOTALS
			Reconstruct Tennis Courts	1	General/DNR Grants	\$400,000			
Chippewa Kayak Launch	4	General/Grants	\$300,000						\$300,000
Connect Chippewa and Bieth Trails	4	General/Grants			\$100,000				\$100,000
Fairgrounds Fence	1	General/Grants			\$200,000				\$200,000
Lions Head Fountain	2	General/Donations	\$5,000						\$5,000
Neighborhood Park Development	2	General/Grants	\$5,000	\$10,000					\$15,000
TOTAL			\$710,000	\$10,000	\$300,000	\$0	\$0	\$0	\$1,020,000
6-Year Total			\$1,020,000						

Wastewater Treatment Plant

The wastewater treatment plant’s six year estimated capital needs are projected to be nearly \$3.5 million. As previously mentioned in the overall breakdown, \$3 million of these projects are final part of the upgrade of the Wastewater Treatment Plant and substations as part of the Clean Water State Revolving Fund (CWSRF) the City was awarded as a low interest loan. As such, the direct required investment directly from the city has the potential to be on the low end up front, while paying the loan back over time with aggressive monitoring of rates vs. costs. Once the project is completed, there will be a necessary evaluation of what comes next in order to ensure efficient operation of this system, to ensure it is always in proper working order. Once the upgrade is completed, future CIPs will reflect projects which come from said evaluation.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY

Wastewater

CAPITAL ITEM	Priority	Fund Source	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	6 Year Total
Headworks Overhead Door	1	Sewer		\$ 150,000					\$ 150,000
Pole Barn Overhead Door					\$ 75,000				\$ 75,000
Plant Upgrade	1	State Revolving Loan	\$3,000,000						\$3,000,000
Manned Trash Pump	4	Equipment		\$ 60,000					\$ 60,000
Plant Doors and Windows	4	Sewer		\$ 40,000	\$100,000				\$ 140,000
TOTAL			\$3,000,000	\$250,000	\$175,000	\$0	\$0	\$0	\$3,425,000
6-Year Total			\$ 3,425,000						

Administration

The projects classified under Administration include special projects initiated by the City Council, Boards/Commissions or the City Manager and/or have strategic significance. The 6-year outlook is to spend just shy of \$650,000 on these projects. The largest project moving forward is upgrades at City Hall to reflect needed updates due to age, and regular wear and tear. Also, election equipment expenditures became necessary after the passing of Proposal 2 in 2022.

DEPARTMENT 6-Year CAPITAL ITEM SUMMARY

Admin/Special Projects

		2026-27	2027-28	2028-29	2029-30	2029-30	2030-31	2031-32	
CAPITAL ITEM	Priority Fund Source								
Council Room & Office Renovations	3 General Fund		\$200,000						\$200,000
Fire Suppression System	3 Grant/General Fund			\$400,000					\$400,000
Technology Upgrades (server & computers)	3 General Fund	\$ 10,000							\$ 10,000
Election Equipment Upgrades	1 General Fund	\$ 30,000							\$ 30,000
TOTAL		\$ 40,000	\$200,000	\$400,000	\$ -	\$ -	\$ -	\$ -	\$640,000
6-Year Total		\$640,000							

Overall, the Capital Improvement Program is set for steady investment in necessary projects in order to keep our City moving forward. These projects keep the goals of the Master Plan in mind as we move forward, as well as input from stakeholders throughout the City of Caro and beyond.

CITY OF CARO

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CITY CLERK
RITA PAPP
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TAMMY RIES
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JILL WHITE

TO: City Council
FROM: Karen Snider – Mayor
SUBJECT: Mayor’s Report
DATE: April 20, 2026

I had the privilege of attending the Caro Chamber of Commerce 56th annual 2025 Citizen of the Year Banquet dinner/event held at the Caro Knights of Columbus Hall on Saturday, April 11, 2026. Congratulations to Jerry Bernhardt for being chosen as 2025 “Citizen of the Year” and Luke Joslyn as “Junior Citizen of the Year”. Many awards were given to others such as Merit Award, Business of the Year, Special Tribute etc. It was fun to see all the beautiful centerpieces on the tables.

On April 6, 2026, I attended the Caro Chamber of Commerce Ribbon Cutting and First Dollar Presentation in conjunction with the Grand Opening of Caro’s newest retail business “Caro Dairy Delight”. The owner is Steed Mills Jr. and it is located at 144 W. Burnside Street, Caro, MI. Lots of different flavored ice cream to pick from.

I attended Caro Rotary Club on April 13, 2026. Erin Schmandt, Rotary Club member, announced that the mural committee is still looking for host buildings for this project. The outcome is to host beautiful public art on the buildings. There are still opportunities for large or small pieces of art. Contacts can be made at [HTTPS://CAROROTARYCLUB.ORG/PAGE/CULTIVATE-CREATIVITY](https://carorotaryclub.org/page/cultivate-creativity). The deadline is April 26, 2026.

The Tuscola County Land Bank met on April 14, 2026, and I attended the meeting. I was informed that the demolition on the Burnside project (church) should begin soon. These types of projects always take a lot of time because there are so many unknowns as you work through the process. Thank you to the individuals who serve on the Land Bank and are working so hard to get this project physically going and finished.

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MEMORANDUM

TO: Caro City Council
FROM: City Manager Scott R. Czasak
DATE: Wednesday, April 15, 2026
RE: City Manager's Report

Members of the Caro City Council,

As we have definitely had our share of April showers these last few weeks I certainly hope it means the May flowers will be equally as plentiful. Once again we had an overflow due to heavy rains in the wastewater system, however as I stated at our last meeting, these overflows are partially treated, as in they go through the initial screening process for large objects, and the UV building for final treatment, but skip the in between stages that remove grit and other smaller particles and objects. Luckily, as most of the overflow is due to rainwater we have not so far been hit with any bad tests to my knowledge but it remains an issue to have a long term look at to try and reduce the inflow and infiltration of storm water into the sanitary sewer system.

Norman Street is coming along with all deliberate speed, the new water piping is the first thing being installed and once that installation is completed, the road resurfacing will begin in earnest. The contractor believes that the original 6-8 week timeframe for completion can be beaten and they hope to be completed by mid-May, at which time they will move their equipment to Sherman Street to begin the work on that project, which will also start with water line replacement on the north side of the road, and then continue with road reconstruction and rehabilitation once school lets out.

At the last Council meeting, I was asked where the costs for these projects come from. The Norman Street project is being split three ways between the Local Streets Fund, the Water Fund, and the Sewer Fund based on the bid price of the project. Per the bid results approximately \$375,000 will come from the Local Streets Fund, \$64,000 from the Sewer Fund, and \$186,000 from the Water Fund. The engineering costs are also split among the three funds in equal proportions. As bid, the Sherman Street project will follow a trajectory where the Major Streets fund will receive the \$250,000 grant from the state while paying out approximately \$570,000 for the work, while the Water Fund will contribute approximately \$120,000. Again, the engineering for the project is also split proportionally. My initial budget projections follow a split based on the engineers estimate, which is how design engineering is split, however, after a contractor is approved, the cost split is adjusted to follow the actual accepted bid.

The drilling process for Wells 9 and 10 is scheduled to be underway by the time of this Council meeting as they set Monday, April 20 as the scheduled start date, they will be moving between the two locations as best they can to keep on schedule while allowing time for all the necessary testing in order to move forward. The drilling process is the first step in a two-step process that will be made clearer in the budget presentation where the next step which will begin next fiscal year is to purchase and install the equipment necessary to connect these two new wells to the water system. Luckily, as both locations have well houses the costs would be lower than if we had to build new buildings, and Well 9 will be less expensive than Well 10 as it still has some of the equipment necessary from when it was Well 6, whereas Well 10 does not.

This meeting will mark the end of the administrative process to prepare the proposed budget, and as I reach the end of my 4th time going through this process here in Caro, I would like to thank the extraordinary work of our Treasurer Tammy Ries as she has once again been tremendous to work with during this process. I also thank all the input from the Department Heads, and while no one got everything they wanted, I think the budget I will propose to Council keeps Caro moving forward by wisely spending our available fund balances on one time needed Capital Improvements, taking necessary steps to keep our revenues in balance with expenses in inflationary times, and ensuring Caro remains in a sound financial footing for the year to come!



Memorandum

To: Mr. Scott Czasak, MPA, CPM, PDM, City of Caro City Manager

From: Sally Duffy, P.E.

Date: March 10, 2026

Subject: Caro WWTP Improvements Project
SRF # 5881-01; Status Update

HRC Job No. 20221089

This memo is to update you on the status of the Caro WWTP Improvements Project. As mentioned in previous memos, a number of field changes have been required as differing site conditions have been encountered and additional equipment that requires replacement have been encountered. These were addressed through proposed Change Order detailed in last month's memo, which we are currently working with the Contractor to finalize. This memo focuses on any new information since February's memo.

RECENT WORK COMPLETED OR UNDERWAY:

The ultraviolet disinfection system continues to operate well and finishing touches are being made to the new building. Primary Clarifier No. 1 is substantially complete and in operation and work continues on Secondary Clarifier #2 with finalizing concrete repairs and installing the new mechanical equipment. The existing grit system was demolished and work is nearly complete on installation of the new grit system, which included some electrical upgrades. The Plant's Supervisory Control and Data Acquisition (SCADA) system is being upgraded and programmed. The new digester cover is assembled and the Contractor is waiting on the frost limits on roadways to be lifted so a crane can come out and install the new floating cover, which will then be tested and remaining paint and coating work completed. Work on the Park Drive sewer and relocated Lift Station #8 will also begin after frost limits on roadways are removed so that equipment and sand and gravel can be trucked again.

SCHEDULE CHANGES:

We do not currently anticipate any schedule changes beyond what was previously discussed. As indicated above, some additional work is waiting to start after frost limits are lifted, which are determined by the Michigan Department of Transportation.

PHOTOS:

We feel it may be helpful to share some of the photos to better show the issues encountered on the project.



Figure 1-Clarifier No. 2. Concrete repairs nearly complete and mechanical equipment being installed.



Figure 2 - New Grit Removal Equipment Installed.



Figure 3 - New electrical panel at Grit System



Figure 4 - SCADA programming underway

CITY OF CARO

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JILL WHITE

TO: City Council/City Manager
FROM: Rita Papp – City Clerk
SUBJECT: Clerk’s Report
DATE: April 20, 2026

- Looking into a MAMC ADA grant for handicap accessibility for elections. We are eligible for up to \$10,000.00. Grant has been awarded. Looking to upgrade the entrance at the back of the firehall with a handicap button. Grant has been approved & documentation has been submitted for funds. Project has started. Approval for expenditure is in process. Grant funds will be released soon.
- Working on updating our Pension Plan document with Miller Canfield to follow current laws and regulations per the request from Jane Hagen at Tri-Star. All fees will be paid through the pension plan. Current plan documents are dated 2017.
- Starting to prepare for the 2026 Election Season. In the process of collecting Election Inspector Applications for the 2026 election year.
- Election filing packets for Mayor - 1 seat, 2-year term and Council – 3 seats, 4-year term are available in the Clerk’s Office. Deadline to file is July 21, 2026 at 4:00 p.m.
- Attended MAMC Education Day, April 7, 2026.
- Attended MAMC Legislative Committee Zoom Meeting, April 15, 2026.
- Attended Tuscola County Clerk’s Association Meeting, April 9, 2026.
- Posted the Part Time Code Enforcement Officer position. Interviews are scheduled for the week of April 20, 2026.
- Forwarded the applicants to the DDA Subcommittee for the DDA Director and Farmers Market Manager.

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TO: City Council
City Manager – Scott Czasak
FROM: Tammy Ries, Treasurer
SUBJECT: Treasurer’s Report
DATE: 4/13/2026

March Board of Review was March 16th and 17th. Although turnout was fairly small, several people were granted some tax relief through either poverty exemptions or reevaluation of their taxable value.

It has been a very busy month preparing the budget for presentation.

I will be attending Institute training with Michigan Municipal Treasurer’s Association from April 26th to May 1st.

In addition to these activities, the following tasks have been completed during the last month:

- Filing state and federal withholding taxes
- Filing the unemployment report
- Filing MDOT reports for trunkline reimbursement
- Reconciled all bank accounts
- Reconciled all investment accounts
- Prepared monthly financial statements and supporting reports
- Completed journal entries for interest earnings, bank fees, and other routine financial transactions
- Provided front desk coverage during lunch periods and staff absences to ensure continuity of operations
- Assisted residents with a variety of inquiries, providing accurate information and timely customer service

City of Caro

List of Investments
For Fiscal Year 2025-2026

As of March 31, 2026

To: City Council

From: Tammy Ries, City Treasurer

Financial Institution	Term	Interest/Dividend Rate	Balance	Maturity Date	Total
Huntington					
1009 Business Checking			490.00		
1038 Municipal Now Checking 2			17,310.14		
CDARS 7699	1 year	4.10%	558,206.60	3/11/2027	
CDARS 9398	1 year	4.10%	273,905.03	3/4/2027	849,911.77
Frankenmuth Credit Union					
Regular Savings		0.00%	5.01		
Business Savings		0.00%	0.00		
Plus Savings		2.86%	1,978,647.02		
FICA Business		1.00%	174,969.76		
Business All-In (Fire Ins W/H)		0.00%	88.13		
Mega Money Market		1.34%	12,308.32		
Five Star Checking		0.30%	3,376,066.76		
Two Star Checking		0.00%	0.00		
300 Certificate of Deposit	1 year	3.69%	107,383.05	10/1/2026	
301 Certificate of Deposit	7 Month	3.93%	264,224.43	7/1/2026	5,913,692.48
Independent Bank					
Insured Cash Savings Account		2.20%	1,098,272.85		
Business Checking			1,000.00		
2448 Certificate of Deposit	6 Months	3.55%	261,652.89	5/5/2026	
2457 Certificate of Deposit	6 Months	3.55%	261,555.29	5/5/2026	
7028 Certificate of Deposit	6 Months	3.60%	263,392.39	6/8/2026	
CDARS 8776	26 week	3.46%	1,114,980.01	5/14/2026	
CDARS 7373	1 Year	3.30%	560,546.79	2/4/2027	3,561,400.22
Northstar Bank					
Municipal checking			0.00		
CDARS 1314	52 Weeks	3.25%	318,679.51	1/14/2027	
CDARS 7882	52 Weeks	3.35%	570,654.79	12/10/2026	
CDARS 8819	52 Weeks	3.35%	634,763.80	2/18/2027	
CDARS 2274	52 Weeks	3.95%	543,202.87	6/11/2026	
CDARS 5044	52 Weeks	3.35%	136,296.05	2/4/2027	
4020 Certificate of Deposit	1 year	3.40%	281,265.50	1/22/2027	
4038 Certificate of Deposit	1 year	3.40%	281,265.50	1/22/2027	
					2,766,128.02
Team One Credit Union					
Business Savings			5.05		
Investment Account					
Insured Cash Account			102,229.42		
MoneyMarket		Variable	136,846.73		239,081.20
State Savings Bank					
Insured Cash Savings Account		2.55%	136,650.67		
Business Money Market		2.58%	103,373.00		240,023.67
Total Investments					13,570,237.36

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 101 - GENERAL FUND

ASSETS

101-000-001-098	AR UNAPPLIED	(2,610.00)
101-000-001-100	GENERAL FUND CASH	2,579,721.39
101-000-003-000	CASH POLICE SAVINGS	2,567.62
101-000-004-000	GEN FUND POLICE PETTY CASH	100.00
101-000-004-001	GENERAL FUND PETTY CASH	100.00
101-000-005-000	CASH-CHIPPEWA WLKWDY DONATIONS	6,606.87
101-000-005-002	PARKS & REC SCHOLARSHIP/DONATI	.55
101-000-005-003	CASH - SESQUI/ROADHOUSE	3,775.80
101-000-028-003	DELINQ TAX RECEIVABLE 1999	160.57
101-000-028-004	DELINQ TAX RECEIVABLE 2000	125.50
101-000-028-006	DELINQ TAX RECEIVABLE 2002	221.53
101-000-028-007	DELINQ TAX RECEIVABLE 2003	657.76
101-000-028-008	DELINQ TAX RECEIVABLE 2004	898.80
101-000-028-009	DELINQ TAX RECEIVABLE 2005	1,091.49
101-000-028-010	DELINQ TAX RECEIVABLE 2006	1,695.05
101-000-028-011	DELINQ TAX RECEIVABLE 2007	1,758.60
101-000-028-012	DELINQ TAX RECEIVABLE 2008	4,002.15
101-000-028-013	DELINQ TAX RECEIVABLE 2009	4,497.02
101-000-028-014	DELINQ TAX RECEIVABLE 2010	2,337.35
101-000-028-015	DELINQ TAX RECEIVABLE 2011	814.28
101-000-028-016	DELINQ TAX RECEIVABLE 2012	2,291.24
101-000-028-017	DELINQ TAX RECEIVABLE 2013	1,684.57
101-000-028-018	DELINQ TAX RECEIVABLE 2014	1,532.81
101-000-028-020	DELINQ TAX RECEIVABLE 2016	817.40
101-000-028-021	DELINQ TAX RECEIVABLE 2017	431.81
101-000-028-022	DELINQ TAX RECEIVABLE 2018	765.73
101-000-028-023	DELINQ TAX RECEIVABLE 2019	561.79
101-000-028-024	DELINQ TAX RECEIVABLE 2020	639.78
101-000-028-025	DELINQ TAX RECEIVABLE 2021	556.87
101-000-031-000	DUE FR SEWER FUND	104,000.00
101-000-031-001	DUE FROM MOTOR POOL (LOAN)	187,460.65
101-000-040-000	ACCOUNTS RECEIVABLE	49,611.55
101-000-040-011	ACCOUNTS RECEIVABLE - OTHER	5,040.03
101-000-041-000	ALLOWANCE FOR BAD DEBTS	380.92
101-000-123-000	PREPAID EXPENSES	36,230.83
		<hr/>
	TOTAL ASSETS	3,000,528.31
		<hr/> <hr/>

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 101 - GENERAL FUND

LIABILITIES AND EQUITY

LIABILITIES

101-000-222-003	COUNTY DRAINS	(173.29)	
101-000-228-001	DUE TO CTY - STATE EDUCATION	(6.88)	
101-000-228-002	STATE WITHHOLDING	(7.03)	
101-000-229-002	SS & MC WITHHOLDING	(1,116.64)	
101-000-231-001	ICMA 401A DEF COMP WITHHOLDING		5,410.82	
101-000-231-003	AFLAC INSURANCE WITHHOLDING	(210.12)	
101-000-231-006	HEALTH INSURANCE WITHHOLDING		13,293.55	
101-000-231-008	401 LOAN PAYMENT PAYABLE		1,452.72	
101-000-237-000	STATE UNEMPLOYMENT TAX PAYABLE		125.28	
101-000-339-000	DEFERRED REVENUES		27,543.69	
101-000-339-003	DEFERRED REV - SHOP W/ HERO		2,709.00	

TOTAL LIABILITIES 49,021.10

FUND EQUITY

101-000-390-000	FUND BALANCE		2,607,704.88	
	REVENUE OVER EXPENDITURES - YTD		342,617.33	

TOTAL FUND EQUITY 2,950,322.21

TOTAL LIABILITIES AND EQUITY 2,999,343.31

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

		PERIOD		BUDGET		% OF
		ACTUAL	YTD ACTUAL	AMOUNT	VARIANCE	BUDGET
<u>REVENUE</u>						
101-000-405-000	CURRENT TAX LEVY	6,775.67	1,635,497.30	1,722,487.50	(86,990.20)	94.95
101-000-407-000	TIFA TAX TO DDA - GENERAL	.00	.00	(125,000.00)	125,000.00	.00
101-000-432-000	IN LIEU OF TAXES- MONTAGUE	6,485.00	6,485.00	5,800.00	685.00	111.81
101-000-432-001	LIEU OF TAX DISTR- MONTAGUE	.00	.00	(5,800.00)	5,800.00	.00
101-000-432-002	IN LIEU OF TAXES - SUGARTREE	249.00	2,199.00	3,100.00	(901.00)	70.94
101-000-432-003	LIEU OF TAX DISTRIB-SUGARTREE	(417.50)	(1,827.50)	(3,100.00)	1,272.50	(58.95)
101-000-432-004	IN LIEU OF TAXES - MOBILE EST	147.00	1,296.00	1,600.00	(304.00)	81.00
101-000-432-005	LIEU OF TAX DISTRIB-MOBILE EST	(245.00)	(1,075.00)	(1,600.00)	525.00	(67.19)
101-000-432-006	IN LIEU OF TAXES - GRANDVIEW	.00	.00	34,000.00	(34,000.00)	.00
101-000-432-007	IN LIEU OF TAX DIST-GRANDVIEW	.00	.01	(34,000.00)	34,000.01	.00
101-000-432-008	ALMER TWP 425 AGREE'T TAXES	.00	(5,317.11)	(5,300.00)	(17.11)	(100.32)
101-000-439-000	MARIHUANA TAX REVENUE	.00	.00	116,000.00	(116,000.00)	.00
101-000-439-001	MEDICAL MARIJUANA EXCISE TAX	.00	.00	425.00	(425.00)	.00
101-000-445-000	TAX COLLECTION LATE FEE	660.32	5,106.96	2,000.00	3,106.96	255.35
101-000-447-000	TAX COLLECTION ADMIN FEE	1,445.69	52,017.96	50,000.00	2,017.96	104.04
101-000-477-000	FRANCHISE FEE - CABLE	.00	10,323.04	18,000.00	(7,676.96)	57.35
101-000-478-000	MEDICAL MARIHUANA FACILITY FEE	.00	5,000.00	15,000.00	(10,000.00)	33.33
101-000-478-001	ADULT USE MAR EST LICENSE FEE	.00	113,034.20	20,000.00	93,034.20	565.17
101-000-490-000	PERMIT FEES - GARAGE SALE	.00	232.00	250.00	(18.00)	92.80
101-000-540-001	GRANT-RECREATION PROGRAMS	.00	.00	150,000.00	(150,000.00)	.00
101-000-543-000	POLICE MI TRAINING FUNDS	.00	9,363.45	7,000.00	2,363.45	133.76
101-000-569-001	OTHER STATE GRANTS	9,916.17	15,846.22	.00	15,846.22	.00
101-000-572-000	LIQUOR LICENSE REFUNDS	.00	2,272.05	5,000.00	(2,727.95)	45.44
101-000-573-000	LOCAL COMMUNITY STABILIZATION	.00	78,097.57	100,000.00	(21,902.43)	78.10
101-000-574-000	STATE SALES TAX	.00	390,822.45	560,000.00	(169,177.55)	69.79
101-000-576-000	STATE ELECTION REIMBURSEMENT	.00	.00	2,000.00	(2,000.00)	.00
101-000-576-001	ELECTION GRANTS	.00	999.99	.00	999.99	.00
101-000-607-000	PLANNING/ZONING FEES	150.00	3,360.00	5,000.00	(1,640.00)	67.20
101-000-613-000	CROSSING GUARDS - SCHOOL SHARE	.00	.00	6,000.00	(6,000.00)	.00
101-000-614-000	SCHOOL RESOURCE OFFICER	.00	.00	25,000.00	(25,000.00)	.00
101-000-628-000	POLICE REPORTS/BIKE REGISTRA.	30.00	517.00	500.00	17.00	103.40
101-000-657-000	ORDINANCE FEES - FIRE	.00	11,050.00	20,000.00	(8,950.00)	55.25
101-000-657-002	FINES - COUNTY	.00	16.50	.00	16.50	.00
101-000-657-003	FINES - BLIGHT	.00	7,243.54	15,000.00	(7,756.46)	48.29
101-000-658-000	RETURNED CHECK FEES	.00	30.00	.00	30.00	.00
101-000-659-000	BLD ALCOHOL WTHDR RESTITUTION	103.70	462.80	.00	462.80	.00
101-000-665-000	INTEREST & DIVIDEND INCOME	12,016.04	70,119.76	60,000.00	10,119.76	116.87
101-000-667-000	CITY BLDGS RENTAL INCOME	825.00	10,410.00	9,600.00	810.00	108.44
101-000-667-001	RENT - PARK PAVILION	.00	210.00	450.00	(240.00)	46.67
101-000-671-001	LEASE - NEXTEL TOWER	1,638.62	14,577.04	18,500.00	(3,922.96)	78.79
101-000-674-000	SHOP WITH A HERO CURRENT REV	.00	5,350.00	5,000.00	350.00	107.00
101-000-674-003	DONATIONS	.00	150.00	.00	150.00	.00
101-000-675-000	MISC INCOME	856.13	71,051.09	100,000.00	(28,948.91)	71.05
101-000-675-001	MISC INCOME - GIFT CARD	.00	.00	500.00	(500.00)	.00
101-000-677-000	MMRMA GRANTS	.00	.00	2,000.00	(2,000.00)	.00
101-000-678-000	TUSCOLA CO. ELECTION REIMBURSE	.00	.00	2,000.00	(2,000.00)	.00
101-000-682-012	DPW CHARGES FOR SERVICES	.00	598.65	.00	598.65	.00

CITY OF CARO
 DETAIL REVENUES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
TOTAL FUND REVENUE	40,635.84	2,515,519.97	2,907,412.50	(391,892.53)	86.52

CITY OF CARO
 DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>COUNCIL</u>						
101-101-702-000	COUNCIL WAGES	3,642.00	9,991.00	14,568.00	4,577.00	68.58
101-101-715-000	PAYROLL TAXES	278.64	764.38	1,107.17	342.79	69.04
101-101-721-000	WORKER'S COMP INSURANCE	231.95	307.11	174.20	(132.91)	176.30
101-101-740-000	SUPPLIES/EQUIPMENT	.00	101.26	275.00	173.74	36.82
101-101-750-000	TECHNOLOGY	.00	575.00	500.00	(75.00)	115.00
101-101-801-000	CONTRACTED SERVICES	255.36	1,762.86	5,000.00	3,237.14	35.26
101-101-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-101-960-000	EDUCATION AND TRAINING	65.00	1,671.95	5,000.00	3,328.05	33.44
101-101-961-000	MEMBERSHIP DUES	.00	120.00	1,500.00	1,380.00	8.00
101-101-962-000	TRAVEL & LODGING	.00	307.96	7,500.00	7,192.04	4.11
101-101-965-000	LIABILITY INSURANCE	242.09	726.28	750.00	23.72	96.84
TOTAL COUNCIL		4,715.04	16,327.80	36,474.37	20,146.57	44.77
<u>MANAGER</u>						
101-172-702-000	WAGES MANAGER	4,271.58	39,934.12	53,609.59	13,675.47	74.49
101-172-715-000	PAYROLL TAXES	316.02	2,962.13	4,181.55	1,219.42	70.84
101-172-716-000	HOSPITALIZATION INSURANCE	538.29	4,871.65	6,900.00	2,028.35	70.60
101-172-717-000	LIFE INSURANCE	51.42	485.68	710.00	224.32	68.41
101-172-718-000	RETIREMENT	410.42	3,829.49	5,360.96	1,531.47	71.43
101-172-719-000	SHORT/LONG TERM DISABILITY	49.73	493.08	720.00	226.92	68.48
101-172-720-000	UNEMPLOYMENT INSURANCE (ALL)	24.95	201.06	238.53	37.47	84.29
101-172-721-000	WORKER'S COMP INSURANCE	748.75	991.39	797.85	(193.54)	124.26
101-172-740-000	OFFICE SUPPLIES	.00	205.10	1,000.00	794.90	20.51
101-172-750-000	TECHNOLOGY	.00	.00	1,000.00	1,000.00	.00
101-172-750-001	SOFTWARE MAINTENANCE AGREEMENT	58.99	1,592.91	2,663.51	1,070.60	59.80
101-172-760-000	POSTAGE	.00	125.00	250.00	125.00	50.00
101-172-801-000	CONTRACTED SERVICES	7,839.48	22,249.90	25,000.00	2,750.10	89.00
101-172-801-002	CONTRACTED SERV - JANITORIAL	182.00	1,774.50	2,608.00	833.50	68.04
101-172-802-000	AUDIT	.00	371.17	400.00	28.83	92.79
101-172-853-000	TELEPHONE	105.00	945.00	1,260.00	315.00	75.00
101-172-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-172-960-000	EDUCATION AND TRAINING	.00	1,940.00	3,000.00	1,060.00	64.67
101-172-961-000	MEMBERSHIP DUES	.00	985.34	1,500.00	514.66	65.69
101-172-962-000	TRAVEL & LODGING	396.10	1,618.62	2,000.00	381.38	80.93
101-172-965-000	LIABILITY INSURANCE	399.45	1,282.35	1,510.00	227.65	84.92
TOTAL MANAGER		15,392.18	86,858.49	114,809.99	27,951.50	75.65

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>BOARD OF REVIEW</u>						
101-247-703-000	BOARD OF REVIEW WAGES	1,470.00	1,500.00	1,500.00	.00	100.00
101-247-715-000	PAYROLL TAXES	114.75	117.05	105.30	(11.75)	111.16
101-247-721-000	WORKER'S COMP INSURANCE	21.49	28.45	33.45	5.00	85.05
101-247-740-000	OFFICE SUPPLIES	.00	.00	100.00	100.00	.00
101-247-900-000	PRINTING & PUBLICATION	314.00	786.50	800.00	13.50	98.31
101-247-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-247-960-000	EDUCATION AND TRAINING	.00	30.00	200.00	170.00	15.00
TOTAL BOARD OF REVIEW		1,920.24	2,462.00	2,838.75	376.75	86.73
<u>TREASURER</u>						
101-253-702-000	WAGES - TREASURER	3,521.56	37,551.42	49,476.00	11,924.58	75.90
101-253-715-000	PAYROLL TAXES	250.62	2,707.88	3,859.13	1,151.25	70.17
101-253-716-000	HOSPITALIZATION INSURANCE	642.16	9,386.61	14,550.00	5,163.39	64.51
101-253-717-000	LIFE INSURANCE	(6.10)	134.38	220.00	85.62	61.08
101-253-718-000	RETIREMENT	289.16	3,011.39	4,947.60	1,936.21	60.87
101-253-719-000	SHORT/LONG TERM DISIBILITY	(17.17)	482.18	680.00	197.82	70.91
101-253-721-000	WORKER'S COMP INSURANCE	744.57	985.87	916.70	(69.17)	107.55
101-253-740-000	OFFICE SUPPLIES	.00	390.14	2,000.00	1,609.86	19.51
101-253-750-000	TECHNOLOGY	.00	239.88	1,000.00	760.12	23.99
101-253-750-001	SOFTWARE MAINTENANCE AGREE'T	566.95	2,984.48	4,834.06	1,849.58	61.74
101-253-760-000	POSTAGE	.00	250.00	500.00	250.00	50.00
101-253-801-000	CONTRACTED SERVICES	1,536.78	6,505.58	8,000.00	1,494.42	81.32
101-253-801-002	CONTRACTED SERV - JANITORIAL	182.00	1,774.50	2,610.00	835.50	67.99
101-253-802-000	AUDIT	.00	310.53	255.00	(55.53)	121.78
101-253-853-000	TELEPHONE	77.50	697.50	975.00	277.50	71.54
101-253-900-000	PRINTING & PUBLICATION	.00	.00	1,500.00	1,500.00	.00
101-253-956-000	MISC/CONTINGENCY	.00	.00	300.00	300.00	.00
101-253-960-000	EDUCATION AND TRAINING	599.00	1,112.00	2,500.00	1,388.00	44.48
101-253-961-000	MEMBERSHIP DUES	.00	99.00	1,000.00	901.00	9.90
101-253-962-000	TRAVEL & LODGING	24.65	872.14	1,500.00	627.86	58.14
101-253-965-000	LIABILITY INSURANCE	189.63	568.89	1,460.00	891.11	38.97
TOTAL TREASURER		8,601.31	70,064.37	103,083.49	33,019.12	67.97
<u>ASSESSOR</u>						
101-257-740-000	OFFICE SUPPLIES	.00	.00	50.00	50.00	.00
101-257-750-001	SOFTWARE MAINTENANCE AGREE'T	.00	.00	1,550.00	1,550.00	.00
101-257-801-000	CONTRACTED SERVICES	12,330.46	57,283.85	37,000.00	(20,283.85)	154.82
101-257-900-000	PRINTING & PUBLICATION	820.00	820.00	1,400.00	580.00	58.57
101-257-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
TOTAL ASSESSOR		13,150.46	58,103.85	40,100.00	(18,003.85)	144.90

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>CLERK OFFICE</u>						
101-260-702-000	WAGES - CLERK OFFICE	4,071.97	38,653.32	54,944.72	16,291.40	70.35
101-260-715-000	PAYROLL TAXES	291.08	2,781.03	4,395.58	1,614.55	63.27
101-260-716-000	HOSPITALIZATION INSURANCE	1,069.11	9,122.55	13,013.49	3,890.94	70.10
101-260-717-000	LIFE INSURANCE	15.76	141.84	189.12	47.28	75.00
101-260-718-000	RETIREMENT	407.19	3,864.55	5,494.47	1,629.92	70.34
101-260-719-000	SHORT/LONG TERM DISABILITY	69.26	623.36	810.76	187.40	76.89
101-260-721-000	WORKER'S COMP INSURANCE	825.58	1,093.12	582.08	(511.04)	187.80
101-260-740-000	OFFICE SUPPLIES	12.49	540.29	2,000.00	1,459.71	27.01
101-260-750-000	TECHNOLOGY	113.05	113.05	1,000.00	886.95	11.31
101-260-750-001	SOFTWARE MAINTENANCE AGREEMENT	58.99	1,592.90	2,854.55	1,261.65	55.80
101-260-760-000	POSTAGE	.00	600.00	1,200.00	600.00	50.00
101-260-801-000	CONTRACTED SERVICES	1,029.80	3,488.97	4,000.00	511.03	87.22
101-260-801-002	CONTRACTED SERV - JANITORIAL	182.00	1,774.50	2,610.00	835.50	67.99
101-260-802-000	AUDIT	.00	333.85	300.00	(33.85)	111.28
101-260-853-000	TELEPHONE	107.50	967.50	1,300.00	332.50	74.42
101-260-900-000	PRINTING & PUBLICATION	384.07	22,218.57	25,000.00	2,781.43	88.87
101-260-956-000	MISC/CONTINGENCY	.00	.00	200.00	200.00	.00
101-260-960-000	EDUCATION AND TRAINING	.00	575.00	4,000.00	3,425.00	14.38
101-260-961-000	MEMBERSHIP DUES	.00	289.00	600.00	311.00	48.17
101-260-962-000	TRAVEL & LODGING	.00	2,312.84	4,000.00	1,687.16	57.82
101-260-965-000	LIABILITY INSURANCE	189.63	568.89	700.00	131.11	81.27
	TOTAL CLERK OFFICE	8,827.48	91,655.13	129,194.77	37,539.64	70.94
<u>ELECTION</u>						
101-262-703-000	ELECTION WAGES	1,017.57	9,659.50	17,000.00	7,340.50	56.82
101-262-715-000	PAYROLL TAXES	72.21	690.52	1,600.00	909.48	43.16
101-262-716-000	HOSPITALIZATION INSURANCE	293.79	2,506.89	3,576.15	1,069.26	70.10
101-262-717-000	LIFE INSURANCE	3.99	35.91	47.88	11.97	75.00
101-262-718-000	RETIREMENT	101.76	965.76	1,850.00	884.24	52.20
101-262-719-000	SHORT/LONG TERM DISABILITY	17.32	155.90	202.52	46.62	76.98
101-262-721-000	WORKER'S COMP INSURANCE	525.42	695.70	370.44	(325.26)	187.80
101-262-740-000	OFFICE SUPPLIES	263.96	384.55	4,000.00	3,615.45	9.61
101-262-760-000	POSTAGE	.00	250.00	2,500.00	2,250.00	10.00
101-262-801-000	CONTRACTED SERVICES	.00	1,710.00	3,000.00	1,290.00	57.00
101-262-900-000	PRINTING & PUBLICATIONS	.00	.00	1,000.00	1,000.00	.00
101-262-956-000	MISC/CONTINGENCY	.00	.00	500.00	500.00	.00
101-262-960-000	EDUCATION	.00	.00	200.00	200.00	.00
101-262-970-000	CAPITAL OUTLAY	.00	.00	2,000.00	2,000.00	.00
	TOTAL ELECTION	2,296.02	17,054.73	37,846.99	20,792.26	45.06

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>BUILDING & GROUNDS</u>						
101-265-702-000	WAGES	4,322.66	43,172.16	54,498.68	11,326.52	79.22
101-265-703-000	WAGES - PART TIME	.00	1,377.85	4,071.60	2,693.75	33.84
101-265-715-000	PAYROLL TAXES	313.98	3,236.06	4,568.48	1,332.42	70.83
101-265-716-000	HOSPITALIZATION INSURANCE	1,042.74	9,096.48	14,816.55	5,720.07	61.39
101-265-717-000	LIFE INSURANCE	16.76	143.64	201.10	57.46	71.43
101-265-718-000	RETIREMENT	300.50	2,937.85	4,250.90	1,313.05	69.11
101-265-719-000	SHORT/LONG TERM DISABILITY	60.62	523.15	634.75	111.60	82.42
101-265-721-000	WORKER'S COMP INSURANCE	653.65	865.49	726.35	(139.14)	119.16
101-265-776-000	O&M SUPPLIES	621.57	5,656.84	17,000.00	11,343.16	33.28
101-265-801-000	CONTRACTED SERVICES	2,103.05	22,193.97	50,000.00	27,806.03	44.39
101-265-920-000	ELECTRIC	6,147.63	23,266.53	28,000.00	4,733.47	83.09
101-265-921-000	GAS	3,371.28	15,288.21	18,000.00	2,711.79	84.93
101-265-922-000	WATER/SEWER/GARBAGE	.00	566.90	2,000.00	1,433.10	28.35
101-265-943-000	EQUIPMENT RENT	1,737.94	26,849.70	35,000.00	8,150.30	76.71
101-265-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-265-965-000	LIABILITY INSURANCE	3,679.77	11,039.32	16,000.00	4,960.68	69.00
101-265-970-000	CAPITAL OUTLAY	.00	7,110.00	10,000.00	2,890.00	71.10
101-265-970-002	CAPITAL OUTLAY MUNICIPAL BLDG	.00	10,800.00	20,000.00	9,200.00	54.00
101-265-970-003	CAPITAL OUTLAY - DPW GARAGE	.00	73,101.14	150,000.00	76,898.86	48.73
101-265-995-000	BLDG EXP TRANSFER FROM WATER	.00	.00	(10,000.00)	(10,000.00)	.00
101-265-995-001	BLDG EXP TRANS FROM MOTOR POOL	.00	.00	(40,000.00)	(40,000.00)	.00
101-265-995-002	BLDG EXP TRANSF FROM FIRE FUND	.00	.00	(10,000.00)	(10,000.00)	.00
101-265-995-003	BLDG EXP TRANSFER FROM POLICE	.00	.00	(10,000.00)	(10,000.00)	.00
TOTAL BUILDING & GROUNDS		24,372.15	257,225.29	359,868.41	102,643.12	71.48

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>POLICE DEPT</u>						
101-301-702-000	WAGES - FULL TIME	52,073.01	459,659.67	601,429.20	141,769.53	76.43
101-301-703-000	WAGES - PART TIME	3,206.00	12,944.40	34,800.00	21,855.60	37.20
101-301-703-001	WAGES - CROSSING GUARDS	1,470.00	12,253.05	16,200.00	3,946.95	75.64
101-301-704-000	WAGES-IN LIEU OF HOSPITALIZ	250.00	2,250.00	3,000.00	750.00	75.00
101-301-715-000	PAYROLL TAXES	4,058.12	34,781.67	51,123.48	16,341.81	68.03
101-301-716-000	HOSPITALIZATION INSURANCE	14,558.76	115,453.84	145,937.98	30,484.14	79.11
101-301-717-000	LIFE INSURANCE	154.62	1,391.58	2,160.00	788.42	64.43
101-301-718-000	RETIREMENT	3,342.01	28,917.64	60,142.92	31,225.28	48.08
101-301-719-000	SHORT/LONG TERM DISABILITY	689.42	6,204.78	7,600.00	1,395.22	81.64
101-301-721-000	WORKER'S COMP INSURANCE	8,818.97	11,676.95	6,500.00	(5,176.95)	179.65
101-301-725-000	UNIFORMS/UNIFORM EQUIPMENT	625.08	4,365.69	7,000.00	2,634.31	62.37
101-301-740-000	OFFICE SUPPLIES	.00	2,174.70	2,600.00	425.30	83.64
101-301-744-000	INVESTIGATIVE SUPPLIES	.00	184.87	300.00	115.13	61.62
101-301-744-001	EMERGENCY/EQUIPMENT SUPPLIES	33.82	341.80	500.00	158.20	68.36
101-301-750-000	POLICE TECHNOLOGY	.00	8,902.47	17,400.00	8,497.53	51.16
101-301-750-001	SOFTWARE MAINTENANCE AGEE'T	167.72	2,886.35	6,354.55	3,468.20	45.42
101-301-760-000	POSTAGE	15.67	165.67	300.00	134.33	55.22
101-301-776-000	MAINTENANCE SUPPLIES	17.99	136.67	350.00	213.33	39.05
101-301-801-000	CONTRACTED SERVICES	434.00	4,537.48	5,055.00	517.52	89.76
101-301-801-002	CONTRACTED SERV - JANITORIAL	195.00	1,901.25	2,817.00	915.75	67.49
101-301-802-000	AUDIT	.00	2,942.33	2,630.00	(312.33)	111.88
101-301-853-000	TELEPHONE & PAGERS	870.39	4,014.03	4,700.00	685.97	85.40
101-301-854-000	RADIOS/RADIO REPAIRS	138.70	240.50	500.00	259.50	48.10
101-301-860-000	GAS/OIL/TIRES	1,105.81	10,568.06	23,000.00	12,431.94	45.95
101-301-930-000	CONTRACTED REPAIRS	.00	.00	10,000.00	10,000.00	.00
101-301-930-001	VEHICLE MAINTENACE EXPENSE	.00	3,137.31	6,000.00	2,862.69	52.29
101-301-956-000	MISC/CONTINGENCY	27.84	208.84	350.00	141.16	59.67
101-301-959-000	CONTRIBUTION - THUMB NARCOTICS	.00	1,000.00	1,000.00	.00	100.00
101-301-960-000	EDUCATION & TRAINING, DUES	328.97	6,855.14	10,500.00	3,644.86	65.29
101-301-963-000	TRAINING AMMUNITION	.00	316.20	1,238.00	921.80	25.54
101-301-965-000	LIABILITY INSURANCE	10,821.44	32,464.31	42,000.00	9,535.69	77.30
101-301-965-001	VEHICLE INSURANCE	750.48	2,251.43	2,850.00	598.57	79.00
101-301-967-000	SHOP WITH A HERO	.00	5,350.00	6,539.00	1,189.00	81.82
101-301-970-000	CAPITAL OUTLAY	7,153.34	8,403.85	68,000.00	59,596.15	12.36
101-301-991-000	LEASE PAYMENT - PRINCIPAL	.00	30,067.70	18,060.25	(12,007.45)	166.49
101-301-994-000	LEASE PAYMENT - INTEREST	.00	2,977.82	2,977.82	.00	100.00
101-301-995-000	TRANSFER TO BLDG & GROUNDS	.00	.00	10,000.00	10,000.00	.00
TOTAL POLICE DEPT		111,307.16	821,928.05	1,181,915.20	359,987.15	69.54

CITY OF CARO
 DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>CODE ENFORCEMENT OFFICER</u>						
101-371-702-000	CODE ENFORCEMENT WAGES	3,178.01	28,606.42	44,772.00	16,165.58	63.89
101-371-715-000	PAYROLL TAXES	241.49	2,174.40	3,492.22	1,317.82	62.26
101-371-716-000	HOSPITALIZATION INSURANCE	85.52	729.48	1,002.55	273.07	72.76
101-371-717-000	LIFE INSURANCE	1.00	9.00	65.00	56.00	13.85
101-371-718-000	RETIREMENT	13.72	130.09	364.00	233.91	35.74
101-371-719-000	SHORT/LONG TERM DISABILITY	3.36	30.23	250.00	219.77	12.09
101-371-721-000	WORKER'S COMP INSURANCE	221.72	293.58	198.44	(95.14)	147.94
101-371-740-000	OFFICE SUPPLIES	.00	1,896.05	2,900.00	1,003.95	65.38
101-371-750-001	SOFTWARE MAINTENANCE AGREEMENT	33.17	1,137.25	2,288.55	1,151.30	49.69
101-371-760-000	POSTAGE	.00	100.00	200.00	100.00	50.00
101-371-801-000	CONTRACTED SERVICES	25.00	6,978.96	18,000.00	11,021.04	38.77
101-371-853-000	TELEPHONE	67.52	606.43	830.00	223.57	73.06
101-371-860-000	GAS	27.63	80.10	2,360.00	2,279.90	3.39
101-371-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
	TOTAL CODE ENFORCEMENT OFFICER	3,898.14	42,771.99	76,822.76	34,050.77	55.68

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>PUBLIC WORKS</u>						
101-441-702-000	WAGES	9,708.51	91,992.14	162,191.41	70,199.27	56.72
101-441-703-000	WAGES - PART TIME	.00	75.00	6,786.00	6,711.00	1.11
101-441-715-000	PAYROLL TAXES	688.55	7,021.73	13,180.24	6,158.51	53.27
101-441-716-000	HOSPITALIZATION INSURANCE	3,488.83	30,530.26	43,017.03	12,486.77	70.97
101-441-717-000	LIFE INSURANCE	46.48	400.98	557.80	156.82	71.89
101-441-718-000	RETIREMENT	755.60	7,541.13	16,219.14	8,678.01	46.50
101-441-719-000	SHORT/LONG TERM DISABILITY	175.45	1,524.83	1,858.31	333.48	82.05
101-441-721-000	WORKER'S COMP INSURANCE	2,428.80	3,215.90	2,474.00	(741.90)	129.99
101-441-725-000	UNIFORMS	.00	2,016.68	4,400.00	2,383.32	45.83
101-441-740-000	OFFICE SUPPLIES	.00	412.04	1,000.00	587.96	41.20
101-441-750-000	TECHNOLOGY	.00	.00	500.00	500.00	.00
101-441-750-001	SOFTWARE MAINTENANCE AGREE'T	104.04	1,830.42	3,099.55	1,269.13	59.05
101-441-760-000	POSTAGE	.00	150.00	300.00	150.00	50.00
101-441-776-001	O&M SUPPLIES	75.97	717.36	10,000.00	9,282.64	7.17
101-441-777-000	STATE TESTING & PERMITS	.00	60.00	1,000.00	940.00	6.00
101-441-801-000	CONTRACTED SERVICES	168.00	3,232.52	5,000.00	1,767.48	64.65
101-441-801-002	CONTRACTED SERV - JANITORIAL	247.00	2,408.25	3,597.00	1,188.75	66.95
101-441-802-000	AUDIT	.00	944.23	850.00	(94.23)	111.09
101-441-853-000	TELEPHONE	289.25	2,505.41	4,000.00	1,494.59	62.64
101-441-922-000	WATER/SEWER/GARBAGE	.00	4,432.36	6,250.00	1,817.64	70.92
101-441-926-000	STREET LIGHTS - ELECTRIC	6,424.15	53,332.13	65,800.00	12,467.87	81.05
101-441-943-000	EQUIPMENT RENT	491.58	3,833.85	8,000.00	4,166.15	47.92
101-441-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-441-960-000	EDUCATION AND TRAINING	50.00	50.00	7,500.00	7,450.00	.67
101-441-961-000	MEMBERSHIP DUES	.00	.00	1,000.00	1,000.00	.00
101-441-962-000	TRAVEL & LODGING	43.98	71.28	1,500.00	1,428.72	4.75
101-441-965-000	LIABILITY INSURANCE	1,295.19	3,885.56	4,800.00	914.44	80.95
101-441-970-000	CAPITAL OUTLAY	.00	.00	1,000.00	1,000.00	.00
	TOTAL PUBLIC WORKS	26,481.38	222,184.06	375,980.48	153,796.42	59.09
<u>PLANNING COMMISSION</u>						
101-701-702-000	PLANNING COMMISSION WAGES	105.00	920.00	4,080.00	3,160.00	22.55
101-701-715-000	PAYROLL TAXES	.00	62.36	318.24	255.88	19.60
101-701-721-000	WORKER'S COMP INSURANCE	31.84	42.16	50.00	7.84	84.32
101-701-740-000	OFFICE SUPPLIES	.00	27.22	150.00	122.78	18.15
101-701-760-000	POSTAGE	.00	100.00	200.00	100.00	50.00
101-701-801-000	CONTRACTED SERVICES	.00	3,693.75	10,000.00	6,306.25	36.94
	TOTAL PLANNING COMMISSION	136.84	4,845.49	14,798.24	9,952.75	32.74

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>ZONING ADMIN</u>						
101-702-702-000	WAGES ZONING ADMIN	1,256.54	11,568.45	15,435.00	3,866.55	74.95
101-702-702-001	ZONING BOARD OF APPEALS WAGES	30.00	90.00	360.00	270.00	25.00
101-702-715-000	PAYROLL TAXES	93.94	870.74	1,232.01	361.27	70.68
101-702-716-000	HOSPITALIZATION INSURANCE	114.93	980.49	1,350.00	369.51	72.63
101-702-717-000	LIFE INSURANCE	2.99	26.91	40.00	13.09	67.28
101-702-718-000	RETIREMENT	121.16	1,116.34	1,543.50	427.16	72.33
101-702-719-000	SHORT/LONG TERM DISABILITY	14.52	130.68	165.00	34.32	79.20
101-702-721-000	WORKER'S COMP INSURANCE	204.92	271.32	370.00	98.68	73.33
101-702-740-000	OFFICE SUPPLIES	.00	8.89	50.00	41.11	17.78
101-702-760-000	POSTAGE	.00	100.00	200.00	100.00	50.00
101-702-801-000	CONTRACTED SERVICES	.00	.00	1,000.00	1,000.00	.00
101-702-853-000	TELEPHONE	20.45	184.05	275.00	90.95	66.93
101-702-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-702-960-000	EDUCATION & TRAINING	.00	690.00	1,500.00	810.00	46.00
101-702-961-000	MEMBERSHIP DUES	.00	75.00	100.00	25.00	75.00
101-702-962-000	TRAVEL & LODGING	.00	266.72	900.00	633.28	29.64
	TOTAL ZONING ADMIN	1,859.45	16,379.59	24,620.51	8,240.92	66.53
<u>COMMUNITY PROMOTIONS</u>						
101-703-702-000	WAGES	.00	6,990.15	7,708.36	718.21	90.68
101-703-715-000	PAYROLL TAXES	.00	510.28	601.25	90.97	84.87
101-703-718-000	RETIREMENT	.00	433.22	770.84	337.62	56.20
101-703-760-000	POSTAGE	.00	125.00	250.00	125.00	50.00
101-703-776-000	O&M SUPPLIES	.00	255.25	1,000.00	744.75	25.53
101-703-801-000	CONTRACTED SERVICES	.00	11.73	750.00	738.27	1.56
101-703-853-000	TELEPHONE	20.45	194.18	270.00	75.82	71.92
101-703-900-000	PRINTING/PUBLICATION	.00	6,621.54	9,600.00	2,978.46	68.97
101-703-920-000	ELECTRIC	92.68	462.60	440.00	(22.60)	105.14
101-703-922-000	WATER/SEWER/SAN	.00	1,454.84	3,000.00	1,545.16	48.49
101-703-943-000	EQUIPMENT RENT	638.83	7,355.42	10,000.00	2,644.58	73.55
101-703-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
	TOTAL COMMUNITY PROMOTIONS	751.96	24,414.21	34,490.45	10,076.24	70.79
<u>ECONOMIC DEVELOPMENT</u>						
101-728-959-000	TRANSFER TO AIRPORT	.00	17,743.00	17,750.00	7.00	99.96
101-728-959-001	TRANSFER TO EDC	.00	.00	6,500.00	6,500.00	.00
	TOTAL ECONOMIC DEVELOPMENT	.00	17,743.00	24,250.00	6,507.00	73.17

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

		PERIOD		BUDGET		% OF
		ACTUAL	YTD ACTUAL	AMOUNT		BUDGET
<u>PARKS & RECREATION</u>						
101-751-702-000	WAGES-DPW	61.80	4,906.95	11,345.11	6,438.16	43.25
101-751-703-000	WAGES - PART-TIME	3,248.00	29,860.00	45,390.80	15,530.80	65.78
101-751-715-000	PAYROLL TAXES	253.04	2,639.61	4,425.40	1,785.79	59.65
101-751-716-000	HOSPITALIZATION INSURANCE	173.79	1,516.11	2,469.43	953.32	61.40
101-751-717-000	LIFE INSURANCE	2.79	23.91	33.52	9.61	71.33
101-751-718-000	RETIREMENT	3.98	211.04	1,134.51	923.47	18.60
101-751-719-000	SHORT/LONG TERM DISABILITY	10.10	87.18	105.79	18.61	82.41
101-751-721-000	WORKER'S COMP INSURANCE	508.28	673.00	560.00	(113.00)	120.18
101-751-750-000	TECHNOLOGY	.00	12.50	1,600.00	1,587.50	.78
101-751-750-001	SOFTWARE MAINTENANCE AGREEMENT	47.33	398.11	560.00	161.89	71.09
101-751-760-000	POSTAGE	.00	88.00	175.00	87.00	50.29
101-751-776-000	O&M SUPPLIES	.00	493.31	5,000.00	4,506.69	9.87
101-751-776-002	TREES & SHRUBS	.00	2,000.00	4,000.00	2,000.00	50.00
101-751-801-000	CONTRACTED SERVICES	25.00	11,842.00	30,000.00	18,158.00	39.47
101-751-802-000	AUDIT	.00	414.49	420.00	5.51	98.69
101-751-920-000	ELECTRIC	306.20	2,090.86	4,000.00	1,909.14	52.27
101-751-922-000	WATER/SEWER	.00	3,172.99	7,500.00	4,327.01	42.31
101-751-943-000	EQUIPMENT RENT	.00	4,723.55	10,000.00	5,276.45	47.24
101-751-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
101-751-957-000	RECREATION PROGRAMS	663.11	3,953.72	10,000.00	6,046.28	39.54
101-751-958-000	MUSIC IN THE PARK	.00	7,150.00	9,850.00	2,700.00	72.59
101-751-960-000	EDUCATION & TRAINING	.00	175.00	1,000.00	825.00	17.50
101-751-961-000	MEMBERSHIP DUES	.00	.00	200.00	200.00	.00
101-751-962-000	TRAVEL & LODGING	.00	.00	500.00	500.00	.00
101-751-965-000	LIABILITY INSURANCE	375.24	1,125.73	1,520.00	394.27	74.06
101-751-970-000	CAPITAL OUTLAY	.00	3,709.00	395,000.00	391,291.00	.94
TOTAL PARKS & RECREATION		5,678.66	81,267.06	546,889.56	465,622.50	14.86
<u>FAIRGROUNDS</u>						
101-753-702-000	WAGES	.00	2,487.14	4,266.56	1,779.42	58.29
101-753-702-001	DPW WAGES FAIRTIME	.00	186.75	275.00	88.25	67.91
101-753-703-000	WAGES - PART TIME	.00	990.00	1,809.60	819.60	54.71
101-753-715-000	PAYROLL TAXES	.00	268.92	495.39	226.47	54.28
101-753-718-000	RETIREMENT	.00	176.26	454.16	277.90	38.81
101-753-721-000	WORKER'S COMP INSURANCE	24.98	33.08	35.00	1.92	94.51
101-753-776-000	O&M SUPPLIES	.00	78.45	250.00	171.55	31.38
101-753-801-000	CONTRACTED SERVICES	.00	6,725.00	15,000.00	8,275.00	44.83
101-753-920-000	ELECTRIC	.00	1,392.85	3,845.00	2,452.15	36.22
101-753-943-000	EQUIPMENT RENT	215.97	6,260.90	8,800.00	2,539.10	71.15
101-753-965-000	LIABILITY INSURANCE	302.61	907.82	1,181.12	273.30	76.86
TOTAL FAIRGROUNDS		543.56	19,507.17	36,411.83	16,904.66	53.57

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 101 - GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>CHIPPEWA LANDING</u>					
101-754-702-002 WAGES	99.40	1,696.41	1,500.00	(196.41)	113.09
101-754-703-000 WAGES - PART TIME	.00	420.00	3,619.20	3,199.20	11.60
101-754-715-000 PAYROLL TAXES	7.32	158.08	399.30	241.22	39.59
101-754-718-000 RETIREMENT	6.96	103.92	150.00	46.08	69.28
101-754-721-000 WORKER'S COMP INSURANCE	6.24	8.26	10.00	1.74	82.60
101-754-776-000 O&M SUPPLIES	.00	.00	325.00	325.00	.00
101-754-801-000 CONTRACTED SERVICES	.00	7,351.70	9,000.00	1,648.30	81.69
101-754-920-000 ELECTRIC	82.40	391.86	1,000.00	608.14	39.19
101-754-943-000 EQUIPMENT RENT	215.97	3,777.06	2,500.00	(1,277.06)	151.08
101-754-965-000 LIABILITY INSURANCE	149.29	447.88	575.00	127.12	77.89
TOTAL CHIPPEWA LANDING	567.58	14,355.17	19,078.50	4,723.33	75.24
<u>HISTORICAL CENTER</u>					
101-804-702-000 WAGES	.00	84.75	.00	(84.75)	.00
101-804-715-000 PAYROLL TAXES	.00	5.80	.00	(5.80)	.00
TOTAL HISTORICAL CENTER	.00	90.55	.00	(90.55)	.00
<u>OPERATING TRANSFERS OUT</u>					
101-966-995-000 TRANSFER TO MUNICIPAL	.00	.00	101,000.00	101,000.00	.00
101-966-995-002 TRANSFER TO REFUSE	.00	.00	14,000.00	14,000.00	.00
101-966-995-004 TRANSFER TO FIRE FUND-CONTRACT	.00	142,164.64	142,164.64	.00	100.00
101-966-995-005 TRANSFER TO FIRE SAVINGS	.00	165,500.00	165,500.00	.00	100.00
101-966-995-007 TRANSFER TO EQUIPMENT	.00	.00	135,000.00	135,000.00	.00
101-966-995-009 TRANSFER TO MUNICIPAL-SIDEWALK	.00	.00	200,000.00	200,000.00	.00
101-966-999-000 TRANSFER TO LOCAL	.00	.00	180,000.00	180,000.00	.00
TOTAL OPERATING TRANSFERS OUT	.00	307,664.64	937,664.64	630,000.00	32.81
TOTAL FUND EXPENDITURES	230,499.61	2,172,902.64	4,097,138.94	1,924,236.30	53.03
NET REVENUES OVER EXPENDITURES	(189,863.77)	342,617.33	(1,189,726.44)	1,532,343.77	28.80

CITY OF CARO

BALANCE SHEET
MARCH 31, 2026

FUND 202 - MAJOR STREETS FUND

ASSETS

202-000-001-100	MAJOR ST CHECKING	2,202,760.84	
202-000-040-000	MAJOR ST ACCOUNTS RECEIVABLE	74,054.46	
202-000-123-000	PREPAID EXPENSES	1,114.17	
	TOTAL ASSETS		<u>2,277,929.47</u>

LIABILITIES AND EQUITY

FUND EQUITY

202-000-390-000	MAJOR ST. - FUND BALANCE	2,259,030.29	
	REVENUE OVER EXPENDITURES - YTD	18,899.18	
	TOTAL FUND EQUITY		<u>2,277,929.47</u>
	TOTAL LIABILITIES AND EQUITY		<u>2,277,929.47</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 202 - MAJOR STREETS FUND

<u>REVENUE</u>	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
202-000-406-000 COUNTY ROAD LEVY	.00	.00	89,000.00	(89,000.00)	.00
202-000-546-000 STATE TRUNKLINE REIMBURSEMENT	.00	27,169.88	20,000.00	7,169.88	135.85
202-000-574-000 STATE GAS TAX	30,191.94	329,162.33	435,544.24	(106,381.91)	75.57
202-000-574-001 TRANSFER % ST RD \$ TO LOCAL	(15,095.97)	(153,871.40)	(137,262.67)	(16,608.73)	(112.10)
202-000-665-000 INTEREST & DIVIDEND INCOME	10,371.66	50,569.08	25,000.00	25,569.08	202.28
TOTAL FUND REVENUE	25,467.63	253,029.89	432,281.57	(179,251.68)	58.53

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 202 - MAJOR STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>ST/STM CONST</u>					
202-451-702-000 WAGES	.00	43.38	412.65	369.27	10.51
202-451-715-000 PAYROLL TAXES	.00	3.10	32.19	29.09	9.63
202-451-718-000 RETIREMENT	.00	.00	41.27	41.27	.00
202-451-801-000 CONTRACTED SERVICES - CONST.	28,322.50	44,751.25	25,000.00	(19,751.25)	179.01
202-451-801-001 CONTRACTED SERV - ENGINEERING	509.80	509.80	100,000.00	99,490.20	.51
202-451-943-000 EQUIPMENT RENT	.00	65.56	550.00	484.44	11.92
TOTAL ST/STM CONST	28,832.30	45,373.09	126,036.11	80,663.02	36.00
<u>NON-TRUNKLINE MAINT</u>					
202-463-702-000 NON-TRUNKLINE MAINT WAGES	1,714.31	14,139.75	22,707.78	8,568.03	62.27
202-463-715-000 PAYROLL TAXES	123.41	1,023.02	1,771.21	748.19	57.76
202-463-716-000 HOSPITALIZATION INSURANCE	434.47	3,790.17	6,173.56	2,383.39	61.39
202-463-717-000 LIFE INSURANCE	6.98	59.87	83.79	23.92	71.45
202-463-718-000 RETIREMENT	83.56	733.44	2,270.78	1,537.34	32.30
202-463-719-000 SHORT/LONG TERM DISABILITY	25.26	217.98	264.48	46.50	82.42
202-463-721-000 WORKER'S COMP INSURANCE	272.35	360.61	275.00	(85.61)	131.13
202-463-776-000 O&M SUPPLIES	.00	38.68	7,500.00	7,461.32	.52
202-463-776-001 WINTER MAINT - SALT	.00	6,059.69	7,500.00	1,440.31	80.80
202-463-776-002 TREES & SHRUBS	.00	.00	3,000.00	3,000.00	.00
202-463-801-000 CONTRACTED SERVICES	.00	7,290.83	7,500.00	209.17	97.21
202-463-943-000 EQUIPMENT RENT	4,213.57	33,007.83	35,000.00	1,992.17	94.31
202-463-956-000 MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
TOTAL NON-TRUNKLINE MAINT	6,873.91	66,721.87	94,146.60	27,424.73	70.87
<u>TRUNKLINE MAINTENANCE</u>					
202-464-702-000 M81 ROUTINE MAINTENANCE WAGES	63.57	427.07	900.00	472.93	47.45
202-464-702-001 M24 ROUTINE MAINTENANCE WAGES	.00	165.00	600.00	435.00	27.50
202-464-715-000 PAYROLL TAXES	4.48	41.85	117.00	75.15	35.77
202-464-718-000 RETIREMENT	.00	34.40	150.00	115.60	22.93
202-464-776-000 O&M SUPPLIES	.00	497.15	.00	(497.15)	.00
202-464-943-000 M81 ROUTINE MAINT EQUIP RENTAL	50.84	510.91	1,500.00	989.09	34.06
202-464-943-001 M24 ROUTINE MAINT EQUIP RENTAL	310.32	683.36	500.00	(183.36)	136.67
TOTAL TRUNKLINE MAINTENANCE	429.21	2,359.74	3,767.00	1,407.26	62.64

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 202 - MAJOR STREETS FUND

		PERIOD		BUDGET		% OF
		ACTUAL	YTD ACTUAL	AMOUNT		BUDGET
<u>TRUNKLINE SWEEPING</u>						
202-466-702-000	M81 SWEEPING WAGES	146.25	853.70	900.00	46.30	94.86
202-466-702-001	M24 SWEEPING WAGES	.00	506.27	600.00	93.73	84.38
202-466-715-000	PAYROLL TAXES	10.30	95.81	117.00	21.19	81.89
202-466-718-000	RETIREMENT	9.89	94.76	150.00	55.24	63.17
202-466-943-000	M81 SWEEPING EQUIP RENTAL	611.65	3,702.61	7,500.00	3,797.39	49.37
202-466-943-001	M24 SWEEPING EQUIP RENTAL	.00	1,831.68	2,500.00	668.32	73.27
TOTAL TRUNKLINE SWEEPING		778.09	7,084.83	11,767.00	4,682.17	60.21
<u>TREE TRIMMING</u>						
202-470-702-000	M81 TREE TRIMMING WAGES	.00	311.88	400.00	88.12	77.97
202-470-702-003	M24 TREE TRIMMING WAGES	.00	2,270.86	2,500.00	229.14	90.83
202-470-715-000	PAYROLL TAXES	.00	185.57	210.00	24.43	88.37
202-470-718-000	RETIREMENT	.00	180.78	250.00	69.22	72.31
202-470-943-000	M81 TREE TRIMMING EQUIP RENTAL	.00	312.88	.00	(312.88)	.00
202-470-943-003	M24 TREE TRIMMING EQUIP RENTAL	.00	4,463.30	5,000.00	536.70	89.27
TOTAL TREE TRIMMING		.00	7,725.27	8,360.00	634.73	92.41
<u>SIGN MAINTENANCE</u>						
202-475-702-000	M81 SIGN MAINTENANCE WAGES	.00	.00	150.00	150.00	.00
202-475-702-001	M24 SIGN MAINTENANCE WAGES	.00	.00	150.00	150.00	.00
202-475-715-000	PAYROLL TAXES	.00	.00	23.40	23.40	.00
202-475-718-000	RETIREMENT	.00	.00	30.00	30.00	.00
202-475-943-000	M81 TRAFFIC SIGNS EQUIP RENTAL	.00	.00	100.00	100.00	.00
TOTAL SIGN MAINTENANCE		.00	.00	453.40	453.40	.00

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 202 - MAJOR STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>M81 SNOW/ICE SCRAPING</u>					
202-479-702-000	M81 SNOW/ICE SCRAPING WAGES	64.50	3,885.42	3,500.00 (385.42)	111.01
202-479-702-001	M81 SNOW/ICE HAULING WAGES	712.50	1,517.30	1,000.00 (517.30)	151.73
202-479-702-002	M24 SNOW/ICE HAULING WAGES	.00	12.48	50.00 37.52	24.96
202-479-702-003	M24 SNOW/ICE SCRAPING WAGES	72.57	1,256.01	1,500.00 243.99	83.73
202-479-715-000	PAYROLL TAXES	9.73	428.44	401.70 (26.74)	106.66
202-479-718-000	RETIREMENT	4.84	90.86	515.00 424.14	17.64
202-479-801-000	CONTRACTED SERVICES	.00	2,090.00	5,000.00 2,910.00	41.80
202-479-943-000	M81 WINTER SCRAPING EQ RENTAL	196.47	7,433.99	7,500.00 66.01	99.12
202-479-943-001	M81 WINTER HAULING EQ RENTAL	.00	1,584.78	2,000.00 415.22	79.24
202-479-943-002	M24 WINTER HAULING EQ RENTAL	.00	35.60	150.00 114.40	23.73
202-479-943-003	M24 WINTER SCRAPING EQ RENTAL	155.62	2,767.08	2,500.00 (267.08)	110.68
202-479-956-000	MISC/CONTINGENCY	.00	.00	100.00 100.00	.00
TOTAL M81 SNOW/ICE SCRAPING		1,216.23	21,101.96	24,216.70 3,114.74	87.14
<u>ADMINISTRATION</u>					
202-483-702-000	WAGES - ADMINISTRATION	2,309.57	21,613.65	29,828.99 8,215.34	72.46
202-483-715-000	PAYROLL TAXES	168.11	1,579.80	2,326.66 746.86	67.90
202-483-716-000	HOSPITALIZATION INSURANCE	447.69	3,819.99	5,260.00 1,440.01	72.62
202-483-717-000	LIFE INSURANCE	7.08	63.72	85.00 21.28	74.96
202-483-718-000	RETIREMENT	227.06	2,126.19	2,982.90 856.71	71.28
202-483-719-000	SHORT/LONG TERM DISABILITY	32.43	291.87	365.00 73.13	79.96
202-483-721-000	WORKER'S COMP INSURANCE	428.31	567.11	560.00 (7.11)	101.27
202-483-740-000	OFFICE SUPPLIES	.00	45.80	175.00 129.20	26.17
202-483-760-000	POSTAGE	.00	75.00	150.00 75.00	50.00
202-483-801-000	CONTRACTED SERVICES	.00	.00	500.00 500.00	.00
202-483-801-001	CONTRACTED SERVICES-LED LIGHTS	.00	2,746.10	5,000.00 2,253.90	54.92
202-483-802-000	AUDIT	.00	975.53	2,200.00 1,224.47	44.34
202-483-853-000	TELEPHONE	29.25	263.25	375.00 111.75	70.20
202-483-965-000	LIABILITY INSURANCE	559.43	1,678.29	2,100.00 421.71	79.92
202-483-970-000	CAPITAL OUTLAY	.00	47,917.65	47,000.00 (917.65)	101.95
TOTAL ADMINISTRATION		4,208.93	83,763.95	98,908.55 15,144.60	84.69
TOTAL FUND EXPENDITURES		42,338.67	234,130.71	367,655.36 133,524.65	63.68
NET REVENUES OVER EXPENDITURES		(16,871.04)	18,899.18	64,626.21 (45,727.03)	29.24

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 203 - LOCAL STREETS FUND

ASSETS

203-000-001-100	LOCAL ST CHECKING	729,794.25	
203-000-040-000	LOCAL ACCOUNTS RECEIVABLE	27,731.69	
203-000-123-000	PREPAID EXPENSES	1,704.96	
	TOTAL ASSETS		<u>759,230.90</u>

LIABILITIES AND EQUITY

LIABILITIES

203-000-202-000	ACCOUNTS PAYABLE	35,793.00	
	TOTAL LIABILITIES		35,793.00

FUND EQUITY

203-000-390-000	LOCAL ST - FUND BALANCE	652,208.33	
	REVENUE OVER EXPENDITURES - YTD	71,229.57	
	TOTAL FUND EQUITY		<u>723,437.90</u>
	TOTAL LIABILITIES AND EQUITY		<u>759,230.90</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 203 - LOCAL STREETS FUND

<u>REVENUE</u>	<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>BUDGET AMOUNT</u>	<u>VARIANCE</u>	<u>% OF BUDGET</u>
203-000-406-000 COUNTY BRIDGE LEVY	.00	.00	45,000.00	(45,000.00)	.00
203-000-546-000 TRANS % MAJOR ST RD \$\$	15,095.97	153,871.40	137,262.67	16,608.73	112.10
203-000-548-000 METRO ACTS FUNDS	.00	.00	15,000.00	(15,000.00)	.00
203-000-574-000 STATE GAS TAX	11,311.12	123,302.18	172,883.67	(49,581.49)	71.32
203-000-665-000 INTEREST & DIVIDEND INCOME	3,345.54	14,651.76	5,000.00	9,651.76	293.04
203-000-682-007 TRANSFER FROM GENERAL	.00	.00	180,000.00	(180,000.00)	.00
TOTAL FUND REVENUE	<u>29,752.63</u>	<u>291,825.34</u>	<u>555,146.34</u>	<u>(263,321.00)</u>	<u>52.57</u>

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 203 - LOCAL STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>ST/STM MTNCE</u>					
203-463-702-000 WAGES	4,201.35	35,435.55	35,000.00	(435.55)	101.24
203-463-703-000 WAGES - PART TIME	.00	3,420.00	4,524.00	1,104.00	75.60
203-463-715-000 PAYROLL TAXES	302.74	2,823.05	3,082.87	259.82	91.57
203-463-716-000 HOSPITALIZATION INSURANCE	521.37	4,548.27	7,408.28	2,860.01	61.39
203-463-717-000 LIFE INSURANCE	8.38	71.82	100.55	28.73	71.43
203-463-718-000 RETIREMENT	272.25	2,226.36	3,500.00	1,273.64	63.61
203-463-719-000 SHORT/LONG TERM DISABILITY	30.31	261.57	317.38	55.81	82.42
203-463-721-000 WORKER'S COMP INSURANCE	326.83	432.75	235.00	(197.75)	184.15
203-463-776-000 O&M SUPPLIES	.00	624.52	10,000.00	9,375.48	6.25
203-463-776-001 MAINTENANCE SUPPLIES - SALT	.00	7,016.48	7,500.00	483.52	93.55
203-463-801-000 CONTRACTED SERVICES	.00	45,048.00	650,000.00	604,952.00	6.93
203-463-801-001 CONTRACTED SERV - ENGINEERING	5,232.00	27,432.00	100,000.00	72,568.00	27.43
203-463-943-000 EQUIPMENT RENT	6,055.57	57,308.22	60,000.00	2,691.78	95.51
203-463-956-000 MISC/CONTINGENCY	.00	.00	500.00	500.00	.00
TOTAL ST/STM MTNCE	16,950.80	186,648.59	882,168.08	695,519.49	21.16
<u>ADMINISTRATION</u>					
203-483-702-000 WAGES ADMINISTRATION	2,309.57	21,613.65	29,828.99	8,215.34	72.46
203-483-715-000 PAYROLL TAXES	168.11	1,579.80	2,326.66	746.86	67.90
203-483-716-000 HOSPITALIZATION INSURANCE	447.69	3,819.99	5,260.00	1,440.01	72.62
203-483-717-000 LIFE INSURANCE	7.08	63.72	85.00	21.28	74.96
203-483-718-000 RETIREMENT	227.06	2,126.19	2,982.90	856.71	71.28
203-483-719-000 SHORT/LONG TERM DISABILITY	32.43	291.87	365.00	73.13	79.96
203-483-721-000 WORKER'S COMP INSURANCE	428.14	566.90	460.00	(106.90)	123.24
203-483-740-000 OFFICE SUPPLIES	.00	45.80	150.00	104.20	30.53
203-483-760-000 POSTAGE	.00	75.00	150.00	75.00	50.00
203-483-801-000 CONTRACTED SERVICES	.00	.00	500.00	500.00	.00
203-483-802-000 AUDIT	.00	838.83	1,620.00	781.17	51.78
203-483-853-000 TELEPHONE	29.25	263.25	351.12	87.87	74.97
203-483-956-000 MISC/CONTINGENCY	.00	.00	1,000.00	1,000.00	.00
203-483-965-000 LIABILITY INSURANCE	887.39	2,662.18	3,344.51	682.33	79.60
TOTAL ADMINISTRATION	4,536.72	33,947.18	48,424.18	14,477.00	70.10
TOTAL FUND EXPENDITURES	21,487.52	220,595.77	930,592.26	709,996.49	23.70
NET REVENUES OVER EXPENDITURES	8,265.11	71,229.57	(375,445.92)	446,675.49	18.97

CITY OF CARO
BALANCE SHEET
MARCH 31, 2026

FUND 204 - MUNICIPAL STREETS FUND

ASSETS

204-000-001-100	MUNICIPAL STREET CASH	114,750.78	
204-000-026-003	DELINQ TAX RECEIVABLE 1999	33.85	
204-000-026-004	DELINQ TAX RECEIVABLE 2000	26.46	
204-000-026-006	DELINQ TAX RECEIVABLE 2002	56.72	
204-000-026-007	DELINQ TAX RECEIVABLE 2003	152.96	
204-000-026-008	DELINQ TAX RECEIVABLE 2004	217.90	
204-000-026-009	DELINQ TAX RECEIVABLE 2005	311.79	
204-000-026-010	DELINQ TAX RECEIVABLE 2006	780.74	
204-000-026-011	DELINQ TAX RECEIVABLE 2007	433.43	
204-000-026-012	DELINQ TAX RECEIVABLE 2008	839.39	
204-000-026-013	DELINQ TAX RECEIVABLE 2009	945.62	
204-000-045-010	SPECIAL ASSESSMENT REC - 2021	1,331.10	
204-000-045-011	SPECIAL ASSESSMENT REC-2022	4,380.10	
204-000-123-000	PREPAID EXPENSES	612.12	
	TOTAL ASSETS		124,872.96

LIABILITIES AND EQUITY

LIABILITIES

204-000-211-000	RETAINAGE PAYABLE-PARKING LOT	17,318.50	
204-000-211-001	RETAINAGE PAYABLE-SIDEWALKS	3,953.00	
204-000-339-006	DEFERRED REVENUE - 2021	1,331.10	
204-000-339-007	DEFERRED REVENUE-2022	4,380.10	
	TOTAL LIABILITIES		26,982.70

FUND EQUITY

204-000-390-000	MUNICIPAL FUND BALANCE	410,608.93	
	REVENUE OVER EXPENDITURES - YTD	(312,718.67)	
	TOTAL FUND EQUITY		97,890.26
	TOTAL LIABILITIES AND EQUITY		124,872.96

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 204 - MUNICIPAL STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET	
<u>REVENUE</u>						
204-000-451-004	SPECIAL ASSESSMENTS 2021	.00	581.83	.00	581.83	.00
204-000-451-005	SPECIAL ASSESSMENTS 2022	.00	2,160.53	5,000.00 (2,839.47)	43.21
204-000-451-006	SPECIAL ASSESSMENTS 2024	.00	.00	7,500.00 (7,500.00)	.00
204-000-451-007	SPECIAL ASSESSMENT 2025	1,281.34	14,433.88	10,000.00	4,433.88	144.34
204-000-474-000	SIDEWALK ASSESSMENT INT	.00	245.16	.00	245.16	.00
204-000-652-000	PARKING VIOLATION REVENUE	.00	30.00	.00	30.00	.00
204-000-665-000	INTEREST & DIVIDEND INCOME	537.95	5,385.37	5,000.00	385.37	107.71
204-931-699-000	TRANSFER FROM GENERAL	.00	.00	101,000.00 (101,000.00)	.00
204-931-699-001	TRANSFER FROM GENERAL-SIDEWALK	.00	.00	200,000.00 (200,000.00)	.00
TOTAL FUND REVENUE		1,819.29	22,836.77	328,500.00 (305,663.23)	6.95

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 204 - MUNICIPAL STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>SIDEWALK</u>						
204-442-702-000	SIDEWALK REPAIR/MAINT WAGES	187.25	2,707.62	11,624.67	8,917.05	23.29
204-442-715-000	PAYROLL TAXES	13.76	202.43	906.72	704.29	22.33
204-442-716-000	HOSPITALIZATION INSURANCE	260.68	2,274.12	3,704.14	1,430.02	61.39
204-442-717-000	LIFE INSURANCE	4.19	35.91	60.00	24.09	59.85
204-442-718-000	RETIREMENT	12.30	168.81	1,162.47	993.66	14.52
204-442-719-000	SHORT/LONG TERM DISABILITY	15.16	130.83	195.00	64.17	67.09
204-442-721-000	WORKER'S COMP INSURANCE	163.41	216.37	220.00	3.63	98.35
204-442-776-000	SUPPLIES & MATERIALS	.00	.00	1,500.00	1,500.00	.00
204-442-801-000	CONTRACTED SERVICES	.00	157,374.30	344,000.00	186,625.70	45.75
204-442-943-000	EQUIPMENT RENT	65.50	7,559.67	5,000.00	(2,559.67)	151.19
204-442-956-000	MISC/CONTINGENCY	.00	.00	500.00	500.00	.00
	TOTAL SIDEWALK	722.25	170,670.06	368,873.00	198,202.94	46.27
<u>ALLEYS</u>						
204-443-702-000	ALLEYS REPAIR/MAINT WAGES	71.00	1,316.58	1,500.00	183.42	87.77
204-443-715-000	PAYROLL TAXES	5.23	96.52	125.00	28.48	77.22
204-443-718-000	RETIREMENT	4.97	87.03	100.00	12.97	87.03
204-443-776-000	SUPPLIES & MATERIALS	.00	.00	1,000.00	1,000.00	.00
204-443-801-000	CONTRACTED SERVICES	.00	.00	10,000.00	10,000.00	.00
204-443-943-000	EQUIPMENT RENT	276.60	2,489.15	2,500.00	10.85	99.57
	TOTAL ALLEYS	357.80	3,989.28	15,225.00	11,235.72	26.20
<u>PARKING LOTS</u>						
204-444-702-000	PARKING LOTS REPAIR/MAIN WAGES	1,722.65	14,302.91	15,000.00	697.09	95.35
204-444-715-000	PAYROLL TAXES	124.78	1,033.96	1,170.00	136.04	88.37
204-444-718-000	RETIREMENT	116.65	760.19	1,500.00	739.81	50.68
204-444-776-000	SUPPLIES/MATERIALS	.00	59.50	1,500.00	1,440.50	3.97
204-444-776-001	WINTER MAINT - SALT	.00	2,870.38	5,000.00	2,129.62	57.41
204-444-801-000	CONTRACTED SERVICES	.00	85,083.50	160,000.00	74,916.50	53.18
204-444-920-000	ELECTRIC - PARKING LOTS	474.95	2,178.23	3,250.00	1,071.77	67.02
204-444-943-000	EQUIPMENT RENTAL	632.58	41,142.67	25,000.00	(16,142.67)	164.57
	TOTAL PARKING LOTS	3,071.61	147,431.34	212,420.00	64,988.66	69.41

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 204 - MUNICIPAL STREETS FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>ADMIN</u>						
204-483-702-000	WAGES ADMIN	828.77	7,819.47	11,000.00	3,180.53	71.09
204-483-715-000	PAYROLL TAXES	59.10	561.42	858.00	296.58	65.43
204-483-716-000	HOSPITALIZATION INSURANCE	222.90	1,902.06	2,620.00	717.94	72.60
204-483-717-000	LIFE INSURANCE	2.69	24.21	35.00	10.79	69.17
204-483-718-000	RETIREMENT	82.30	776.67	1,100.00	323.33	70.61
204-483-719-000	SHORT/LONG TERM DISABILITY	12.49	112.41	140.00	27.59	80.29
204-483-721-000	WORKER'S COMP INSURANCE	160.93	213.09	120.00	(93.09)	177.58
204-483-740-000	OFFICE SUPPLIES	.00	1.66	150.00	148.34	1.11
204-483-760-000	POSTAGE	.00	75.00	150.00	75.00	50.00
204-483-801-000	CONTRACED SERVICES	.00	.00	500.00	500.00	.00
204-483-802-000	AUDIT	.00	855.95	798.00	(57.95)	107.26
204-483-853-000	TELEPHONE	20.45	184.05	250.00	65.95	73.62
204-483-900-000	PRINTING & PUBLICATION	.00	.00	500.00	500.00	.00
204-483-965-000	LIABILITY INSURANCE	312.92	938.77	1,200.00	261.23	78.23
	TOTAL ADMIN	1,702.55	13,464.76	19,421.00	5,956.24	69.33
	TOTAL FUND EXPENDITURES	5,854.21	335,555.44	615,939.00	280,383.56	54.48
	NET REVENUES OVER EXPENDITURES	(4,034.92)	(312,718.67)	(287,439.00)	(25,279.67)	(108.79)

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 216 - FIRE FUND

ASSETS

216-000-001-100	FIRE FUND GENERAL CASH	161,758.19	
216-000-018-000	ACCOUNTS RECEIVABLE	(16,132.22)	
216-000-123-000	PREPAID EXPENSES	15,265.49	
216-000-185-001	ALLOWANCE FOR BAD DEBTS	3,250.00	
	TOTAL ASSETS		<u>164,141.46</u>

LIABILITIES AND EQUITY

LIABILITIES

216-000-202-000	ACCOUNTS PAYABLE	2,623.09	
216-000-339-000	DEFERRED REVENUE	139,268.48	
	TOTAL LIABILITIES		141,891.57

FUND EQUITY

216-000-390-000	FUND BALANCE	23,471.18	
	REVENUE OVER EXPENDITURES - YTD	(1,982.54)	
	TOTAL FUND EQUITY		<u>21,488.64</u>
	TOTAL LIABILITIES AND EQUITY		<u>163,380.21</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 216 - FIRE FUND

<u>REVENUE</u>	<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>BUDGET AMOUNT</u>	<u>VARIANCE</u>	<u>% OF BUDGET</u>
216-000-636-000 FIRE FEES - ALMER TWP	.00	.00	27,181.98	(27,181.98)	.00
216-000-636-001 FIRE FEES - INDIANFIELDS TWP	.00	.00	48,486.90	(48,486.90)	.00
216-000-636-002 FIRE FEES - WELLS TOWNSHIP	.00	.00	22,774.08	(22,774.08)	.00
216-000-636-003 FIRE FEES - JUNIATA TOWNSHIP	.00	.00	19,100.98	(19,100.98)	.00
216-000-636-004 FIRE FEES - ELLINGTON TOWNSHIP	.00	.00	19,100.98	(19,100.98)	.00
216-000-637-000 SURCHARGE ALMER TWP	.00	.00	11,781.51	(11,781.51)	.00
216-000-637-001 SURCHARGE INDIANFIELDS TWP	.00	.00	21,015.72	(21,015.72)	.00
216-000-637-002 SURCHARGE WELLS TWP	.00	.00	9,870.99	(9,870.99)	.00
216-000-637-003 SURCHARGE JUNIATA TWP	.00	.00	8,278.95	(8,278.95)	.00
216-000-637-004 SURCHARGE ELLINGTON TWP	.00	.00	8,278.95	(8,278.95)	.00
216-000-657-001 MEDICAL RUN REVENUE	5,705.00	21,490.00	10,000.00	11,490.00	214.90
216-000-665-000 INTEREST & DIVIDEND INCOME	798.83	4,859.84	1,000.00	3,859.84	485.98
216-000-674-000 DONATIONS	.00	75.00	.00	75.00	.00
216-000-675-000 MISC INCOME	.00	.00	1,000.00	(1,000.00)	.00
216-931-699-000 TRANSFER FROM GENERAL FUND	.00	165,500.00	165,500.00	.00	100.00
216-931-699-001 TRANSFER FROM GENERAL-CONTRACT	.00	142,164.64	142,164.64	.00	100.00
TOTAL FUND REVENUE	6,503.83	334,089.48	515,535.68	(181,446.20)	64.80

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 216 - FIRE FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>FIRE CHIEF</u>						
216-336-702-000	WAGES - CHIEF	5,516.68	53,450.53	71,717.00	18,266.47	74.53
216-336-702-001	DPW WAGES	.00	.00	1,500.00	1,500.00	.00
216-336-702-002	OFFICE WAGES	523.51	6,126.07	7,776.80	1,650.73	78.77
216-336-715-000	PAYROLL TAXES	2,201.29	9,821.77	10,800.00	978.23	90.94
216-336-716-000	HOSPITALIZATION INSURANCE	1,769.21	16,207.57	24,350.00	8,142.43	66.56
216-336-717-000	LIFE INSURANCE	15.99	197.91	230.00	32.09	86.05
216-336-718-000	RETIREMENT	484.08	4,670.62	8,099.38	3,428.76	57.67
216-336-719-000	SHORT/LONG TERM DISABILITY	80.62	907.50	938.51	31.01	96.70
216-336-721-000	WORKER'S COMP INSURANCE	1,967.49	2,605.11	1,790.00	(815.11)	145.54
216-336-725-000	VOLUNTEER FIREMAN PAY	23,095.75	71,758.25	63,000.00	(8,758.25)	113.90
216-336-740-000	OPERATING SUPPLIES	3,604.73	22,524.77	25,000.00	2,475.23	90.10
216-336-750-000	TECHNOLOGY	72.46	914.38	2,350.00	1,435.62	38.91
216-336-750-001	SOFTWARE MAINTENANCE AGREE'T	58.99	1,866.15	1,900.00	33.85	98.22
216-336-760-000	POSTAGE	.00	167.34	250.00	82.66	66.94
216-336-801-000	CONTRACTED SERVICES	1,337.50	5,492.26	8,100.00	2,607.74	67.81
216-336-801-002	CONTRACTED SERV - JANITORIAL	104.00	1,014.00	1,407.64	393.64	72.04
216-336-802-000	AUDIT	.00	2,074.10	2,400.00	325.90	86.42
216-336-853-000	TELEPHONE	245.69	1,580.51	2,150.00	569.49	73.51
216-336-860-000	GAS & OIL	1,040.99	5,300.59	6,500.00	1,199.41	81.55
216-336-922-000	WATER/SEWER/GARBAGE	.00	946.40	1,500.00	553.60	63.09
216-336-930-000	REPAIRS - EQUIPMENT	150.00	19,119.99	58,750.00	39,630.01	32.54
216-336-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
216-336-960-000	EDUCATION & TRAINING	1,574.97	8,610.58	9,860.00	1,249.42	87.33
216-336-961-000	MEMBERSHIP DUES	.00	.00	700.00	700.00	.00
216-336-962-000	TRAVEL & LODGING	.00	.00	500.00	500.00	.00
216-336-965-000	LIABILITY INSURANCE	1,440.72	4,322.17	5,600.00	1,277.83	77.18
216-336-965-001	VEHICLE INSURANCE	6,346.28	19,038.83	25,000.00	5,961.17	76.16
216-336-970-000	CAPITAL OUTLAY	.00	55,518.39	73,057.00	17,538.61	75.99
216-336-991-000	LEASE PAYMENT - PRINCIPAL	.00	17,550.83	17,550.83	.00	100.00
216-336-993-000	LEASE PAYMENT - INTEREST	.00	4,285.40	4,285.40	.00	100.00
216-336-999-003	DPW EQUIPMENT RENTAL	.00	.00	200.00	200.00	.00
TOTAL FIRE CHIEF		51,630.95	336,072.02	437,362.56	101,290.54	76.84
<u>OPERATING TRANSFER OUT</u>						
216-966-995-001	TRANSFER TO DEBT SERVICE	.00	.00	101,734.28	101,734.28	.00
216-966-995-002	BLDG EXP TRANSF FROM FIRE FUND	.00	.00	10,000.00	10,000.00	.00
TOTAL OPERATING TRANSFER OUT		.00	.00	111,734.28	111,734.28	.00
TOTAL FUND EXPENDITURES		51,630.95	336,072.02	549,096.84	213,024.82	61.20
NET REVENUES OVER EXPENDITURES		(45,127.12)	(1,982.54)	(33,561.16)	31,578.62	(5.91)

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 248 - DDA FUND

ASSETS

248-000-001-100	DDA CASH	154,081.37	
248-000-123-000	PREPAID EXPENSES	275.69	
	TOTAL ASSETS		<u>154,357.06</u>

LIABILITIES AND EQUITY

FUND EQUITY

248-000-399-000	DDA FUND BALANCE	236,716.86	
	REVENUE OVER EXPENDITURES - YTD	(82,359.80)	
	TOTAL FUND EQUITY		<u>154,357.06</u>
	TOTAL LIABILITIES AND EQUITY		<u>154,357.06</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 248 - DDA FUND

<u>REVENUE</u>	<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>BUDGET AMOUNT</u>	<u>VARIANCE</u>	<u>% OF BUDGET</u>
248-000-403-002 TIF CTY NEW ALMER DDA	.00	.00	17,500.00	(17,500.00)	.00
248-000-403-003 TIF COUNTY NEW DDA/TRANSIT	.00	.00	12,000.00	(12,000.00)	.00
248-000-403-004 TIF CITY NEW DDA (100%)	.00	.00	36,000.00	(36,000.00)	.00
248-000-403-005 TIF CITY NEW DDA (100%) ALMER	.00	.00	70,000.00	(70,000.00)	.00
248-000-665-000 INTEREST & DIVIDEND INCOME	725.37	4,367.61	1,500.00	2,867.61	291.17
248-000-667-000 FARMER'S MARKET - VENDOR REV	645.00	4,295.00	11,000.00	(6,705.00)	39.05
248-000-667-001 FARMERS MARKET - PAV. RENTAL	.00	.00	375.00	(375.00)	.00
248-000-674-001 FARMER'S MARKET - KC DONATION	.00	135.00	200.00	(65.00)	67.50
248-000-674-019 SPONSORSHIP	.00	.00	1,000.00	(1,000.00)	.00
248-000-676-000 FARMERS MARKET - F.S. GRANT	.00	498.47	700.00	(201.53)	71.21
248-000-676-001 FARMERS MARKET - SNAP REVENUE	.00	2,030.60	3,000.00	(969.40)	67.69
TOTAL FUND REVENUE	<u>1,370.37</u>	<u>11,326.68</u>	<u>153,275.00</u>	<u>(141,948.32)</u>	<u>7.39</u>

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 248 - DDA FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>DPW</u>						
248-441-702-000	WAGES DPW	2.50	395.14	3,500.00	3,104.86	11.29
248-441-715-000	PAYROLL TAXES	.20	28.85	266.00	237.15	10.85
248-441-716-000	HOSPITALIZATION INSURANCE	86.89	758.01	1,234.71	476.70	61.39
248-441-717-000	LIFE INSURANCE	4.20	50.72	70.00	19.28	72.46
248-441-718-000	RETIREMENT	.00	25.32	175.00	149.68	14.47
248-441-719-000	SHORT/LONG TERM DISABILITY	17.37	199.95	250.00	50.05	79.98
248-441-721-000	WORKER'S COMP INSURANCE	54.47	72.13	100.00	27.87	72.13
248-441-943-000	EQUIPMENT RENTAL	.00	336.60	1,500.00	1,163.40	22.44
TOTAL DPW		165.63	1,866.72	7,095.71	5,228.99	26.31
<u>DDA</u>						
248-728-702-000	DDA WAGES	3,428.32	27,676.32	43,000.00	15,323.68	64.36
248-728-703-000	DDA WAGES - ADMIN	203.51	1,931.86	3,000.00	1,068.14	64.40
248-728-705-000	SEASONAL DDA	.00	2,778.13	10,000.00	7,221.87	27.78
248-728-715-000	PAYROLL TAXES	276.73	2,506.26	4,256.00	1,749.74	58.89
248-728-716-000	HOSPITALIZATION INSURANCE	58.76	501.36	1,352.00	850.64	37.08
248-728-717-000	LIFE INSURANCE	.80	7.20	252.00	244.80	2.86
248-728-718-000	RETIREMENT	20.34	284.63	450.00	165.37	63.25
248-728-719-000	SHORT/LONG TERM DISABILITY	3.46	31.16	580.00	548.84	5.37
248-728-721-000	WORKER'S COMP INSURANCE	1,102.74	1,460.10	800.00	660.10	182.51
248-728-741-000	LUNCHEONS	220.66	1,287.79	1,800.00	512.21	71.54
248-728-760-000	POSTAGE	.00	15.00	60.00	45.00	25.00
248-728-776-000	DDA OPERATING SUPPLIES	1,511.02	1,988.31	4,470.00	2,481.69	44.48
248-728-801-000	DDA CONTRACTED SERVICES	25.83	11,229.39	20,000.00	8,770.61	56.15
248-728-801-001	ACCOUNTING SERVICES	900.00	2,700.00	3,600.00	900.00	75.00
248-728-802-000	AUDIT	.00	594.27	475.00	119.27	125.11
248-728-853-000	TELEPHONE & TECHNOLOGY	927.00	2,073.31	3,000.00	926.69	69.11
248-728-880-000	DOWNTOWN MUSIC	.00	1,850.00	2,000.00	150.00	92.50
248-728-900-000	ADVERTISING	.00	686.29	1,000.00	313.71	68.63
248-728-920-000	ELECTRIC	515.88	1,791.53	2,025.00	233.47	88.47
248-728-921-000	GAS	49.29	517.89	600.00	82.11	86.32
248-728-922-000	WATER/SEWER/GARBAGE	.00	630.51	850.00	219.49	74.18
248-728-943-000	DDA EQUIPMENT RENT	.00	1,592.20	3,500.00	1,907.80	45.49
248-728-943-001	DDA BUILDING RENT	700.00	1,150.00	1,975.00	825.00	58.23
248-728-956-000	DDA CONTINGENCY	.00	.00	500.00	500.00	.00
248-728-960-000	EDUCATION & DUES	.00	525.00	1,500.00	975.00	35.00
248-728-962-000	TRAVEL & LODGING	.00	54.60	1,000.00	945.40	5.46
248-728-963-000	PROPERTY TAXES	.00	732.95	732.95	.00	100.00
248-728-965-000	LIABILITY INSURANCE	38.75	116.26	400.00	283.74	29.07
248-728-970-000	DDA CAPITAL OUTLAY	.00	20,000.00	40,000.00	20,000.00	50.00
248-728-970-001	DECORATIONS	.00	339.22	5,000.00	4,660.78	6.78
TOTAL DDA		9,983.09	87,051.54	158,177.95	71,126.41	55.03

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 248 - DDA FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>COMMUNITY PROJECTS</u>					
248-729-801-000	.00	.00	2,500.00	2,500.00	.00
	.00	.00	2,500.00	2,500.00	.00
<u>FARMERS MARKET</u>					
248-733-900-000	.00	322.32	2,000.00	1,677.68	16.12
248-733-956-000	.00	2,210.00	3,000.00	790.00	73.67
248-733-956-001	.00	213.63	250.00	36.37	85.45
248-733-956-002	.00	122.36	700.00	577.64	17.48
248-733-956-004	.00	498.47	700.00	201.53	71.21
248-733-956-005	523.26	1,297.78	2,500.00	1,202.22	51.91
248-733-960-000	.00	.00	500.00	500.00	.00
248-733-961-000	103.66	103.66	250.00	146.34	41.46
248-733-962-000	.00	.00	500.00	500.00	.00
	626.92	4,768.22	10,400.00	5,631.78	45.85
	10,775.64	93,686.48	178,173.66	84,487.18	52.58
	(9,405.27)	(82,359.80)	(24,898.66)	(57,461.14)	(330.78)

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 590 - SEWER OPER/MAINT FUND

ASSETS

590-000-001-100	SEWER OPER/MAINT CASH	1,764,979.54	
590-000-003-001	SEWER REPLACE/REPAIR SAVINGS	441,628.33	
590-000-004-000	PETTY CASH	100.00	
590-000-007-000	SEWER BOND RESERVE SAVINGS	149,169.00	
590-000-033-000	ACCOUNTS RECEIVABLE - UB	10,501.43	
590-000-033-001	UNBILLED ACCOUNTS RECEIVABLE	127,092.00	
590-000-033-002	A/R INDIANFIELDS TWP SEWER -UB	3,399.38	
590-000-033-003	A/R ALMER TOWNSHIP SEWERS - UB	1,665.39	
590-000-123-000	PREPAID EXPENSES	20,390.79	
590-000-128-000	CONSTRUCTION IN PROGRESS	2,226,376.44	
590-000-130-000	LAND	2,513.00	
590-000-136-000	BUILDINGS	13,236,995.02	
590-000-137-000	ACCUM DEPRECIATION BUILDINGS	(8,192,647.24)	
590-000-140-000	EQUIPMENT	4,944,159.36	
590-000-141-000	ACCUM DEPRECIATION EQUIPMENT	(4,516,978.92)	
590-000-154-000	TRANSMISSION LINES	3,925,312.50	
590-000-155-000	ACCUM DEPREC TRANSMISSIONS LNS	(2,858,563.68)	
590-000-159-000	METERS	44,487.83	
590-000-160-000	ACCUM DEPRECIATION METERS	(43,588.98)	
	TOTAL ASSETS		<u>11,286,991.19</u>

LIABILITIES AND EQUITY

LIABILITIES

590-000-202-000	SEWER ACCOUNTS PAYABLE	852,955.04	
590-000-211-000	RETAINAGE PAYABLE	140,149.17	
590-000-251-000	INTEREST PAYABLE (ACCUMULATED)	5,107.03	
590-000-300-000	BONDS PAYABLE SRF - 2007 PROJ	1,257,114.00	
590-000-300-002	BONDS PAYABLE-CWSRF	1,117,710.16	
590-000-314-000	DUE TO GENERAL-LOAN	104,000.00	
	TOTAL LIABILITIES		3,477,035.40

FUND EQUITY

590-000-395-000	RETAINED EARNINGS	7,592,861.65	
	REVENUE OVER EXPENDITURES - YTD	217,094.14	
	TOTAL FUND EQUITY		<u>7,809,955.79</u>
	TOTAL LIABILITIES AND EQUITY		<u>11,286,991.19</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 590 - SEWER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
<u>REVENUE</u>					
590-000-480-000 INDIANFIELDS TWP SEWER - UB	.00	92,160.26	123,600.00	(31,439.74)	74.56
590-000-480-001 ALMER TWP SEWER SALES - UB	.00	30,958.30	49,813.89	(18,855.59)	62.15
590-000-480-002 SEWER SALES	1,326.13	886,762.64	1,347,243.09	(460,480.45)	65.82
590-000-483-000 SEWER UB PENALTIES	.00	17,997.20	22,000.00	(4,002.80)	81.81
590-000-665-000 INTEREST & DIVIDEND INCOME	5,560.78	31,749.74	25,000.00	6,749.74	127.00
590-000-675-000 MISC INCOME	.00	1,347.94	.00	1,347.94	.00
590-000-687-001 SRF LOAN INCOME	1,169,816.54	4,262,099.95	9,000,000.00	(4,737,900.05)	47.36
TOTAL FUND REVENUE	<u>1,176,703.45</u>	<u>5,323,076.03</u>	<u>10,567,656.98</u>	<u>(5,244,580.95)</u>	<u>50.37</u>

CITY OF CARO
 DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 590 - SEWER OPER/MAINT FUND

		PERIOD		BUDGET		% OF
		ACTUAL	YTD ACTUAL	AMOUNT		BUDGET
<u>METER READING</u>						
590-536-702-000	WAGES METER READING	87.25	2,939.94	4,541.56	1,601.62	64.73
590-536-715-000	PAYROLL TAXES	6.17	210.90	354.24	143.34	59.54
590-536-716-000	HOSPITALIZATION INSURANCE	86.89	758.01	1,234.71	476.70	61.39
590-536-717-000	LIFE INSURANCE	1.40	12.00	16.76	4.76	71.60
590-536-718-000	RETIREMENT	5.93	203.44	454.16	250.72	44.79
590-536-719-000	SHORT/LONG TERM DISABILITY	5.05	43.59	52.90	9.31	82.40
590-536-721-000	WORKER'S COMP INSURANCE	63.29	80.95	70.00	(10.95)	115.64
590-536-943-000	EQUIPMENT RENTAL	496.48	3,999.05	6,000.00	2,000.95	66.65
TOTAL METER READING		752.46	8,247.88	12,724.33	4,476.45	64.82

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 590 - SEWER OPER/MAINT FUND

		PERIOD		BUDGET		% OF
		ACTUAL	YTD ACTUAL	AMOUNT		BUDGET
SEWER DEPT OM & R						
590-540-702-000	SEWER DEPT. WAGES	15,571.95	197,098.48	252,139.30	55,040.82	78.17
590-540-702-001	SEWER WAGES - ON CALL	233.10	3,192.23	9,083.11	5,890.88	35.14
590-540-707-000	SEWER WAGES - DPW	.00	.00	3,000.00	3,000.00	.00
590-540-715-000	PAYROLL TAXES	1,127.27	14,191.36	20,609.35	6,417.99	68.86
590-540-716-000	HOSPITALIZATION INSURANCE	5,061.85	31,414.71	39,400.00	7,985.29	79.73
590-540-717-000	LIFE INSURANCE	83.99	674.31	1,010.00	335.69	66.76
590-540-718-000	RETIREMENT	1,051.75	14,015.00	26,422.24	12,407.24	53.04
590-540-719-000	SHORT/LONG TERM DISABILITY	274.80	2,164.28	2,663.33	499.05	81.26
590-540-721-000	WORKER'S COMP INSURANCE	3,930.52	5,204.30	3,715.15	(1,489.15)	140.08
590-540-725-000	UNIFORMS	.00	1,909.29	2,200.00	290.71	86.79
590-540-740-001	OFFICE SUPPLIES	.00	985.40	3,200.00	2,214.60	30.79
590-540-750-000	SEWER TECHNOLOGY	.00	.00	3,500.00	3,500.00	.00
590-540-750-001	SOFTWARE MAINTENANCE AGREEMENT	103.17	5,238.87	5,500.00	261.13	95.25
590-540-760-000	POSTAGE	.00	1,961.00	4,461.00	2,500.00	43.96
590-540-776-000	OM&R SUPPLIES NORMAL	38.09	47,200.77	65,000.00	17,799.23	72.62
590-540-776-001	LAB SUPPLIES	.00	17,712.37	42,000.00	24,287.63	42.17
590-540-776-004	CHEMICAL SUPPLIES FOR PLANT	.00	15,512.25	27,000.00	11,487.75	57.45
590-540-777-000	STATE TESTING & PERMITS	1,585.00	15,819.14	22,000.00	6,180.86	71.91
590-540-801-000	CONTRACTED SERVICES	3,503.24	119,693.84	215,000.00	95,306.16	55.67
590-540-801-002	CONTRACTED SERV - JANITORIAL	208.00	2,028.00	2,816.84	788.84	72.00
590-540-801-003	CONTRACTED SERV-SRF	80,488.84	346,019.97	1,000,000.00	653,980.03	34.60
590-540-802-000	AUDIT	.00	6,110.37	4,700.00	(1,410.37)	130.01
590-540-853-000	TELEPHONE	271.29	2,274.00	2,950.00	676.00	77.08
590-540-860-000	GAS/OIL/DIESEL	178.27	1,735.94	6,000.00	4,264.06	28.93
590-540-900-000	PUBLICATION	.00	243.00	1,500.00	1,257.00	16.20
590-540-920-000	ELECTRIC	7,402.45	61,676.01	77,000.00	15,323.99	80.10
590-540-921-000	GAS (CONSUMERS ENERGY)	5,076.46	20,251.33	30,000.00	9,748.67	67.50
590-540-922-000	WATER/SEWER/GARBAGE	.00	1,722.13	6,000.00	4,277.87	28.70
590-540-943-000	EQUIPMENT RENT	82.87	1,235.90	2,500.00	1,264.10	49.44
590-540-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
590-540-960-000	EDUCATION AND TRAINING	905.00	4,085.55	5,000.00	914.45	81.71
590-540-961-000	MEMBERSHIP DUES	.00	95.00	3,750.00	3,655.00	2.53
590-540-962-000	TRAVEL & LODGING	502.72	1,787.72	2,200.00	412.28	81.26
590-540-965-000	LIABILITY INSURANCE	5,530.04	16,590.11	23,500.00	6,909.89	70.60
590-540-965-001	VEHICLE INSURANCE	184.17	552.52	715.00	162.48	77.28
590-540-970-001	CAPITAL OUTLAY - METERS	.00	.00	12,500.00	12,500.00	.00
590-540-970-002	CAPITAL OUTLAY - SRF	513,974.93	3,934,845.56	8,000,000.00	4,065,154.44	49.19
TOTAL SEWER DEPT OM & R		647,369.77	4,895,240.71	9,929,135.32	5,033,894.61	49.30

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 590 - SEWER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>COLLECTION SYSTEM</u>						
590-545-702-000	COLLECTION SYSTEM WAGES	2,076.20	13,648.58	12,500.00 (1,148.58)	109.19	
590-545-702-001	COLLECTION SYS DPW WAGES	1,152.13	6,494.38	18,166.23	11,671.85 35.75	
590-545-702-002	SEWER WAGES - ON CALL	269.60	3,155.25	4,541.56	1,386.31 69.48	
590-545-715-000	PAYROLL TAXES	248.47	1,675.98	2,746.21	1,070.23 61.03	
590-545-716-000	HOSPITALIZATION INSURANCE	608.26	5,306.28	8,642.99	3,336.71 61.39	
590-545-717-000	LIFE INSURANCE	8.38	71.82	100.55	28.73 71.43	
590-545-718-000	RETIREMENT	187.30	1,162.11	3,520.78	2,358.67 33.01	
590-545-719-000	SHORT/LONG TERM DISABILITY	30.31	261.57	317.38	55.81 82.42	
590-545-721-000	WORKER'S COMP INSURANCE	381.02	504.50	420.67 (83.83)	119.93	
590-545-776-000	OM&R SUPPLIES	3,558.89	17,259.00	25,000.00	7,741.00 69.04	
590-545-776-001	CHEMICAL SUPPLIES LIFT STATION	.00	1,628.75	5,000.00	3,371.25 32.58	
590-545-801-000	CONTRACTED SERVICES	5,090.00	17,522.36	75,000.00	57,477.64 23.36	
590-545-920-000	ELECTRIC - LIFT STATIONS	5,167.12	16,794.58	21,560.00	4,765.42 77.90	
590-545-943-000	EQUIPMENT RENT	6,169.97	15,730.18	18,500.00	2,769.82 85.03	
590-545-960-000	EDUCATION & TRAINING	.00	.00	500.00	500.00 .00	
590-545-965-000	LIABILITY INSURANCE	2,941.93	8,825.78	9,750.00	924.22 90.52	
590-545-965-001	VEHICLE INSURANCE	184.17	552.52	657.00	104.48 84.10	
590-545-970-000	CAPITAL OUTLAY	.00	.00	125,000.00	125,000.00 .00	
TOTAL COLLECTION SYSTEM		28,073.75	110,593.64	331,923.37	221,329.73	33.32
<u>ADMIN</u>						
590-560-702-000	WAGES ADMIN	10,666.66	59,664.67	70,468.88	10,804.21 84.67	
590-560-715-000	PAYROLL TAXES	773.03	4,291.59	5,496.57	1,204.98 78.08	
590-560-716-000	HOSPITALIZATION INSURANCE	2,052.22	19,071.40	22,550.00	3,478.60 84.57	
590-560-717-000	LIFE INSURANCE	26.78	349.18	483.59	134.41 72.21	
590-560-718-000	RETIREMENT	1,015.98	5,399.70	7,046.89	1,647.19 76.63	
590-560-719-000	SHORT/LONG TERM DISABILITY	129.16	1,561.30	1,958.25	396.95 79.73	
590-560-721-000	WORKER'S COMP INSURANCE	1,050.95	1,561.82	1,000.00 (561.82)	156.18	
TOTAL ADMIN		15,714.78	91,899.66	109,004.18	17,104.52	84.31
<u>OPERATING TRANSFER OUT</u>						
590-966-995-000	TRANSFER TO BOND & INT FUND	.00	.00	492,599.22	492,599.22 .00	
TOTAL OPERATING TRANSFER OUT		.00	.00	492,599.22	492,599.22	.00
TOTAL FUND EXPENDITURES		691,910.76	5,105,981.89	10,875,386.42	5,769,404.53	46.95
NET REVENUES OVER EXPENDITURES		484,792.69	217,094.14	(307,729.44)	524,823.58	70.55

CITY OF CARO
BALANCE SHEET
MARCH 31, 2026

FUND 591 - WATER OPER/MAINT FUND

ASSETS

591-000-001-100	WATER OPER & MAIN CASH	2,866,096.82	
591-000-004-000	PETTY CASH	100.00	
591-000-011-001	WATER REPLACE/REPAIR SAVINGS	62,753.58	
591-000-033-000	ACCTS RECEIV - UTILITY BILLING	6,292.47	
591-000-033-001	ACCT RECEIVABLE UNBILLED	85,980.00	
591-000-123-000	PREPAID EXPENSES	5,647.56	
591-000-130-000	LAND	115,923.22	
591-000-136-000	BUILDINGS	1,235,203.33	
591-000-137-000	ACCUM DEPRECIATION BUILDINGS	(842,555.37)	
591-000-140-000	EQUIPMENT	2,119,722.76	
591-000-141-000	ACCUM DEPRECIATION EQUIPMENT	(1,620,571.48)	
591-000-152-000	SOURCE OF SUPPLY	983,599.42	
591-000-153-000	ACCUM DEPREC SOURCE OF SUPPLY	(815,705.87)	
591-000-159-000	METERS	315,155.18	
591-000-160-000	ACCUM DEPRECIATION METERS	(301,585.45)	
591-000-161-000	TRANSMISSION LINES	5,858,477.07	
591-000-162-000	ACCUM DEPRECIATION TRANS LINES	(2,558,315.53)	
	TOTAL ASSETS		<u>7,516,217.71</u>

LIABILITIES AND EQUITY

LIABILITIES

591-000-251-000	ACCRUED INTEREST PAYABLE	548.33	
591-000-255-000	WATER RENTER DEPOSITS	10,615.38	
591-000-311-000	DWRP LOAN ARSENIC PROJECT	103,215.00	
	TOTAL LIABILITIES		<u>114,378.71</u>

FUND EQUITY

591-000-395-000	RETAINED EARNINGS	7,345,961.83	
	REVENUE OVER EXPENDITURES - YTD	55,877.17	
	TOTAL FUND EQUITY		<u>7,401,839.00</u>
	TOTAL LIABILITIES AND EQUITY		<u>7,516,217.71</u>

CITY OF CARO
 DETAIL REVENUES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 591 - WATER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
<u>REVENUE</u>					
591-000-480-000 WATER SALES - UB	(160.74)	836,361.87	1,145,554.95	(309,193.08)	73.01
591-000-480-001 MISC WATER UB REVENUE	145.00	5,500.00	5,000.00	500.00	110.00
591-000-483-000 UB PENALTIES & INTEREST	.00	6,121.16	4,500.00	1,621.16	136.03
591-000-484-000 WATER METER REVENUE	.00	.00	145.00	(145.00)	.00
591-000-665-000 INTEREST & DIVIDEND INCOME	13,704.12	64,210.33	30,000.00	34,210.33	214.03
591-000-675-000 MISC INCOME	.00	492.96	.00	492.96	.00
TOTAL FUND REVENUE	13,688.38	912,686.32	1,185,199.95	(272,513.63)	77.01

CITY OF CARO
 DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 591 - WATER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>METER READING</u>						
591-536-702-000	WAGES METER READING	87.25	2,803.44	4,541.56	1,738.12	61.73
591-536-715-000	PAYROLL TAXES	6.17	200.46	354.24	153.78	56.59
591-536-716-000	HOSPITALIZATION INSURANCE	86.89	758.01	1,234.71	476.70	61.39
591-536-717-000	LIFE INSURANCE	1.40	12.00	16.76	4.76	71.60
591-536-718-000	RETIREMENT	5.93	193.87	454.16	260.29	42.69
591-536-719-000	SHORT/LONG TERM DISABILITY	5.05	43.59	52.90	9.31	82.40
591-536-721-000	WORKER'S COMP INSURANCE	45.65	63.31	75.00	11.69	84.41
591-536-943-000	EQUIPMENT RENTAL	606.08	3,852.85	6,000.00	2,147.15	64.21
	TOTAL METER READING	844.42	7,927.53	12,729.33	4,801.80	62.28

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026
FUND 591 - WATER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>OM&R</u>						
591-540-702-000	WAGES OM&R	9,835.54	96,820.31	122,622.03	25,801.72	78.96
591-540-702-001	WAGES - LAB ANALYSIS	.00	794.50	1,500.00	705.50	52.97
591-540-715-000	PAYROLL TAXES	702.04	7,023.49	9,681.52	2,658.03	72.55
591-540-716-000	HOSPITALIZATION INSURANCE	2,346.16	20,467.08	33,337.24	12,870.16	61.39
591-540-717-000	LIFE INSURANCE	37.71	323.22	452.47	129.25	71.43
591-540-718-000	RETIREMENT	573.96	5,514.09	12,412.20	6,898.11	44.42
591-540-719-000	SHORT/LONG TERM DISABILITY	136.40	1,177.12	1,428.19	251.07	82.42
591-540-721-000	WORKER'S COMP INSURANCE	1,471.53	1,948.41	1,225.00	(723.41)	159.05
591-540-725-000	UNIFORMS	.00	2,472.22	2,800.00	327.78	88.29
591-540-740-000	OFFICE SUPPLIES	.00	821.54	800.00	(21.54)	102.69
591-540-750-000	WATER TECHNOLOGY	.00	.00	28,500.00	28,500.00	.00
591-540-750-001	SOFTWARE MAINTENANCE AGREEMENT	54.43	4,837.29	5,500.00	662.71	87.95
591-540-760-000	POSTAGE	12.00	2,143.66	4,215.00	2,071.34	50.86
591-540-776-000	O&M SUPPLIES	5,780.13	46,223.85	75,000.00	28,776.15	61.63
591-540-777-000	STATE WATER TESTING & PERMITS	75.00	4,180.41	4,200.00	19.59	99.53
591-540-777-001	WATER TESTING	.00	1,255.75	6,000.00	4,744.25	20.93
591-540-801-000	CONTRACTED SERVICES	65,170.73	179,634.03	850,000.00	670,365.97	21.13
591-540-802-000	AUDIT	.00	3,270.83	3,500.00	229.17	93.45
591-540-853-000	TELEPHONE	101.29	944.84	1,380.00	435.16	68.47
591-540-860-000	GAS & OIL	.00	44.24	725.00	680.76	6.10
591-540-900-000	PUBLICATION	.00	486.00	1,500.00	1,014.00	32.40
591-540-920-000	ELECTRIC - WELLHOUSES	24,313.60	108,396.58	120,000.00	11,603.42	90.33
591-540-921-000	GAS (UTILITY)	1,064.75	7,863.50	10,050.00	2,186.50	78.24
591-540-930-000	ARSENIC BACKWASH	.00	.00	10,000.00	10,000.00	.00
591-540-943-000	EQUIPMENT RENT	4,948.83	45,308.92	47,920.00	2,611.08	94.55
591-540-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
591-540-960-000	EDUCATION & TRAINING	415.00	1,935.00	5,000.00	3,065.00	38.70
591-540-961-000	MEMBERSHIP DUES	.00	.00	500.00	500.00	.00
591-540-962-000	TRAVEL & LODGING	.00	359.38	400.00	40.62	89.85
591-540-965-000	LIABILITY INSURANCE	2,929.01	8,787.03	11,200.00	2,412.97	78.46
591-540-970-000	CAPITAL OUTLAY	.00	217,855.00	867,545.00	649,690.00	25.11
591-540-970-001	CAPITAL OUTLAY - METERS	.00	2,639.00	37,500.00	34,861.00	7.04
TOTAL OM&R		119,968.11	773,527.29	2,276,993.65	1,503,466.36	33.97
<u>ADMIN</u>						
591-560-702-000	WAGES ADMIN	5,185.84	51,443.39	70,468.88	19,025.49	73.00
591-560-715-000	PAYROLL TAXES	367.66	3,683.54	5,496.57	1,813.03	67.02
591-560-716-000	HOSPITALIZATION INSURANCE	1,324.30	13,532.49	19,550.00	6,017.51	69.22
591-560-717-000	LIFE INSURANCE	7.83	178.63	210.00	31.37	85.06
591-560-718-000	RETIREMENT	467.90	4,577.58	7,046.89	2,469.31	64.96
591-560-719-000	SHORT/LONG TERM DISABILITY	39.29	717.46	950.00	232.54	75.52
591-560-721-000	WORKER'S COMP INSURANCE	1,050.95	1,221.24	1,275.00	53.76	95.78
TOTAL ADMIN		8,443.77	75,354.33	104,997.34	29,643.01	71.77

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 591 - WATER OPER/MAINT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET
<u>OPERATING TRANSFER OUT</u>					
591-966-995-000 TRANSFER TO BOND & INT FUND	.00	.00	105,408.32	105,408.32	.00
591-966-995-001 TRANSER TO GEN BLDG & GROUNDS	.00	.00	10,000.00	10,000.00	.00
TOTAL OPERATING TRANSFER OUT	.00	.00	115,408.32	115,408.32	.00
TOTAL FUND EXPENDITURES	129,256.30	856,809.15	2,510,128.64	1,653,319.49	34.13
NET REVENUES OVER EXPENDITURES	(115,567.92)	55,877.17	(1,324,928.69)	1,380,805.86	4.22

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 596 - SANITATION FUND

ASSETS

596-000-001-100	SANITATION FUND CASH	(55,428.34)	
596-000-026-003	DELINQ TAX RECEIVABLE 1999	6.20	
596-000-026-004	DELINQ TAX RECEIVABLE 2000	4.85	
596-000-026-006	DELINQ TAX RECEIVABLE 02	10.36	
596-000-026-007	DELINQ TAX RECEIVABLE 03	28.03	
596-000-026-008	DELINQ TAX RECEIVABLE 2004	39.91	
596-000-026-009	DELINQ TAX RECEIVABLE 2005	1.13	
596-000-026-010	DELINQ TAX RECEIVABLE 2006	142.73	
596-000-026-011	DELINQ TAX RECEIVABLE 2007	79.39	
596-000-026-012	DELINQ TAX RECEIVABLE 2008	154.88	
596-000-026-013	DELINQ TAX RECEIVABLE 2009	171.61	
596-000-033-000	ACCOUNTS RECEIVABLE - UB	33.98	
596-000-033-001	ACCOUNTS RECEIVABLE UNBILLED	38,727.00	
596-000-123-000	PREPAID EXPENSES	1,614.78	
	TOTAL ASSETS		(14,413.49)

LIABILITIES AND EQUITY

FUND EQUITY

596-000-390-000	FUND BALANCE	90,554.25	
	REVENUE OVER EXPENDITURES - YTD	(104,967.74)	
	TOTAL FUND EQUITY		(14,413.49)
	TOTAL LIABILITIES AND EQUITY		(14,413.49)

CITY OF CARO
 DETAIL REVENUES WITH COMPARISON TO BUDGET
 FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 596 - SANITATION FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
<u>REVENUE</u>					
596-000-480-000	COLLECTIONS - UB REVENUE	200.36	310,989.04	474,086.25 (163,097.21)	65.60
596-000-483-000	PENALTIES - UB	.00	5,092.37	5,000.00 92.37	101.85
596-000-665-000	INTEREST & DIVIDEND INCOME	35.19	123.51	800.00 (676.49)	15.44
596-000-699-000	TRANSFER FROM GENERAL	.00	.00	14,000.00 (14,000.00)	.00
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	TOTAL FUND REVENUE	235.55	316,204.92	493,886.25 (177,681.33)	64.02

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 596 - SANITATION FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT		% OF BUDGET	
<u>SANITATION</u>						
596-521-702-000	WAGES	610.40	4,945.36	9,083.11	4,137.75	54.45
596-521-703-000	WAGES - SEASONAL	.00	2,370.00	5,428.80	3,058.80	43.66
596-521-715-000	PAYROLL TAXES	44.20	539.53	1,131.93	592.40	47.66
596-521-716-000	HOSPITALIZATION INSURANCE	173.79	1,516.11	2,469.43	953.32	61.40
596-521-717-000	LIFE INSURANCE	2.79	23.91	33.52	9.61	71.33
596-521-718-000	RETIREMENT	42.39	336.43	908.31	571.88	37.04
596-521-719-000	SHORT/LONG TERM DISABILITY	10.11	87.17	105.79	18.62	82.40
596-521-721-000	WORKER'S COMP INSURANCE	108.94	144.24	128.75	(15.49)	112.03
596-521-740-000	OFFICE SUPPLIES	.00	231.14	500.00	268.86	46.23
596-521-750-001	SOFTWARE MAINTENANCE AGREEMENT	54.43	1,437.79	2,455.55	1,017.76	58.55
596-521-760-000	POSTAGE	.00	1,381.13	2,000.00	618.87	69.06
596-521-801-000	CONTRACTED SERVICES	41,351.32	368,301.04	498,000.00	129,698.96	73.96
596-521-802-000	AUDIT	.00	1,617.05	1,550.00	(67.05)	104.33
596-521-943-000	EQUIPMENT RENT	265.70	4,861.69	6,492.79	1,631.10	74.88
596-521-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00	.00
596-521-965-000	LIABILITY INSURANCE	855.50	2,566.50	3,242.00	675.50	79.16
	TOTAL SANITATION	43,519.57	390,359.09	533,629.98	143,270.89	73.15
<u>ADMIN</u>						
596-560-702-000	WAGES ADMIN	2,124.36	21,294.62	28,632.79	7,338.17	74.37
596-560-715-000	PAYROLL TAXES	151.99	1,536.98	2,233.36	696.38	68.82
596-560-716-000	HOSPITALIZATION INSURANCE	453.25	4,983.27	7,320.00	2,336.73	68.08
596-560-717-000	LIFE INSURANCE	2.62	77.66	115.00	37.34	67.53
596-560-718-000	RETIREMENT	184.28	1,818.67	2,863.28	1,044.61	63.52
596-560-719-000	SHORT/LONG TERM DISABILITY	12.27	257.34	385.00	127.66	66.84
596-560-721-000	WORKER'S COMP INSURANCE	423.68	560.98	738.90	177.92	75.92
596-560-760-000	POSTAGE	.00	100.00	1,090.00	990.00	9.17
596-560-853-000	TELEPHONE	20.45	184.05	245.40	61.35	75.00
	TOTAL ADMIN	3,372.90	30,813.57	43,623.73	12,810.16	70.63
	TOTAL FUND EXPENDITURES	46,892.47	421,172.66	577,253.71	156,081.05	72.96
	NET REVENUES OVER EXPENDITURES	(46,656.92)	(104,967.74)	(83,367.46)	(21,600.28)	(125.91)

CITY OF CARO

BALANCE SHEET

MARCH 31, 2026

FUND 661 - EQUIPMENT FUND

ASSETS

661-000-001-100	EQUIPMENT FUND CHECKING	685,716.28	
661-000-123-000	PREPAID EXPENSES	1,540.11	
661-000-140-000	EQUIPMENT ACCOUNT	2,069,595.24	
661-000-141-000	ACCUM DEPRECIATION EQUIP ACCT	(1,401,846.89)	
	TOTAL ASSETS		<u>1,355,004.74</u>

LIABILITIES AND EQUITY

LIABILITIES

661-000-214-000	DUE TO GENERAL FUND	187,460.65	
	TOTAL LIABILITIES		187,460.65

FUND EQUITY

661-000-390-000	FUND BALANCE	1,209,650.36	
	REVENUE OVER EXPENDITURES - YTD	(41,345.02)	
	TOTAL FUND EQUITY		<u>1,168,305.34</u>
	TOTAL LIABILITIES AND EQUITY		<u>1,355,765.99</u>

CITY OF CARO
DETAIL REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 661 - EQUIPMENT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	VARIANCE	% OF BUDGET
<u>REVENUE</u>					
661-000-665-000 INTEREST & DIVIDEND INCOME	3,209.79	14,919.28	7,000.00	7,919.28	213.13
661-000-667-000 EQUIP RENTAL (00/01 FROM GEN)	7,632.14	52,800.48	70,428.48	(17,628.00)	74.97
661-000-667-001 EQUIPMENT RENTAL FROM MAJOR	20,812.81	56,399.58	54,150.00	2,249.58	104.15
661-000-667-002 EQUIPMENT RENTAL FROM LOCAL	18,587.84	57,308.22	60,000.00	(2,691.78)	95.51
661-000-667-003 EQUIP RENTAL FROM MUNICIPAL ST	30,322.77	51,191.49	31,000.00	20,191.49	165.13
661-000-667-004 EQUIPMENT RENTAL FROM DDA	.00	1,928.80	5,000.00	(3,071.20)	38.58
661-000-667-005 EQUIPMENT RENTAL FROM SEWERS	10,665.88	20,965.13	23,854.67	(2,889.54)	87.89
661-000-667-006 EQUIPMENT RENTAL FROM WATER	15,554.39	49,161.77	51,420.00	(2,258.23)	95.61
661-000-667-007 EQUIP RENTAL FROM SANITATION	833.14	4,861.69	6,492.79	(1,631.10)	74.88
661-000-667-008 EQUIPMENT REVENUE CLEARING	(75,970.03)	.00	.00	.00	.00
661-000-667-009 EQUIPMENT RENTAL FROM FIRE	.00	.00	200.00	(200.00)	.00
661-931-699-000 TRANSFER FROM GENERAL	.00	.00	135,000.00	(135,000.00)	.00
TOTAL FUND REVENUE	31,648.73	309,536.44	444,545.94	(135,009.50)	69.63

CITY OF CARO
DETAIL EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2026

FUND 661 - EQUIPMENT FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET AMOUNT	BUDGET AMOUNT	% OF BUDGET
<u>MOTOR POOL</u>					
661-575-702-000	WAGES - DPW	2,890.54	12,978.64	17,000.00	4,021.36 76.34
661-575-702-001	ADMINISTRATIVE WAGES	1,257.96	11,895.10	16,775.74	4,880.64 70.91
661-575-715-000	PAYROLL TAXES	291.42	1,769.79	2,634.51	864.72 67.18
661-575-716-000	HOSPITALIZATION INSURANCE	514.20	4,385.60	5,660.00	1,274.40 77.48
661-575-717-000	LIFE INSURANCE	7.08	55.84	85.00	29.16 65.69
661-575-718-000	RETIREMENT	324.83	2,073.74	3,377.57	1,303.83 61.40
661-575-719-000	SHORT/LONG TERM DISABILITY	29.88	271.82	290.00	18.18 93.73
661-575-721-000	WORKER'S COMP INSURANCE	305.64	404.70	625.00	220.30 64.75
661-575-725-000	UNIFORMS	.00	.00	250.00	250.00 .00
661-575-750-001	SOFTWARE MAINTENANCE AGREEMENT	117.30	1,767.57	2,004.55	236.98 88.18
661-575-760-000	POSTAGE	.00	125.00	250.00	125.00 50.00
661-575-776-000	MAINTENANCE SUPPLIES	8,412.28	23,192.31	30,000.00	6,807.69 77.31
661-575-801-000	MOTOR POOL CONTRACTED SERV	.00	62.66	2,000.00	1,937.34 3.13
661-575-802-000	AUDIT	.00	846.47	1,415.00	568.53 59.82
661-575-853-000	TELEPHONE	55.00	495.15	700.00	204.85 70.74
661-575-860-000	GAS/OIL	1,577.63	19,048.99	26,000.00	6,951.01 73.27
661-575-930-000	CONTRACTED REPAIRS	.00	22,443.44	35,000.00	12,556.56 64.12
661-575-956-000	MISC/CONTINGENCY	.00	.00	100.00	100.00 .00
661-575-965-000	LIABILITY INSURANCE	198.90	1,468.34	2,562.00	1,093.66 57.31
661-575-965-001	VEHICLE INSURANCE	634.72	1,032.49	2,500.00	1,467.51 41.30
661-575-968-000	MOTOR POOL DEPRECIATION EXPENS	.00	.00	50,000.00	50,000.00 .00
661-575-970-000	CAPITAL OUTLAY	3,300.00	246,563.81	268,000.00	21,436.19 92.00
	TOTAL MOTOR POOL	19,917.38	350,881.46	467,229.37	116,347.91 75.10
<u>OPERATING TRANSFER OUT</u>					
661-966-995-000	TRANSFER TO GENERAL-BLDG EXP	.00	.00	40,000.00	40,000.00 .00
	TOTAL OPERATING TRANSFER OUT	.00	.00	40,000.00	40,000.00 .00
	TOTAL FUND EXPENDITURES	19,917.38	350,881.46	507,229.37	156,347.91 69.18
	NET REVENUES OVER EXPENDITURES	11,731.35	(41,345.02)	(62,683.43)	21,338.41 (65.96)

CITY OF CARO
COMBINED CASH INVESTMENT
MARCH 31, 2026

COMBINED CASH ACCOUNTS

001-000-001-000	CASH (CHECKING)	15,495.28
001-000-001-010	INVESTMENTS - CD	.00
001-000-001-011	INVESTMENTS - CD - H B 7699	558,206.60
001-000-001-012	INVESTMENTS - CD - H B 0013	.00
001-000-001-013	INVESTMENTS - CD - H B 9969	.00
001-000-001-014	INVESTMENTS - CD - H B 9998	.00
001-000-001-016	INVESTMENTS - FCU REG SAVINGS	5.01
001-000-001-017	INVESTMENTS - FCU BUSINESS SAV	.00
001-000-001-018	INVESTMENTS - FCU FICA BUS	174,969.76
001-000-001-019	INVESTMENTS - FCU CD 300	.00
001-000-001-020	INVESTMENTS - FCU CD 301	107,383.05
001-000-001-021	INVESTMENTS - FCU CD 302	.00
001-000-001-022	INVESTMENTS - FCU CD 300 NEW	264,224.43
001-000-001-023	INVESTMENTS - FCU CD 304	.00
001-000-001-024	INVESTMENTS - FCU CD 305	.00
001-000-001-025	INVESTMENTS - FCU CD 308	.00
001-000-001-026	INVESTMENTS - I B - CD 4472	.00
001-000-001-027	INVESTMENTS - I B - CD 9345	.00
001-000-001-028	INVESTMENTS - I B - CD 9354	.00
001-000-001-029	INVESTMENTS - I B - CD 9381	.00
001-000-001-030	INVESTMENTS - I B - CD 9363	.00
001-000-001-031	INVESTMENTS - I B - CD 9372	.00
001-000-001-032	INVESTMENTS - NORTHSTAR BANK	.00
001-000-001-033	INVESTMENTS - TEAMONE CU	239,733.81
001-000-001-034	INVESTMENTS - TEAMONE CU SAVIN	5.05
001-000-001-035	INVESTMENTS - H B 8218	.00
001-000-001-036	INVESTMENTS - H B 8221	.00
001-000-001-037	MEGA MONEY MARKET - FCU	12,308.32
001-000-001-038	STATE SAVINGS BANK	463,942.44
001-000-001-039	INVESTMENTS - NS - CDARS 8819	634,763.80
001-000-001-040	INVESTMENTS - NS - CDARS 2266	570,654.49
001-000-001-041	INVESTMENTS - NS - CDARS 2274	543,202.87
001-000-001-042	INVESTMENTS - H B 7985	.00
001-000-001-043	INVESTMENTS - FCU PLUS SAVNGS	1,978,647.62
001-000-001-044	INVESTMENTS - FCU BUS ALL - IN	88.13
001-000-001-045	INVESTMENTS - I B - CD 2420	.00
001-000-001-046	INVESTMENTS - I B - CD 2448	261,652.89
001-000-001-047	INVESTMENTS - I B - CD 2457	261,555.29
001-000-001-048	INVESTMENTS - I B - CD 2439	.00
001-000-001-049	INVESTMENTS - I B - CD 8149	.00
001-000-001-050	INVESTMENTS - I B - CD 8121	.00
001-000-001-051	INVESTMENTS - I B - CD 0734	.00
001-000-001-052	INVESTMENTS - IB - CDARS 8328	.00
001-000-001-053	INVESTMENTS - IB - CDARS 6006	.00
001-000-001-054	INVESTMENTS - IB - CDARS 7528	.00
001-000-001-055	INVESTMENTS - IB - CDARS 7993	.00
001-000-001-056	INVESTMENTS - IB - CDARS 3922	.00
001-000-001-057	INVESTMENTS - IB - CDARS 0387	.00
001-000-001-058	INVESTMENTS - IB - ICS	1,099,272.85
001-000-001-059	INVESTMENTS - IB - CDARS0868	.00
001-000-001-060	INVESTMENTS - IB - CDARS 1261	.00
001-000-001-061	INVESTMENTS - IB - CDARS 4867	.00
001-000-001-062	INVESTMENTS - IB - CDARS 9541	.00
001-000-001-063	INVESTMENTS - IB - CDARS 0552	.00
001-000-001-064	INVESTMENTS - IB - CDARS 3405	.00
001-000-001-065	INVESTMENTS - IB - CD 3974	.00
001-000-001-066	INVESTMENTS - IB - CDARS 1164	.00
001-000-001-067	INVESTMENTS - IB - CD 7028	263,392.39

CITY OF CARO
COMBINED CASH INVESTMENT
MARCH 31, 2026

001-000-001-068	INVESTMENTS - NS - CDARS 5044	136,296.05
001-000-001-069	INVESTMENTS-HB-CDARS 9398	273,905.03
001-000-001-070	INVESTMENTS-IB-CDARS 9864	.00
001-000-001-071	INVESTMENTS-IB-CDARS-5407	.00
001-000-001-072	INVESTMENTS IB CDARS 9068	.00
001-000-001-073	INVESTMENTS IB CDARS 8677	.00
001-000-001-074	INVESTMENTS-IB CDARS-8355	.00
001-000-001-075	INVESTMENTS-NS-CDARS 3879	.00
001-000-001-076	INVESTMENTS IB CDARS 8776	1,114,980.01
001-000-001-077	INVESTMENTS IB CDARS 9874	.00
001-000-001-078	INVESTMENT-NS CD- 4020	281,265.50
001-000-001-079	INVESTMENT - NS CD - 4038	281,265.50
001-000-001-080	INVESTMENT IB CDARS 6644	560,546.79
001-000-001-081	INVESTMENT NS CDARS 1314	318,679.51
001-000-001-082	CASH DRAWER FRONT OFFICE	106.20
001-000-001-098	AR CASH CLEARING	.00
001-000-001-099	UTILITY CASH CLEARING	(463.70)
001-000-002-000	CASH (CHECKING - FCU)	770,490.10
	TOTAL COMBINED CASH	11,186,575.07
001-000-001-100	CASH ALLOCATED TO OTHER FUNDS	(11,187,760.07)
	TOTAL UNALLOCATED CASH	(1,185.00)
	<u>CASH ALLOCATION RECONCILIATION</u>	
101-000-001-100	GENERAL FUND CASH	2,579,721.39
101-000-003-000	CASH POLICE SAVINGS	2,567.62
101-000-005-000	CASH-CHIPPEWA WLKWy DONATIONS	6,606.87
101-000-005-002	PARKS & REC SCHOLARSHIP/DONATI	.55
101-000-005-003	CASH - SESQUI/ROADHOUSE	3,775.80
101-000-006-000	SECURITY DEP 125 WASHINGTON	.00
101-000-007-000	PAYROLL CHECKING ACCT	.00
202-000-001-100	MAJOR ST CHECKING	2,202,760.84
203-000-001-100	LOCAL ST CHECKING	729,794.25
204-000-001-100	MUNICIPAL STREET CASH	114,750.78
248-000-001-100	DDA CASH	154,081.37
248-000-001-101	BAND SHELL DONATIONS	.00
265-000-001-100	DRUG FORFEITURE CASH	392.83
302-000-001-100	DEBT SERVICE CASH	(101,248.84)
390-000-001-100	SEWER BOND & INTCASH	(441,350.63)
389-000-001-100	WATER BOND & INT TRANSFER	(140,766.16)
216-000-001-100	FIRE FUND GENERAL CASH	161,758.19
590-000-001-100	SEWER OPER/MAINT CASH	1,764,979.54
590-000-003-001	SEWER REPLACE/REPAIR SAVINGS	441,628.33
590-000-007-000	SEWER BOND RESERVE SAVINGS	149,169.00
591-000-001-100	WATER OPER & MAIN CASH	2,866,096.82
591-000-001-001	WATER RECEIVING CASH	.00
591-000-011-001	WATER REPLACE/REPAIR SAVINGS	62,753.58
596-000-001-100	SANITATION FUND CASH	(55,428.34)
661-000-001-100	EQUIPMENT FUND CHECKING	685,716.28
	TOTAL ALLOCATIONS TO OTHER FUNDS	11,187,760.07
	ALLOCATION FROM COMBINED CASH FUND - 001-000-001-100	(11,187,760.07)
	ZERO PROOF IF ALLOCATIONS BALANCE	.00

CITY OF CARO
COMBINED CASH INVESTMENT
MARCH 31, 2026

INVESTMENT - SAVINGS ACCOUNT #0351000161

101-000-001-003	GENERAL SAVINGS INVESTMENTS	.00
	TOTAL INVESTMENTS	.00